

هكذا مقالنا

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,531

Friday May 6 1988

D 8523 A

Arms and the men:
the Moscow
summit, Page 22

World News

Cuba hints at peace plan for Angola

Cuba's representative at four-nation talks about the war in Angola said the prospect of an international peace plan was "very real".

The representative, a senior member of Cuba's politburo, hinted at a superpower pact endorsed by the UN Security Council and proposed a verification process to ensure that Cuba met a commitment to withdraw all its 40,000-strong force from Angola. Page 22

Shuttle schedule survives fuel blast

A series of explosions which destroyed a Nevada rocket fuel plant on Wednesday would not delay the launch of the US space shuttle scheduled for May 25, NASA said.

More than 250 people were injured and one was killed in the blast which raised fears about the accident-prone US space programme. Page 6

Refinery explosion

An explosion and fire ripped through an oil refinery at Norco, Louisiana, killing one worker, leaving six missing and injuring 42 people. The fire that followed the pre-dawn blast was still burning more than 11 hours later, forcing the evacuation of 2,800 nearby residents.

Brazil acts on crisis

Brazil's Government planned emergency economic measures and sought backing from state governors for its attempt to rescue the economy from crisis. Page 6

Airbus shake-up

The Airbus Industrie European aircraft consortium agreed to a shake-up of its management structure and to improve its efficiency in response to a critical report from a panel of experts.

PLO consulted

The Association of British Travel Agents said it had discussed plans to hold its annual convention in Jerusalem with the Palestine Liberation Organisation.

Iraqi Gulf raid

Iraq said its warplanes attacked a large naval target, its term for an oil tanker or large merchant ship, in the Gulf near the Iranian coast. Page 3

Heavy water talks

Norway said it would summon Bonn's ambassador in Oslo to discuss the disappearance of 15 tonnes of heavy water, which can be used in making atomic bombs, after it was sold to a West German company.

Ecuador poll pact

Both candidates in Ecuador's presidential election campaign promised to keep tensions down following three deaths last week. Mutual accusations of violence had punctuated the electoral battle since the first round on January 31. Page 6

Booby-trapped toy

An exploding toy killed two children at Charsadda in Pakistan's North West Frontier Province, the Pakistan Press International news agency reported.

Sri Lanka killings

Gunmen from an outlawed Sri Lankan Marxist group shot dead four people in Kandy province, including two candidates for the ruling party in provincial council elections.

Sudan epidemic

More than 1,200 people, many of them children, died in a two-month-old meningitis epidemic sweeping Sudan.

Peak viewing

A Japanese television crew broadcast the first live pictures from the summit of Everest as Japanese, Tibetan and Nepali climbers scaled the mountain from opposite sides.

Business Summary

Kraft to sell Duracell unit in \$1.8bn deal

KRAFT, US food manufacturing group, is to sell its leading alkaline battery manufacturer, Duracell, to the battery company's management and Wall Street investors in a deal worth \$1.8bn. Page 22

FORD MOTOR, UK subsidiary of US automotive group, almost trebled 2nd pre-tax profits last year and increased its operating profits by 55 per cent as part of the dramatic recovery staged by UK motor industry. Page 10

ZINC: London Metal Exchange zinc market tested fresh peaks as prices continued to be buoyed by good demand and falling stocks. The cash position's fall rise to an 18-month high of \$515 a tonne extended the latest upward run to five trading days during which a 230 gain has been accumulated. Page 54

LONDON: Chocolate maker Rowntree saw most activity in an otherwise quiet market as Swiss confederation, Jacobs-Schard declared an increased stake in the company. The FT-SE 100 index lost 5.2 to 1,789.5. Page 42

WALL STREET: The Dow Jones Industrial average closed down 16.08 at 2,020.23. Page 46

DOLLAR closed in New York at DM1.6845, ¥124.50, SFr1.4050 and FFr.7325. It closed in London at DM1.6780, ¥124.50, SFr1.4050 and FFr.7325. The pound fell to DM1.6780, ¥124.50, SFr1.4050 and FFr.7325. Page 35

STERLING closed in New York at \$1.9610. It closed in London at \$1.9610, ¥124.50, SFr1.4050 and FFr.7325. The pound fell to DM1.6780, ¥124.50, SFr1.4050 and FFr.7325. Page 35

ROYALTY, York-based chocolate company currently in the grip of a \$2.1bn (\$3.9bn) takeover offer from Nestle, is planning a major rationalisation of its factory network and manufacturing facilities. Page 23

GUINNESS PEAT Group, London- based financial services company, has been forced to abandon plans for a demerger after being told by Inland Revenue that it would no longer qualify for tax clearance. Page 23

DREXEL BURNHAM Lambert, US securities firm, has stopped its employees buying significant portions of junk bond issues underwritten by the firm before the securities are offered to outside investors. Page 25

BANK LEU, Switzerland's oldest and fifth-largest bank, is negotiating a merger with BZ Bank Zurich, one of the youngest and most innovative. Page 25

RANCO SAFRA, one of Brazil's five biggest banking groups, has won a controversial contest for a key stake in Aracruz, country's largest and most successful paper and pulp company. Page 23

ROYAL ORDNANCE, British armaments maker, is taking its first step into US manufacturing through a joint explosives venture. Page 6

JARDINE, Hong Kong trading and investment group, moved to bolster its control of Hongkong Land, territory's premier property developer, paying HK\$1.83bn (US\$234.8m) to acquire a further 8 per cent stake from a consortium of local companies. Page 24

ALLEGIS has received a takeover offer from the pilots of its United Airlines subsidiary, large US carrier, which would be the largest employee buyout in the US. Page 23



French diplomats Marcel Carton (left) and Marcel Fontaine (right) and journalist Jean-Paul Kauffmann arrive at Villacoublay airbase outside Paris yesterday following their release after more than three years' captivity in Beirut

Paris denies ransom paid for hostages

BY ROBERT MAUTHNER IN LONDON AND GEORGE GRAHAM IN PARIS

THE FRENCH Government firmly denied yesterday that it had paid a ransom for three French hostages in Beirut on Wednesday night, but said it might now reopen diplomatic relations with Iran, which is claiming credit for their release.

The French hostages returned home yesterday after three years of captivity to an emotional public welcome. Mr Charles Pasqua, the Interior Minister, who led the negotiations for the three men's release, said that "not a franc, not a dollar" of ransom had been paid to the pro-Iranian, Lebanese kidnappers.

Meanwhile, in a further political boost for Mr Jacques Chirac, the French Prime Minister, his Government announced the freeing of 22 gendarmes and one magistrate held hostage by Lebanese separatists in the French Pacific territory of New Caledonia. The hostages were freed after an assault by special troops in which 15 Lebanese and two soldiers were killed.

Mr Chirac, greeting the three Lebanese hostages yesterday at a military airport near Paris, acknowledged that there would "inevitably be questions or doubts about the process which allowed the return of our compatriots." He declared, however, that the Government had acted consistently with "dignity and honour."

"Today, more than ever, France is determined to pursue with the greatest firmness, the fight against terrorism," he said.

The French statements came as Mrs Margaret Thatcher, the British Prime Minister, told the Commons that her Government had received assurances that France had not paid ransom for the hostages' release. She was responding to widespread concern over the possibility of a precedent being set.

Continued on Page 22

Israel's allies dig in after main force withdraws

BY ANDREW WHITLEY IN JERUSALEM

SOUTH LEBANON Army militia yesterday demolished the village of Medoun, the scene of bitter fighting on Wednesday between Israeli troops and Iranian-backed Hizbollah guerrillas, after the Israelis withdrew from their largest military operation in southern Lebanon in three years.

Reports from the area said the militia bulldozed about 60 houses in the former Shia extremist stronghold as Hizbollah (Party of God) fighters watched from the nearby village of Ah el-Tine. Several more suspected guerrillas were killed when an Israeli-supplied SLA tank opened fire on a passing car.

As Israeli troops completed their withdrawal, their local surrogates were busy consolidating themselves in a region previously under the sway of the Hizbollah organisation.

This may provide some temporary relief for Israel's northern border, subject lately to sharply increased guerrilla assaults and Katyusha rocket attacks. But it also brings with it the heightened danger of conflict with the 16,000-strong Syrian force stationed in Lebanon's Bekaa valley.

The front-line positions of the SLA - a mercenary force trained, financed and equipped by Israel - and of the Syrians, in the town of Mashgara, are now only three miles apart. Nor have the Hizbollah fighters, many of whom took to the hills on Tuesday, been driven from the area.

To forestall a fresh flare-up in the fighting, Israeli air cover was being provided yesterday to the demolition squads in Medoun.

Major-General Yossi Peled, Israel's northern region commander, said yesterday that Israel's three-day operation in Lebanon - in which 40 guerrillas and three Israeli soldiers were killed - was a success.

However, in comments to an Israeli newspaper, he warned: "We will have to continue attack operations in Lebanon."

In Jerusalem, Israeli government ministers emphasised that "Operation Law and Order" had only had limited, non-political goals. Mr Shimon Peres, the Foreign Minister, described it as a preventive action, while Mr Yitzhak Rabin, the Defence Minister, noted the extent of previous co-operation in cross-border guerrilla raids into Israel between Hizbollah and Palestinian fighters.

Israeli military "advisers" are usually present with their militia allies in sensitive positions - partly for intelligence gathering purposes, and partly to act as a restraint.

Illustrating the continuing instability of the region, three Katyusha rockets landed yesterday within the Israeli-declared "security zone" near the border. Israel tightens economic sanctions in West Bank, Page 3

Airbus sets shake-up deadline

BY DAVID MARSH IN HANOVER

A SLIMMED and strengthened management structure is to be put into place by January 1 next year at Airbus Industrie, the European aircraft maker.

The moves, agreed yesterday at a meeting of the governments backing the Airbus project, aim to improve the four-nation consortium's efficiency and its ability to compete with Boeing of the US.

Ministers and officials from the four countries - France, West Germany, Britain and Spain - said after the meeting at the Hanover air show that Airbus' industrial shareholders had been asked to start work on the restructuring "without delay."

The Airbus supervisory board in charge of long-term strategy is to be reduced to a chairman - Mr Franz Josef Strauss, the Bavarian Prime Minister - and four other members. These will be the chairmen of the partner companies, Aerospatiale of France, Messerschmitt-Bölkow-Blohm of West Germany, British Aerospace and Casa of Spain.

The present supervisory board has 17 shareholder representatives, plus Mr Strauss as chairman.

Mr Erich Riedl, the state secretary in the Bonn Economics Ministry responsible for aerospace, who chaired yesterday's meeting, underlined that the 72-year-old Mr Strauss would be staying on. It appears, however, that his tenure will not be indefinite and that Airbus governments and shareholders will before too long start looking for a younger chairman who can devote more time and energy to the job.

A seven-member Airbus Industrie executive board is to be set up, with a strengthened position compared with the present 12-strong management committee, at the Airbus headquarters in Toulouse, France. The new team will include a powerful finance director able to examine fully, and control Airbus-related costs of partner companies.

Mr Riedl said the changes were necessary to adapt Airbus for the future. He was pleased that reorganisations suggested by a panel of "wise men" from partner countries had been endorsed by the industrial shareholders.

Mr Jacques Douffignies, the French Transport Minister, called the reforms "indispensable but not sufficient" to give a full industrial dimension to Airbus.

Mr Kenneth Clarke, the British Industry Minister, said reorganisation took account of the coming to maturity of the Airbus group and the need for a unified European market from 1992.

Ministers yesterday also examined progress on possible airframe development co-operation with McDonnell Douglas of the US. Mr Jean Pierson, the Airbus Industrie president, will hold further talks on June 2 with Mr John McDonnell of the US group.

Decisions on the personnel in the new management structure will be made in the autumn after the next Airbus ministers' meeting.

Moscow seeks co-operation, Page 6

Higher stake in Montedison for Dow Chemical

By James Buchan
in New York and
Alan Friedman in Milan

DOW CHEMICAL of the US said yesterday it had bought between 4 per cent and 5 per cent of Montedison of Italy and might increase its holding in an attempt to become a significant force in a restructured Italian chemicals industry.

Dow, which surprised the world industry last month by announcing it had bought stock for investment purposes in Montedison, said yesterday that it was filing with US anti-trust authorities to buy more Montedison shares. Dow said the filing was required under the Hart-Scott-Rodino Act if the investment is to be other than passive.

Yesterday's announcement came as Montedison, which has sales of about \$11bn, prepared to hold talks with the Italian state-owned Enichem group on what could be a far-reaching joint venture in chemicals. Dow said yesterday: "The holding will allow us to participate in discussions on the restructuring of the Italian industry. These talks might lead to a change in our intent toward Montedison."

Yesterday's filing marks a pronounced change of tone at the second-largest US chemicals company, which enjoys sales of more than \$13bn including \$600m from business in Italy. Dow had said last month that the Montedison stock was for its "investment portfolio."

In Milan yesterday, the filing was interpreted as a hostile move by analysts and sources in Montedison. Montedison executives assume that Dow wants to build a stake of about 10 per cent, at a current cost of around \$240m, to create, according to one Montedison executive, "the pre-conditions for opening an industrial-based discussion."

The Dow move cast a shadow just as Mr Alexander Giacco, Montedison's newly appointed American chief executive, sat down with Mr Lorenzo Necchi, managing director of Enichem, for talks aimed at signing a letter of intent to create a joint Italian chemicals company.

Mr Giacco is offering to transfer Montedison's basic chemicals, fibres and fertiliser operations to the new joint company. Montedison, 42 per cent owned by Mr Eni's group, also intends to transfer some of its debt to the new company.

Polish police storm factory, arrest strikers

BY CHRISTOPHER BOBINSKI IN WARSAW
AND QUENTIN PEEL IN MOSCOW

SEVERAL THOUSAND Polish riot police yesterday stormed the Lenin steelworks in Krakow and arrested many of the leaders of a nine-day-old strike.

Mr Lech Walesa, under siege in the Gdansk shipyard along 3,000 workers, said he was sure the authorities also planned to use force against the yard.

Police used concussion grenades and batons in their pre-dawn assault on the Krakow factory. The authorities said 38 people were detained and that work at the plant had resumed. Witnesses reported more than 12 injuries.

In Washington, the White House criticised the use of force against workers but indicated that the Polish labour unrest would not have "serious detrimental effects" on the US-Soviet summit which starts in Moscow on May 29.

Mr Martin Fitzwater, the White House spokesman, said: "We deplore the reported actions of last night and strongly urge the government of Poland to begin a productive dialogue with all segments of Polish society, including (the banned trade union) Solidarity."

Mr Walesa, the Solidarity leader, sent a message from the besieged Gdansk shipyard, which is being occupied in protest against a management to close it down temporarily, saying he would be the last to leave.

He said that by using force in Krakow, the authorities were "ruining the possibility of logical and necessary solutions."

The police action failed to spark significant unrest elsewhere, although students at Warsaw University went ahead with a one-day occupation of their campus and public transport workers in Szczecin in the north-west struck for more pay.

In Warsaw yesterday, Mr Alfred Miodowicz, the head of the official union, failed to condemn the use of violence against the strikers.

He was speaking at a press conference called by the new unions to protest against Government plans to suspend legal dispute procedures, including the right to strike.

The suspension, which is to stay in force until the end of December, is included in a package of measures which are to be approved by parliament on Wednesday.

The measures, which according to the Government are aimed at speeding economic reform and controlling inflation, in effect give the authorities arbitrary powers to override company management decisions.

Moscow reacted with extreme caution to developments in Poland, insisting that it had no plans to intervene in the situation there.

China to subsidise urban consumers

BY ROBERT THOMSON IN PEKING

CHINA will embark on a bold campaign to increase vegetable and non-staple food production, and push prices down, by allowing the market to set prices in urban areas while subsidising residents on a monthly basis to offset the inevitable initial increases.

Urban residents will be given up to 10 yuan (\$2.70) a month to cover the expected higher prices of vegetables, pork, eggs and sugar, the State Administration for Commodity Prices announced - the exact amount of the subsidy will vary from city to city.

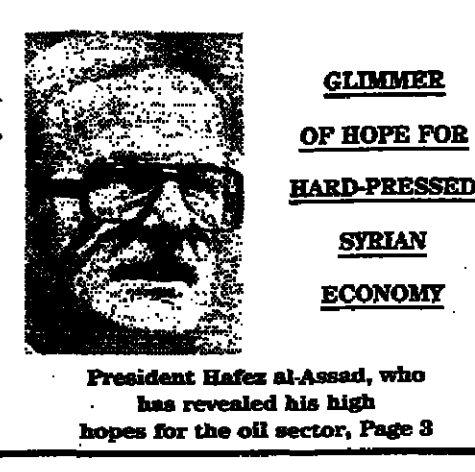
The move was foreshadowed by the Government and several cities have already introduced the consumer subsidies, which replace subsidies keeping prices artificially low. But diplomats are surprised that the system will be introduced at a time of fast-rising prices. If prices continue to rise despite the new programme, factional friction in the party is almost certain to intensify.

In the first quarter of this year, prices in large cities of non-staple foods rose 24.4 per cent, with vegetable prices increasing 48.4 per cent, causing widespread complaints from people living in towns.

The Government wants inflation this year to be less than 10 per cent, but increases in non-staple food prices indicate that the target figure is in danger of being left far behind.

China after the National People's Congress, Page 4

CONTENTS	
Europe	2
Companies	25
America	6
Companies	23
Overseas	34
Companies	24
World Trade	36
Britain	9, 10
Companies	28-33
Contents	34
Technology	34
Art & Architecture	34
World Guide	34
Contents	34



President Hafez al-Assad, who has revealed his high hopes for the oil sector, Page 3

Technology: ICI improves the image of its drugs research	8
Management: Insuring for the future - desktops for top desks	16
Hostages and the French poll: Mitterrand remains the favourite	20
Editorial comment: The price of freedom; Sex, the law and economics	20
School leavers: Sweet sixteen and getting sweeter	21
Lombard: Lions should hunt gazelles	21
Lex: Wellcome; Hong Kong; Harris Queensway; Guinness Peat Group	22
The Black Country: Survey	Section III

Industriekreditbank AG Deutsche Industriebank

Committed to Enterprise

Düsseldorf · Berlin · Frankfurt · Hamburg · Munich · Stuttgart

Karl-Theodor-Str. 6 D-4000 Düsseldorf · West Germany · Telephone 0211/821-274 · Telex 5 882 791 · Telefax 0211/821-559
IKB Luxembourg Branch · 6, Avenue Marie-Thérèse · Telephone 47 76 41-1 · Telex 60263

OVERSEAS NEWS

Israelis tighten economic sanctions in West Bank

BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI military authorities yesterday ordered all shops, petrol stations and markets in the occupied West Bank to close for three days, to Saturday night.

The unprecedented step is intended to punish Palestinians for a widely observed general strike on Wednesday, security officials said. In particular, it will prevent shoppers from preparing for the traditional feast of Id al-Fitr, marking the end of the fasting month of Ramadan, this weekend.

Frustrated with their failure to break the repeated commercial strikes disrupting life in the West Bank, Gaza Strip and East Jerusalem, the authorities are resorting increasingly to economic and administrative sanctions. Water

and electricity supplies, for example, were cut off from a village near Bethlehem after villagers failed to pay their bills. In the Gaza Strip, the military-run Civil Administration has been compelling residents to replace their old identity cards with new documents issued only after clearance from a series of government departments, including the tax office and the Shin Bet, the security service.

As the five-month-old conflict sputters along wearily, the casualties have by no means come to an end. Over the past three days alone, as attention focused on the Israeli troops locked in battle in Lebanon, five more Palestinians were killed by soldiers in the occupied territories.

Yesterday, in a provocative display sanctioned by the army, about 1,000 Jewish settlers marched past the semi-destroyed West Bank village of Betza where a teenage Jewish girl was killed about a year ago. The march was said to be to commemorate the traditional 30th day of mourning, but it also carried wider political significance. The girl was killed by a bullet from the gun of her own adult escort, a militantly anti-Arab settler still critically ill in hospital after the incident.

However, Israeli police are currently preparing charges against a Palestinian woman resident of Betza on the grounds that a stone she allegedly threw was directly responsible for the girl's death.

Afghans wait for return of Islamic rule

Christina Lamb reports on the outlook as the Russians withdraw

INSIDE Afghanistan the appearance of Russian soldiers no longer means an automatic drive for cover. Instead, those Afghans with anything left hide away their valuables.

For the Russians are retreating, filling their bags as they go with as many Afghan rugs, electrical goods and items of lapis lazuli jewellery as they can carry. They leave behind them a mass of devastation, as though a giant has trampled across the land.

The Afghans living among the ruins have little faith in the ability of the resistance leaders to put Afghanistan back together again.

"While they've been sitting squabbling in their fine houses in Peshawar, we've been suffering," complained one. While the West debates how, when or even whether the estimated 5m refu-

gees will go back and what kind of government they would like to see, the 10m Afghans who have lived out the war inside the country have little doubt.

"For anyone to become the undisputed leader, he must have earned his laurels on the battlefield." This villager is one of many people who believe that the future of Afghanistan lies with the commanders - people like Massoud, the famed Lion of Panjshir - who control vast areas, particularly in the north.

Most of the commanders are

college-educated, unusual in a land with 85 per cent illiteracy, and often ex-army men who learnt their skills from the very Russians they have since been fighting. While the party leaders quarrel among themselves in Peshawar, these men have been trying to create some semblance of civil administration in *majra-heddin* controlled areas, setting up schools and in one case even a local postal system.

Consequently, inside Afghanistan they have developed large followings, while outside the commanders are regarded as folk-heroes. They are well aware of their power. One of the top commanders, Akmal Muhammad, who controls the large eastern province of Paktika, explained: "We're more important because we face the bullets. We have the arms and the support of the peo-

ple and we control the land - the leaders can tell us nothing."

This is starting to worry ambitious characters like Gulbuddin Hekmatyar, present chairman of the fragile seven-guerrilla-party alliance, who knows he can retain the commanders' loyalty only for as long as he can provide the next Stinger.

Until now there has been no outright conflict between the commanders and party leaders. When I spoke to Akmal he had just returned from an expedition to seek a suitable location near the border for the resistance parties to set up an interim government, and was obviously frustrated by the failure of the alliance to reach agreement.

Akmal and the other commanders were quite clear what they were fighting for: "The most important criterion for a future

government is that it should be Islamic. Whoever can enforce this would be acceptable to us, even if it were the king."

Any new government will face the daunting task of repatriating millions of refugees and supporting thousands of those widowed, orphaned or disabled in the war. There is also certain to be conflict between those who fought for the cause and the more affluent, highly-educated Afghans who spent the years since 1979 in exile in America or Britain.

Meanwhile a whole generation of Afghans has grown up knowing nothing but fighting, their only education being the gun. Akmal predicts: "There's going to be a bloody struggle. It's like when you're running, you can keep on, but as soon as you stop, you realise what you've been through. Then you want your reward."

South Korea's Catholics fight the good fight for democracy

BY MAGGIE FORD IN SEOUL

KOREAN Roman Catholics have always faced a major problem when trying to worship in Seoul cathedral - the strong likelihood that they would be tear-gassed on the way into church or on the way out.

But that has not stopped the religion from gathering strength in South Korea to about 2.5m believers. Added to the Protestant churches the number of Christians in the country has now reached around 10m, almost as many as the Buddhists, the other main religion.

For years Catholics and Protestant ministers, priests and nuns have led protests against authoritarian rule, helped workers and poor people who have suffered discrimination and frequently gone to jail themselves for their support for democracy.

But until this week the Catholic Church had officially restricted its comments on politics to calls for moderation by the Government. Now, with the decision by Cardinal Kim Su Hwan to criticise the Government's human rights policy, the church may start to play a more public role in the pursuit of democracy in South Korea.

Cardinal Kim's speech on Wednesday, at the presentation of the Robert Kennedy human rights award to a tortured labour

leader who remains in jail, pointedly asked the Government of Mr Roh Tae Woo how long it would be before political prisoners, who number at least 500, would be released. He questioned whether political torture had truly ended.

His speech was expected to be broadcast in the US, along with comments by Ms Pat Derian, Assistant Secretary of State for Human Rights under President Carter's Administration.

Ms Derian said that there was much talk in the US about a political opening in South Korea, but questioned the reality of the change. Not only had the Government not allowed the jailed dissident Mr Kim Keun Tae to receive his award, but Seoul had also refused to allow his wife to travel to Washington for the award ceremony last year.

In a moving speech, Ms in Jae Gum, the dissident's wife and herself now an activist, recalled that her husband had been tortured in the same police building where a student had died last year of suffocation while being questioned. The student's death contributed strongly to public anger against the Government which led to street riots last year.

She said that many people still doubted the commitment of the US to democracy in South Korea, especially after the Presidential

election last year won by Mr Roh. Church groups have produced a number of detailed reports alleging election fraud.

Mr Kim and his wife were nominated for the award by Mr Kim Dae Jung, the new Chief opposition leader, a Catholic who has long suffered for his own support of human rights. In a strong speech delivered at the US presentation of the award, Senator Edward Kennedy praised Mr Kim, his political colleague Mr Kim Young Sam and the Cardinal as founding fathers of Korean liberty.

The high profile ceremony at Seoul cathedral signals the possibility that both Catholic and Protestant churches will try to play a stronger role in South Korea from now on.

Although the more public posture of the churches is itself evidence of the more open atmosphere in South Korea, there is no doubt that little has changed in the areas where most pastoral work is being done - among the homeless, workers in small sweatshop businesses and the rural poor.

Seoul's cathedral is therefore likely to remain a sanctuary for those escaping the authorities and a focus for riot police wishing to make a point for some time to come.

SYRIAN President Hafez al Assad in February urged Al Furat Petroleum company, part-owned by the Syrian Government with foreign partners, to speed up the development of new wells in the east of the country.

Mr Assad, according to industry representatives in Damascus, set an almost impossible timetable for Al Furat to bring onstream some of its newly-discovered wells more than six months ahead of schedule.

The Syrian leader's personal intervention is revealing of the Government's high expectations for the oil sector as a source of desperately-needed hard currency at a time when Syria is virtually bankrupt.

An International Monetary Fund study, published in February, found that Syria's foreign exchange reserves at the end of 1986 (the latest figures available) stood at between \$10m and \$20m, barely enough to cover one week's imports.

Gloomy picture

The IMF painted a generally gloomy picture of an economy beset by shortages, burdened by a sluggish industrial sector and trying to cope with mounting arrears on debt payments. External arrears of the Syrian Commercial Bank were \$600m by the end of 1986, according to the IMF. Arrears are thought to have reached about \$800m.

External medium- and long-term civilian debt stood at a relatively modest \$2.5m at the end of 1986. Short-term external liabilities of the banking system

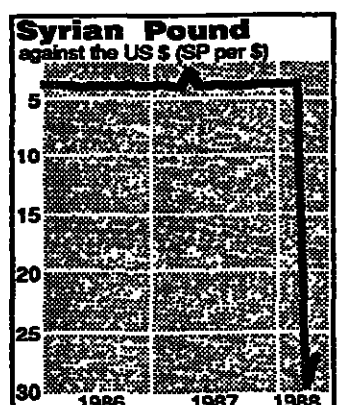
Tony Walker reports that Damascus is pinning its hopes on the development of new oil wells for the revival of its sagging economy

were equivalent to \$4bn, the IMF reported.

No completely reliable data are available on Syria's military debt to the Soviet Union - it is thought that about \$15bn is owed. The Syrians have been under pressure from the Soviets to settle some of this debt in bartered goods such as foodstuffs and cotton, which squeezes supplies available for export to earn hard currency.

Syrians themselves, who privately make no secret of their dismay at the dreadful state of the economy - inflation is running at more than 100 per cent, basic items such as lavatory paper are scarce and the value of the Syrian pound has plunged - are hoping that good rains this year and the prospects of increased oil revenues will relieve some of the financial pressures.

One immediate benefit of the deluge - parts of Syria recorded



twice the annual average rainfall in the first three months of the year - is that almost daily power cuts have stopped for the time being.

Middle-class Syrians such as doctors, teachers and government workers report growing grumbles over economic hardships and more direct criticism of Mr Assad, who hitherto has escaped most of the blame for the parlous state of the economy.

The rigidities of the Syrian system, conditioned by two decades of Baath Socialist party rule, are such that the efforts of reformers in the Government such as Dr Mohammed al Imadi, the Economy Minister, are often frustrated. Limited attempts at liberalisation, such as a relaxation of restrictions on allocations of foreign exchange to private business for imports of raw materials, have had little effect on a near-moribund industrial sector con-

strained by a web of rules and regulations. The rapid depreciation in the value of the Syrian pound reveals the weakness of the economy and is a major cause of inflation, because Syria imports about half its food. The official rate (at which hotel bills are paid by foreigners) is \$211.55 to the dollar. On the black market the dollar has been bringing between \$250 and \$350. This marks a depreciation of about 100 per cent in the past year.

Among the many complaints of Syrians is the expense of occupying parts of Lebanon, including maintaining a garrison of about 7,000 troops in West Beirut. This is estimated to be costing \$1m a day. Syrians, who see Lebanon as a land of plenty and source of expensive smuggled goods, ask why.

"People in Lebanon have everything in spite of the war," said a Syrian businessman ruefully. "In Syria there is no war, but we have nothing." It is against this troubled financial background that Syria has been redoubling its efforts to capitalise on promising oil finds in the Deir al-Zor region in the eastern sector, not far from the Iraqi border.

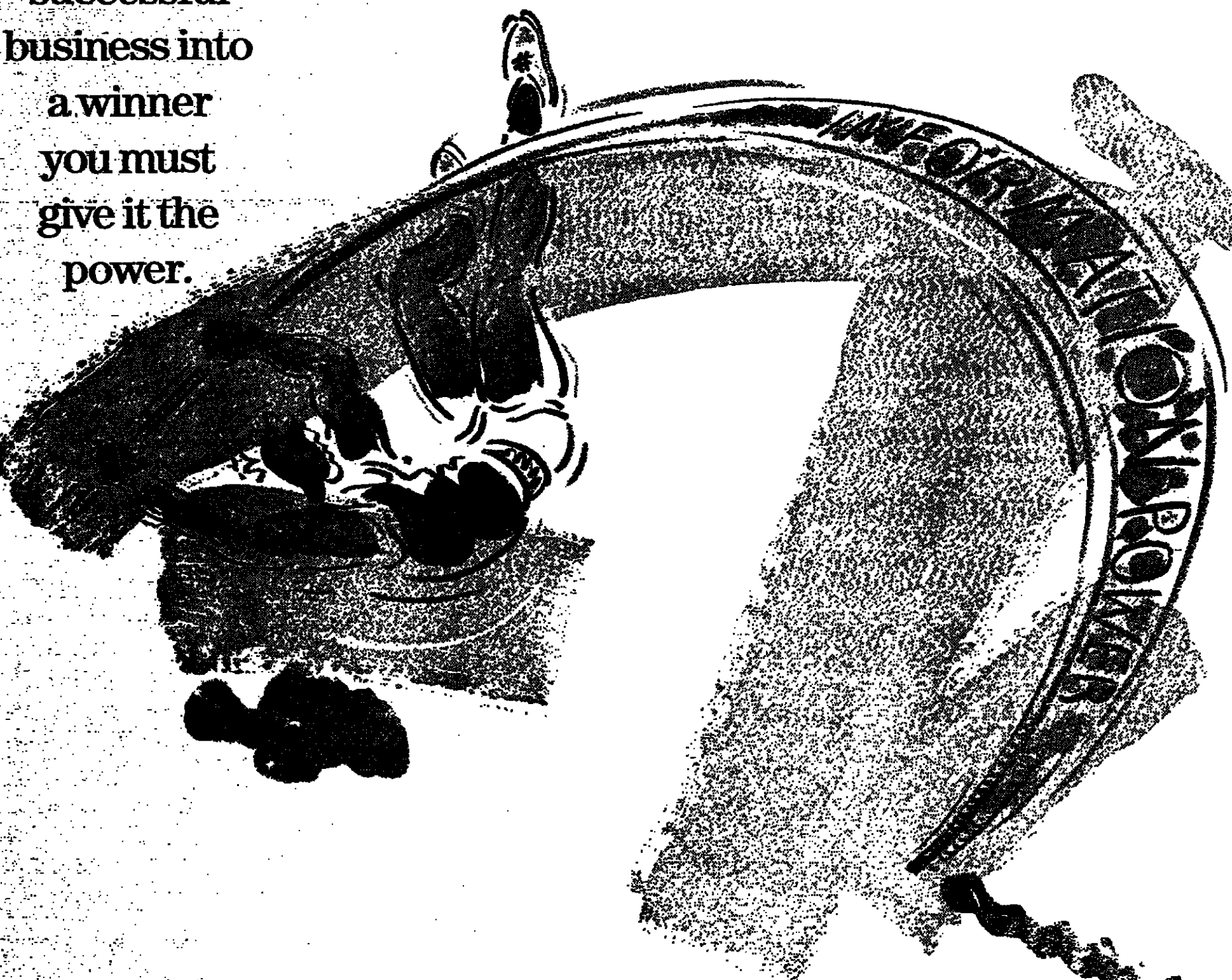
Al-Furat Petroleum Company, a joint venture of the Syrian Petroleum Company and a foreign consortium led by Royal Dutch/Shell with Pecten, its US subsidiary, and Deminor of West Germany, is producing about 100,000 b/d of superior light crude from its Thayyem field and other smaller fields in the Deir al-Zor concession.

Oil interest

Shell's discovery of marketable light crude - as opposed to Syria's existing production of heavy sulphurous oil from its far north-east region - rekindled foreign interest in exploration in Syria. Dr Metan Habib, Syria's Oil Minister, has tried to capitalise on this by urging foreign oil companies, especially those of the industrialised world, to commit resources to exploration and development in Syria.

All this activity and the expectation - perhaps exaggerated - of better times ahead for Syria's hard-pressed economy, has encouraged faint glimmers of optimism in Damascus that the slide in the country's fortunes, which had accelerated in the past three years, may be about to stop.

To turn a successful business into a winner you must give it the power.



There is the successful business that performs consistently well. Never setting unrealistic targets. Never disappointing. Never amazing.

And there is the winner.

Winners set visionary goals, often well beyond the current scope of their management resources.

Then they add the specialist management powers as they need them.

Critical amongst these is the power to manage advanced information systems...

Information Power

Datasolve Information Power is the extra IT management muscle you'll need to put your winning strategies into practice.

The new skills...the business applications expertise...the extra computing capacity...the comprehensive systems management.

So, however ambitious your goals become, you'll find the Power is always there.

That's why more and more of today's successful companies are making Datasolve Information Power a fundamental part of their strategy to turn themselves into winners.

If you'd like to know more about Information Power, post the coupon to the address below or dial 100 and ask for Freddie Datasolve.

Name

Position

Organisation

Address

Postcode

Telephone

Datasolve

The power to manage success

Group Marketing, Datasolve Limited, Wellington House, 61-73 Staines Road West, Staines-on-Thames, Middlesex TW16 7AL. A THORN EMI Technology company

CHINA AFTER THE NATIONAL PEOPLE'S CONGRESS



Wan Li: born 1916. Studied in France as a young man as did other communist leaders, including Deng Xiaoping. As Chairman of the National People's Congress Standing Committee he can help speed the reform legislation that previously was delayed by conservatives like his predecessor Peng Zhen.



Yao Yilin: born 1917. Senior vice-premier and member of the Politburo Standing Committee. Studied at Qinghua University in Peking and worked in the party's underground movement in Tianjin in the 1930s.



Li Peng: born 1928. Son of a 'revolutionary martyr' killed in the 1930s, and raised under the aegis of party leader Zhou Enlai.



Zhao Ziyang: born 1919. Joined party at 18. Rose up bureaucracy until pilloried in the Cultural Revolution in 1967. Vanished until 1971, reappearing first in Chengdu, then in Sichuan where name as reformer was made.

Colina Macdougall evaluates shifts in the balance between Peking's conservatives and reformers

Key appointments underpin Deng's vision of reform

CHINA'S National People's Congress last month approved a new and predominantly reformist state leadership to take the country through the next five years of experiment and change. It will be a high-risk period for China's attempt to modernise through change and reform. "Each time we see party general secretary Zhao Ziyang on television, his hair has gone whiter," said one Chinese.

Although it is still the case that the Communist Party calls the shots, the Congress marks a new stage in the distancing of party affairs from the business of government. There are encouraging signs that the reformers have been able to adapt China's unwieldy decision-making process to make it more flexible.

The most hopeful sign for reform is that most top jobs went to the friends and allies of Peking's Grand Old Man, Deng Xiaoping. The key exception was the Premier's post, which was given, as expected, to dark horse Li Peng, best described as a prudent reformer, if not actually a conservative.

There were few surprises in the new leadership lists. Shanghai boss, Jiang Zemin, in London in March, was asked why he was not attending the congress. "Too busy," the burly Politburo member chuckled in reply. "Anyway, I know what's going to happen."

Party and state jobs were shared out as long ago as last summer in a seaside party meeting at the resort of Beidaihe. Deng and his allies, including former Premier and keen reformer Zhao Ziyang who took over the top party post last year, will have played a vital part in picking the new faces.

At the party congress last autumn, Deng Xiaoping, still China's eminence grise but increasingly handing over the work to his protégé Zhao Ziyang, cleared out most of the diehard conservatives who had been blocking reform.

In the trade-off last summer, Deng managed to induce elderly hardliners like Peng Zhen, a key actor in last year's anti-bourgeois liberal campaign against western influence which temporarily put the reform on hold, to retire from active posts.

In the new Government line-up, all seem committed to a measure of reform. But it is a safe bet that some are prudent reformers, like Li Peng, rather than radicals in the mould of Zhao Ziyang.

Deng's policy also triumphed in the military reshuffles. Two old soldiers, friends of his, took the top ceremonial jobs, state president and vice-president. Another old friend, Qin Jiwei, was appointed Minister of Defence. Younger army men were mollified with promises that at last this year a system of ranks (and appropriate pay scales) would be restored.

To strengthen the long-term prospects of the reformers, Zhao was given a military role. Appointed the senior vice-chairman of the State Military Commission, he now looks set to succeed Deng as its Chairman, one of the most important jobs in China. If he is to inherit Deng's mantle as the mainspring of reform, he needs the respect and loyalty of the army.

Zhao was already (since last October) the vice-chairman of the party's Military Commission. Since the army must have acquiesced in both appointments, he, unlike other possible candidates for the posts in recent years (dismissed party leader Hu Yaobang was one), must already be acceptable to a broad range of military interests.

The reform was strikingly evident in the new openness at the Congress. Of course to some extent it was stage-managed. But voters had a choice of candidates in electing delegates, and at the Congress these delegates could reject those standing for office.

Even top leaders drew some "no" votes and abstentions - the new 81-year old President Yang Shangkun among them. Deng himself was ticked off by a delegate for smoking. There was even a modicum of unscripted debate.

Tendentious policies were discussed, and the discussions reported in the press. Army delegates complained that government officials knew too little about defence. The inland provinces groused about the benefits allowed to the already richer coasts.

Legislation promoting reform was passed. The constitution was amended to allow the transfer (in effect, the sale) of land and the establishment of private business. The enterprise law, which gives managers freedom to operate without party interference, was finally passed after years of discussion.

On top of that, some streamlining of the bureaucracy was approved. Tropical Hainan island was set up as a province, part of the controversial reform policy to open up the coast. A new law on contractual joint ventures with foreign companies was passed.

Yet not all the omens were good for reform. Li Peng, the new Premier, is not seen as a committed reformer, whatever he may have said at the Congress (it is unlikely that his official report voiced personal opinions).

Yao Yilin, the senior vice-premier, is a cautious elderly man of long experience in China's earlier centrally planned economy. He has more than Li, Yao knows

how to manipulate the bureaucracy. While many previous ministers were reappointed, the true sympathies of the new 43-strong State Council are still an unknown quantity. None of the members is likely to be conservative in the old sense, but imaginative economic thinking may not be their strong point.

Eighteen, plus Premier Li, are professional engineers. Another four are scientists. The rest are mainly career bureaucrats.

Some, like Li Peng himself, were educated in the Soviet Union or Eastern Europe, though the Chinese dismiss this as irrelevant because in the 1950s they had no other options abroad for advanced education.

What this means for the reform remains to be seen. More important, perhaps, in keeping the loyalty of the bureaucracy are the ties that bind some of them to older party leaders.

Despite the reshuffles, the Congress came up with few solutions for China's problems. In fact, the bolder reform policies were modified. Instead of freeing the economy further from state shackles, more subsidies to the urban population were approved. The merging of the administration of China's inefficient rail, air, road and water transport into one ministry was abandoned because of opposition.

The new leadership, already split on how far and fast to take the reform, faces its worst problems for years. Of these the most perilous is inflation. Prices, already rising fast in the past couple of years, rocketed in the first quarter of 1988. In that period Shanghai reported increases of over 19 per cent in

food prices generally and 88 per cent for vegetables. In some cities inflation was even worse.

Discontent is simmering at a risky level. Some Chinese say workers are already going slow in protest. Full-blown strikes are not inconceivable. Peking leaders have watched Poland over the years and shiver at the thought of the same disruptions.

Agricultural output has fallen, with land left to building and costs of fertiliser and pesticides rocketing. Education, so important for the future, is suffering badly with little new investment, rising costs and impoverished teachers and students.

Corruption, already a serious problem because of suppressed consumer demand in China and disillusion with Marxist ideology, has been given a new boost by the reform. The introduction of a market economy has meant that people can get what they want if they bribe, borrow or steal for it.

Yet the key to making the economy more efficient is to do more of what the reformers have done so far. The problem is that only some elements of a market system have been installed, and most prices remain fixed at an artificially low level.

Peking is stuck in a vicious circle, unwilling to free prices for fear of more inflation. Without that freedom, the leadership is unable to spur the productivity which would help satisfy the craving for consumer goods.

China's old policies of central planning and strict socialism have been seen to fail, but whether the reformers will be able to deliver the goods in the teeth of all these problems and a less than united leadership remains to be seen.

YOUTH IN THE ASCENDANT

Li Guizhan: born 1938. The real mystery man in the new state leadership. From first party secretary in Anhui province and Central Committee member has jumped to state councillor and governor of the People's Bank, China's central bank, an important and difficult job in inflationary times.

Born to a peasant family, reportedly dazzled his examiners in 1959 with brilliance in the entrance exam to China's top University of Science and Technology. Studied at Moscow's Mendeleev Chemical Technology Institute.

Spent several years at Prague's Charles University studying solid-state physics, returning to China to work in a series of research institutes.

Rise since 1981 has been meteoric. Has now swapped Commission posts with Li Peng, taking on the Education Commission instead of the ERC.

Li Tieying: born 1938. One of China's nine State Councillors. Son of Deng's first wife and allegedly handsome (but now deceased) communist leader Li Weihan.

Spent several years at Prague's Charles University studying solid-state physics, returning to China to work in a series of research institutes.

Rise since 1981 has been meteoric. Has now swapped Commission posts with Li Peng, taking on the Education Commission instead of the ERC.

Spent several years at Prague's Charles University studying solid-state physics, returning to China to work in a series of research institutes.

Rise since 1981 has been meteoric. Has now swapped Commission posts with Li Peng, taking on the Education Commission instead of the ERC.



There's still no place like it. Call home.

No matter where your business takes you, don't let it take you away from family and friends just pick up the phone. And feel the warmth of home. Reach out and touch someone.



The right choice.

GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Div	Yield	P/E
210 185	Am. Brt. Ind. Ordinary	220.00	+2	8.9	4.2	7.9
210 186	Am. Brt. Ind. CUS	220.00	+2	10.0	4.8	
35 25	Aventage and Rhoads	35	0	-	-	-
57 47	BBB Design Group (USDA)	47	0	2.1	4.4	7.8
142 135	Bardco Group	146	-1	2.7	1.7	27.4
105 100	Bardco Group Com. Prof.	105	+5	6.7	6.7	-
148 137	Bay Technologies	140.00	0	5.2	3.7	10.2
260 246	CD Group Holdings	257	0	11.5	4.5	8.6
131 126	CD Group 11% Com.Prof	130	0	15.1	11.6	-
140 129	Carbocation Ordinary	140.00	0	6.1	4.4	9.2
109 100	Carbocation 7.5% Prof	109	0	10.3	9.4	-
220 147	Compu Share	220	0	3.7	1.7	6.1
85 60	Job Group	85	0	-	-	-
94 87	Jackson Group	98	0	3.4	3.9	9.7
340 245	Marlborough IV (WestSE)	335	0	10.4	3.1	13.3
52 40	Robert Jordan	41	-1	-	-	2.4
124 124	Serfontein	124.00	0	5.5	4.4	31.8
204 194	Tierley & Carville	200	0	7.7	3.9	7.7
78 56	Thermax Holdings (USDA)	78	-2	2.7	3.5	8.4
105 100	United Energy Com. Prof	106	0	8.9	7.5	-
281 281	W.S. Yates	281	-1	16.2	5.8	7.9

Securities designated SED and USDA are dealt in subject to the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a matched buy/sell basis. Neither Granville & Co nor Granville Davies Ltd are market makers in these securities.

Granville & Company Limited
8 Levent Lane, London EC3R 8EP
Telephone 01-621 1212
Member of TSA

Granville Davies Limited
8 Levent Lane, London EC3R 8EP
Telephone 01-621 1212
Member of the Stock Exchange & TSA

1838 SAVOY 1988
BAUR EN VILLE ZÜRICH

Am Paradeplatz CH 8022 Zürich
Tel 01-211 5360
Tlx 812 845 saho
Fax 01 211 1467

Investor.

Investor with Capital required by experienced property development company for the purpose of undertaking number of developments in the London Area.

Please reply in confidence to:

K.M. O'Brien,
Kilmar Owen Murray,
Kilmar Court,
Cumberland Street South,
Dublin 2.

ZENTRO CHEMICAL INDUSTRIES

CO. LTD

US\$ 20,000,000 4% per cent Guaranteed Notes due 1991 with Warrants

Pursuant to clause 4 of the Instrument and condition 11 of the terms and conditions of the warrant, notice is hereby given that because of the issuance of new shares to be allocated to specific debt parties on 28th April, 1988, the warrant exercise price has been adjusted as follows:

- The warrant exercise price in effect before such adjustment was Yen 2,335.70 per share of common stock and the adjusted warrant exercise price is Yen 2,340.50 per share of common stock.
- Such adjustment took effect as of 28th April, 1988 (Japan time), pursuant to clause 4 of the instrument.

20% More bottom line. 100% More life line.



Business dictation dramatically improves office productivity and reduces costs. That's a well documented fact. The only question is - which system? If you believe in quality, the answer must be Grundig.

Down to the tiniest detail, Grundig cassettes, office and pocket machines are made to the highest German engineering standards. The famous "Steno-cassette" for example, provides a full 30 minutes continuous recording and has a minutes index so you know precisely where you are.

It uses a thicker tape for superior strength. Features capstan-drive for enhanced sound quality. And is so well designed the tape cannot get tangled.

Similarly, only Grundig machines can claim... but the point is made and we've run out of space.

Except to say it's no wonder Grundig systems routinely last a lifetime. Send the coupon for details of the range and its benefits.

NAME _____
POSITION _____
COMPANY _____
ADDRESS _____

TELEPHONE _____

GRUNDIG BUSINESS SYSTEMS

"New for life"

NOTICE TO BONDHOLDERS

Refinement of Paying Agent

Appointment of new Paying Agent

Cable National de Telecommunications, Paris

5% U.S. Dollar Bonds of 1977/88

5% U.S. Dollar Bonds of 1979/89

Electricité de France, Paris

12% U.S. Dollar Bonds of 1982/87

Société Nationale des Applications, Paris

12% U.S. Dollar Bonds of 1982/89

Information is hereby given that effective July 1, 1987 Bankers Trust Company, New York, has been appointed as a Paying Agent for the above-mentioned Bond Issues. Bankers Trust Company, New York, has retired from such function.

In May 1988

Gründig AG, Aachen

born 1916
s. Rose
it plucked
evolution
up to 1971
in Com
man who
was made
er to 198
a through
form.
very base
abundance
ve as per
accuracy
ary base
ness body
the set in
of suppre
ing.

Wen 17
man (Mao)
the's Com
ing Comm

Xuepin

ing Bin
Minister of
Finance

ou Jialun
Minister of
Home Buildg
Economics

an Junhui
actory - gene
into Court

line.
ne.

industry and
only, quarter
every month

and produ
ing standards
after a full 30
of 1970s

and capital
toward the top


but the past

and much better
to its benefits


in 1980 and in
the 1980s

ESS
EMS

eyewear
from



GIORGIO ARMANI

produced by LUXOTICA 

AMERICAN NEWS

Brazil to act on economic crisis

BY IVO DAWNAY IN RIO DE JANEIRO

BRAZIL'S government is planning emergency economic measures and is seeking backing from powerful state governors for its attempts to rescue the economy from crisis.

The appeal follows a 48-hour strike by public employees which attracted widespread support, thereby further restricting President Jose Sarney's political room for manoeuvre.

In a bid to create a consensus on economic strategy, the president is now arguing for a rapid acceleration of policies aimed at deregulating the economy, sharply cutting back spending programmes and opening Brazil to competition from foreign imports.

Details of the strategy were revealed in a confidential document prepared in Brasilia and published yesterday by the respected *Jornal do Brasil* newspaper. The document, which paints the bleakest portrait yet of the economy, is being presented to governors by Mr Henrique Santillo, a governor of Golas state.

For the first time in recent months, the document attributes most of the country's problems to the debt burden, rather than public sector wage costs.

It also admits that recession is hitting real earnings and employment, while inflation continues to rise and the government is absorbing crucial investment

resources simply to service its debts. This, in turn, is forcing up interest rates as federal revenues fall and a balance of payments crisis grows ever more imminent. Justifying new spending cut-backs, the document argues that agreement with foreign creditors is essential - not least to secure an anticipated \$4bn in Japanese loans for imported goods "indispensable to the modernisation of the economy."

The paper warns that state and municipal deficits are now on course to amount to 0.5 per cent of gross domestic product, and must be reduced to 0.5 per cent of GDP.

But in a key passage, it identifies "the redefinition of the role

of the state as, perhaps, the greatest challenge we must confront up until the end of the century."

The Government's sober assessment comes as state companies were yesterday considering mass dismissals following this week's strike against a two-month freeze in wages for public sector workers.

The stronger-than-expected reaction to the freeze has further constrained Mr Sarney's options. However, yesterday labour courts appeared to be undermining the freeze by authorising substantial pay rises to workers on the state-owned merchant shipping line, Lloyd Brasileiro, and the national savings bank.

Ex-World Bank chief offers debt solution

By Stephen Fidler, Euromarkets Correspondent

A FORMER World Bank treasurer, Mr Eugene Rotberg, yesterday proposed a solution to the Third World debt crisis involving a central role for the World Bank, which he left last year after 19 years to join Merrill Lynch, the US securities firm.

Mr Rotberg said his framework was not designed as the solution but it could be built upon to allow the pain to be shared among the groups concerned. It also allowed a continued flow of new funds to debtor countries to bring about economic growth and political stability.

Outlining his idea to a conference in London organised by Euromarkets, he criticised most earlier proposals as politically unworkable. The plan is complicated but the main points are:

• Commercial banks lend new money to a country amounting to a substantial part of the interest due to them over 30 years, provided there is a World Bank loan in place with economic conditions attached.

• The World Bank undertakes to take over the principal payments to the commercial banks and to guarantee the principal.

• After 20 years, the banks may decide to pass on their Brazilian loans, which will be transferred to an affiliate of the World Bank. This affiliate pays Treasury bill rates to the commercial bank for the next 20 years.

• The affiliate could be capitalised partly from the \$75bn capital increase voted by World Bank governors last week. A lender of last resort facility could be provided by central banks in the event of widespread defaults to the affiliate.

Mr Rotberg's plan seems unlikely to escape political opposition from western governments. It also could be criticised for doing nothing to alleviate the huge "debt overhang" on debtor countries which hinders their economic progress. In fact, it could imply a large increase in their debt.

Furthermore, while it addresses the question of the ultimate repayment of principal, it arguably does not reduce the main worry for creditor banks - that of a halt in interest payments in the short term.

Bond scheme proposed to ease Latin American debt

BY JOSEPH MANN IN CARACAS

AN INTERNATIONAL Conference on Latin America and the world economy held in Caracas has proposed the establishment of a bond scheme and a new multilateral agency linked to the World Bank as a means to ease part of the region's foreign debt burden.

The conference, sponsored by Aspen Institute Italia and the Latin American Economic Systems (Sels), offered a new version of the Mexico bond plan whereby commercial banks would be able voluntarily to exchange part of their Latin American debt for dollar-denominated bonds issued by debtor governments.

The bonds would be negotiable and would mature in 30 years, with four to five years grace, carrying interest rates well below the current commercial rates.

They would be guaranteed by a new international agency to be set up by the World Bank and the International Monetary Fund and which would manage long-term structural adjustments in the programme.

Supporters of the proposal admitted that many details needed to be worked out. However, they expressed the hope that Japan would be an important contributor to the bond scheme in return for a smaller share of control over the programme.

Debt to be refinanced under this plan would include about \$800bn in hard-to-collect Latin American debt to international banks. It would not cover trade and private debt or obligations to international institutions.

The Aspen Institute brought together about 50 individuals this week representing multinational agencies, European and American governments, private companies and think groups.

No short term end to US deficit warns Fed official

BY STEWART FLEMING IN WASHINGTON

MR MANUEL JOHNSON, the Vice Chairman of the United States Federal Reserve Board, warned yesterday that a substantial improvement in the US current account deficit will probably take some time to achieve.

In a speech in Brazil to Central Bank Governors from countries on the American continent, Mr Johnson said: "Based on current estimates, the US current account deficit remains at the 1987 level of the ratio of net external debt to gross national product (GNP) is likely to be less than 20 per cent at the end of 1990, compared with about 10 per cent at the end of 1987."

Comparable ratios for highly indebted Latin American countries are high, in the range of 25 per cent to 35 per cent of GNP. He said adding that even using pessimistic assumptions a US "debt crisis" is not imminent.

Colombian police baffled over kidnapped envoy

POLICE have found the abandoned car of a West German honorary consul kidnapped on Tuesday but have no other clues to the whereabouts of the envoy and four other foreigners snatched by left-wing guerrillas, officials said yesterday. Reuters reports from Bogota.

Those missing include the French embassy's assistant press attaché, a second West German honorary consul and two Swiss citizens.

A total of six Colombian politicians and journalists have also been abducted.

Police said a white Mercedes car belonging to Mr Helmut Lacker, the West German consul in Medellin, was found in a car park near the central market on Wednesday.

The guerrilla operation continued yesterday when a television journalist was kidnapped by four gunmen who said they belonged to the pro-Cuban National Liberation Army (ELN), witnesses said.

Death threats rise in Chile, says report

AMNESTY INTERNATIONAL criticised yesterday an alleged rise in harassment and death threats against lawyers and human rights activists in Chile. Reuters reports from London.

The London-based human rights organisation said numerous death threats had been carried out by the groups and called for an urgent and impartial investigation of their activities.

Amnesty International Lawyers' Group said: "The harassment of government critics by clandestine groups is one of Amnesty's main concerns in Chile."

Various lawyers were among the groups' targets, who included trade unionists, actors, human rights workers and political activists, Amnesty said.

It said there appeared to be official complicity with the clandestine groups.

Amnesty said the groups operated with impunity and alleged that court and police probes had failed to identify and punish those responsible.

The manner in which the groups operate and the scale of their activities leaves little doubt that they are working with official endorsement and that they may be made up of members of the security forces acting clandestinely with civilian collaborators, Amnesty said.

Shuttle schedule survives rocket fuel disaster

By Nancy Dunne in Washington

A SERIES of explosions which destroyed a Nevada rocket fuel plant on Wednesday will not delay the launch of the space shuttle scheduled for May 25, NASA said yesterday.

The blast at a plant owned by Pacific Engineering & Production of Nevada, a subcontractor which manufactures a fuel component used by the space shuttle and military rockets, destroyed an adjoining marshmallow factory in the Las Vegas suburb, sliced off roofs, up-ended cars and even rocked a airliner in flight. More than 250 people were injured and one was killed in the eight-mile-wide disaster area.

The explosion raises fresh concerns about the accident-prone US space programme and safety procedures employed by National Aeronautics and Space Administration contractors. Five months ago, an MX missile production building owned by Morton Thiokol burned down and five workers were killed. In the aftermath, Morton Thiokol, the company which built the booster rockets responsible for the shuttle Challenger disaster - was fined \$31,700 for breaking health and safety rules.

At the Nevada plant, the company president, Mr Fred Gibson, said a piece of equipment had malfunctioned and caught fire. The US has not had a manned flight since January 18, 1986, when the Challenger exploded killing the seven crew. NASA's confidence was further eroded by more failed rocket launches.

UAW wins Chrysler jobs deal

BY RODERICK ORAM IN NEW YORK

CHRYSLER and the United Auto Workers have reached a tentative labour agreement which matches key provisions on job security won by the union from General Motors and Ford last year.

The new national contract, covering 60,000 workers, has symbolic value for the union. It made substantial concessions in 1979 to help Chrysler avoid bankruptcy. Now for the first time in nine years, the agreements with Detroit's three big car makers are virtually identical and all expire on the same day, September 14, 1990. This will increase slightly the union's bargaining power.

If the agreement is ratified by members next week, they will receive a "signing bonus" linked

to Chrysler's 1987 profits. Neither party will reveal the size of the bonus but reports from Detroit indicate it could be around \$1,000.

Ford paid its workers average bonuses of \$3,700. General Motors paid none because of dismal results from domestic operations.

Chrysler workers will receive two annual 3 per cent pay rises during the contract, plus profit-related bonuses. For the first time, some elements of executives' bonuses will be tied to the payouts to workers.

Provisions for pensioners will push the company's total labour costs to about \$3 an hour per worker above GM's and about 50 cents above Ford's by the time the contract expires. Chrysler's

ratio of active to retired workers is 1.1 to 1, compared with 1.3 to 1 at Ford and about 1.6 to 1 at GM.

Under the job security plan, Chrysler will spend up to \$20m to keep on the payroll workers made idle by new technology or purchase of components from outside suppliers. Chrysler is to close one assembly and four component plants.

The union has agreed to co-operate with the company on simplifying job classifications and work rules. But it insists that these "modern operating agreements", controversial among workers, must be introduced only on a voluntary plant-by-plant basis. So far only six of Chrysler's 46 plants have accepted.

Crazy man runs for Ecuador presidency

BY SARITA KENDALL IN QUITO

AFTER three deaths last week during Ecuador's presidential election campaign, both candidates in Sunday's poll have promised to keep tempers down for today's final demonstrations.

Mutual accusations of violence have punctuated the electoral battle since the first round on January 31, when the right-wing government candidate was eliminated.

The winner, who takes power on August 10, will face big foreign debt problems - Ecuador's rescheduling process has been affected by the political uncertainty - and rising inflation.

The candidates, both lawyers, are both on the centre-left. But there the similarities end between Rodrigo Borja, who is

ahead in most opinion polls, and Abdala Bucaram. In personality, campaign style and politics the highland social democrat and the tropical Guayaquil populist are far apart.

Camacho violence, and the fact that neither candidate is liked by the right-wing business community associated with the present government, have kindled talk of a coup. However the Government and the military say the election results will be respected.

Mr Borja, 52, represents the leading political party, the Democratic Left. But his strength lies in the highlands, and Mr Bucaram, with his Roldosista party, controls the huge coastal shanty towns. Elected mayor of

Guayaquil in 1984, Mr Bucaram failed to finish his term after anti-military declarations and administrative irregularities forced him into exile. However, the Government allowed him to return to run for president.

Party propaganda stresses his experience, honesty and balance. He plans a mixed economy: greater state control over exchange rates and trade, combined with policies to attract private and foreign investment.

WORLD TRADE NEWS

Brazil unveils import reform measures

BY IVO DAWNAY IN RIO DE JANEIRO

BRAZIL HAS announced measures aimed at liberalising imports of agricultural products, steel and non-ferrous metals, and machinery and equipment. The measures also include greater flexibility in financing arrangements.

The moves, agreed at the National Council on Foreign Trade, are said to be the first stage of a long-awaited tariff reform, expected at the end of this month.

An official of Cacex, the agency that regulates Brazilian trade, said yesterday that the new measures would have "serious consequences for the liberalisation of trade."

However, foreign diplomats were more sceptical. "It is in the right direction, but it can hardly be said that they have opened up their doors," one said.

Under the new measures, mechanisms for imports of metal products by the steel industry will be eased, with individual companies now having only to report their needs to the indus-

try's umbrella body. Consider, at the beginning of the year.

Until now, the rules have required each company to agree its quota requirements with both Cacex and Cacex.

Brazil has also lifted the ceiling on the amount of goods that may be imported without longer-term financing arrangements from \$100,000 to \$300,000, with bigger quantities subject to less rigorous credit requirements.

Both the import and export of farm products - especially corn, cotton, rice and soy beans - will have fewer bureaucratic restraints. Safeguard clauses will be included to prevent dumping of surplus stocks.

Mr Namir Salek, Cacex director, said the impact of the measures would be to lift imports and reduce the level of reserves.

Foreign analysts stressed that Brazil remained far from ending its quota system on imports or repealing its law that forces companies to buy domestic products wherever available, instead of imports.

Royal Ordnance moves into US manufacturing

BY DAVID WHITE, DEFENCE CORRESPONDENT

ROYAL ORDNANCE, the British armaments maker, is taking its first step into US manufacturing through a joint explosives venture.

The company, which a year ago was bought from the Government by British Aerospace, is to build a new facility in Kentucky in a 50-50 partnership with the US company Ensign-Bickford. The venture, North American Explosives, will make and sell high explosive products for both the civil and the military market in the US, Canada and Mexico.

Royal Ordnance currently has no production facilities outside the UK. The company said the US move involved an initial investment of "more than \$1m". It demonstrated the new corporate approach that had come in since privatisation and since the

arrival of new top management. In August and September last year, Royal Ordnance broke into the US market with a \$10m order for its 105mm light gun and a \$51m order for 81mm mortars. It set up a US subsidiary after being marked out for privatisation in 1985, and now has agreements with 15 US companies.

Production at the new Kentucky plant is due to start in the autumn. Further collaboration between the two partners is foreseen, involving transfers of technology and the development of new products.

Mr Maurice Dixon, Royal Ordnance chief executive, said the company aimed to develop its business in the US through its leading technologies, in partnership with carefully selected US groups.

Venezuela set to buy British tanks

By Robert Graham

THE Venezuelan Government is at an advanced stage in negotiations to buy 54 British-made Scorpion light tanks.

The deal, understood to be worth around \$47m, is the largest single military purchase from Britain by a Latin American country since the 1983 Falklands conflict.

Venezuela was among the most vociferous supporters of Argentina during the conflict and for a time cast-shouldered trade links with Britain.

The Scorpion is made by Alvis and any sale is expected to include training. The company itself is declining to comment on the contract.

But the deal has been enthusiastically supported by the British Government and it appears there will be no problem in obtaining Export Credit Guarantee backing.

The purchase forms part of a major upgrading and modernisation of the Venezuelan armed forces.

For more than two years the army have had a shopping list of over 250m for the three services.

Constraints

However, financial constraints arising from the debt crisis were cast aside after Venezuela came close to a confrontation last August with Colombia over disputed waters in the Gulf of Venezuela.

At the same time, the government of President Jaime Lusinchi has shown increasing concern over security problems posed by the increase in activity by left-wing Colombian guerrillas along the border.

Security considerations have been a factor in holding back exploitation of oil resources in the western llanos (plains) of Venezuela.

Mr Eric Egea, Minister of State at the Foreign Office with responsibility for Latin America, will visit Venezuela at the end of this month as part of four-nation tour of the region.

In Venezuela, Mr Jose Vicente Rangel, a prominent columnist and former left-wing presidential candidate, has attacked the deal as being over-priced.

Moscow seeks co-operation with Airbus companies

BY DAVID MARSH IN HANOVER

THE SOVIET UNION is seeking co-operation with European companies in the development of a joint civil aircraft, according to Mr Viktor Chuyko, the deputy Soviet Aviation Minister.

Interviewed at the Hanover air show yesterday, Mr Chuyko said Moscow was interested in pooling knowledge with Western aerospace companies. "We can offer the best we have got," he said.

"There are good perspectives for this co-operation."

Joint airliner development would mark a radical change with Soviet practice of seeking self-sufficiency in its air industry. It would also possibly run foul of technology transfer regulations imposed by the Paris-based Cocom organisation.

For these reasons, West German industrialists and government officials at the air show yesterday were sceptical about the chances for any rapid break-

through with the Soviet Union, but agreed the suggestion was worth discussing.

Mr Chuyko said "further work" was needed on the Cocom embargo lists to make such collaboration possible.

Mr Chuyko is visiting Hanover at the helm of the most important Soviet delegation ever to come to the 30-year-old West German air show.

The main Soviet Aviation Minister, is due to arrive at the show

entirely a defeat for the Japanese. In fact, the breakdown in talks on beef and oranges looks like another Takahishi-style bid for more time.

Japan's prime minister is well-known for his belief in building some kind of a consensus before forcing a decision.

His administration is committed to liberalising Japan's agricultural markets. But his representatives in Washington know that he would prefer to carry out such changes with the acceptance, or at least grudging understanding, of the agricultural lobby.

At the moment, Japan's farmers are furious with the Government for attempting to open up their markets to foreign competitors. Farmers' protest rallies and marches are almost daily events in Tokyo these days.

Even so, the issue of subsidising farmers following liberalisation is now a live topic. Despite the referral to Gatt, the US and Japan are planning more bilateral talks aimed at solving the problem. At the same time, Japanese bureaucrats and politicians are talking with farmers in a bid to reduce their level of anger and gain some co-operation.

The US has now referred the beef-and-oranges matter to the General Agreement on Tariffs and Trade (Gatt) in Geneva, which unanimously approved the establishment of a multilateral panel to investigate the US complaints. US officials close to the negotiations say they are confident of a favourable ruling from Gatt, given the American victory last year striking down Japan's import restrictions on 10 other agricultural items.

On closer inspection, however, the Gatt referral itself is not

entirely a defeat for the Japanese. In fact, the breakdown in talks on beef and oranges looks like another Takahishi-style bid for more time.

Japan's prime minister is well-known for his belief in building some kind of a consensus before forcing a decision.

His administration is committed to liberalising Japan's agricultural markets. But his representatives in Washington know that he would prefer to carry out such changes with the acceptance, or at least grudging understanding, of the agricultural lobby.

At the moment, Japan's farmers are furious with the Government for attempting to open up their markets to foreign competitors. Farmers' protest rallies and marches are almost daily events in Tokyo these days.

Even so, the issue of subsidising farmers following liberalisation is now a live topic. Despite the referral to Gatt, the US and Japan are planning more bilateral talks aimed at solving the problem. At the same time, Japanese bureaucrats and politicians are talking with farmers in a bid to reduce their level of anger and gain some co-operation.

The US has now referred the beef-and-oranges matter to the General Agreement on Tariffs and Trade (Gatt) in Geneva, which unanimously approved the establishment of a multilateral panel to investigate the US complaints. US officials close to the negotiations say they are confident of a favourable ruling from Gatt, given the American victory last year striking down Japan's import restrictions on 10 other agricultural items.

On closer inspection, however, the Gatt referral itself is not

entirely a defeat for the Japanese. In fact, the breakdown in talks on beef and oranges looks like another Takahishi-style bid for more time.

Chip pact move 'unlikely to affect prices'

EUROPEAN prices for Japanese memory chips are unlikely to fall in the near future, despite Japan's acceptance of a Gatt ruling against its system of monitoring memory chip export prices.

US semiconductor industry and trade experts predicted yesterday, Louise Kahoe reports from San Francisco.

"The Europeans will be disappointed if they expect this ruling to have any immediate impact on prices," said a US semiconductor industry official in response to Gatt officials' assertion that the

"true test" of Japanese compliance will be a fall in European memory chip prices.

The Gatt report was a response to an EC complaint about the US Japanese semiconductor trade pact, signed 18 months ago, in which Japan agreed to stop dumping memory chips and to open its home market to foreign chip suppliers.

The report said Japan's system of preventing dumping through export monitoring amounted to an illegal quota system. The EC has demanded that the

bilateral pact forced up dynamic random access memory prices in Europe. But US industry officials maintain that market forces rather than any aspect of the controversial trade pact have pushed memory chip prices higher world-wide.

While Tokyo has agreed to comply with the Gatt report, it remains unclear how it will change its system while continuing to honour the bilateral trade pact by preventing dumping.

The issue is, however, a moot one under current market condi-

tions. A world-wide shortage of DRAM chips, the data storage devices used in all types of computers, is forcing up prices dramatically. In the circumstances, there is no urgency for Japan to develop a new method of preventing dumping. The DRAM shortage is not expected to ease before the first quarter of 1989.

The US is, however, determined that over the next few months, a new Japanese export monitoring system should be developed.

BAe, Rockwell link to compete for US order

By Lyndon McLaughlin

BRITISH Aerospace and Rockwell International of the US signed a memorandum of understanding in Washington yesterday to collaborate in competing for a US Air Force trainer programme.

The USAF wants a tanker transport training system for undergraduate pilots to be based on up to 200 trainer aircraft.

Rockwell is to deliver the prime contractor in the joint venture with BAe, but the design to be submitted will be based on the BAe 125-800 corporate jet aircraft.

Final assembly of the aircraft, if chosen by the USAF, will be completed at Rockwell's Palmdale, California, aircraft assembly factory.

Video vending deal for UK

By Peter Montagnon

A UK company which has been in operation for less than 18 months has won a large £25m order to supply and distribute video vending machines to Japan.

Fernapan of Farnham, Surrey, said it was the order from Otani Electric of Tokyo to supply 3,500 machines between now and 1992. Each machine holds up to 270 video-cassettes and can be operated by a special charge card as well as standard credit cards.

The company began business importing the machines into the UK from the US, but has now taken a growing interest in the US market. Fernapac Engineering of Essex, Connecticut,

The pressure on businesses to grow is such that it's very easy for accidents to happen.

Amidst the natural euphoria over winning a large order, for example, someone forgets to check the new customer's credit worthiness.

Or, in the rush to complete a new customer's work, nobody thinks to insure the potential debt.

It's only when credit control report a problem some months later that anyone even realises their slip up.

Well, as they say, accidents will happen.

Well, actually, they needn't.

Every day we receive 500 requests from our clients to investigate and insure their credit risks.

Thanks to our sophisticated database, they can quickly get an informed opinion on any one of over a million companies.

(An opinion that could save them many thousands of pounds.)

This database is constantly updated and enables us to provide an early warning system to thousands of our customers.

EVERY DAY WE PREVENT OVER 500 INDUSTRIAL ACCIDENTS.

It prevents them taking on uncreditworthy clients. (Or indeed, helps them identify good new business leads.)

And sometimes stops them putting not just a few thousand pounds at risk, but their whole company.

This isn't the only service we offer in addition to credit insurance, though.

Trade Indemnity Credit Corporation, for example, offers a highly specialised credit analysis service.

Then there's our collections service, probably the most advanced debt collection operation in Britain.

And, of course, there's our various export services ranging from credit insurance to non-recourse finance.

Even with systems as sophisticated as ours, however, there are times when even we can't foresee the collapse of a company.

Which is why increasing numbers of companies, small and large, use our credit insurance.

Indeed we pay out around £30 million a year when companies can't pay their bills.

Saving our customers from some very serious industrial accidents, indeed.

TRADE INDEMNITY



For further information on our services, please call 01-739 9939.

TECHNOLOGY

ICI improves the image of its drugs research

David Fishlock explains how a new scanning technique has reduced the need for harmful tests on animals

A TECHNIQUE which is already widely used by doctors as a powerful new way of diagnosing disease now promises to have a dramatic impact on one of the most controversial aspects of industrial research.

Nuclear magnetic resonance (NMR), one of the latest medical imaging methods, can also be used to follow the progress of new drugs or foods when they are tested on animals for efficacy and possible toxic side-effects.

As with human patients, NMR has no detectable physiological effect on the animal, which can therefore be employed repeatedly, greatly reducing the number of animals which need to be killed in the research stages of a potential new product.

This is the experience of scientists at ICI Pharmaceuticals. They have been developing NMR methods of monitoring animals during research into three kinds of compound: for treating cancer, rheumatoid arthritis and heart disease.

All three are complex disease states that require surveillance of the whole animal rather than one particular organ. Whole-body NMR scanning permits this kind of surveillance with minimum inconvenience to the animal.

NMR spectroscopy, as an analytical tool, has been used by organic chemists since the 1960s to help unravel the structure of complex molecules. NMR imag-

ing is a newer technique, discovered in Britain in the mid-1970s and developed into a highly revealing way of peering deep into the body.

ICI is using the technique, in a 500 MHz NMR facility at its Alderley Park laboratories in Cheshire. This biological NMR unit of six scientists also collaborates closely with Professor George Radda, the UK Medical Research Council's NMR specialist in Oxford.

ICI's initial experiments, made in 1981, used a standard labora-

Work is centred on treatments for cancer, rheumatoid arthritis and heart disease

tory instrument with a narrow, vertical magnet bore intended to take analytical samples. The scientists soon learned that living things are more fragile than inanimate samples when a mouse froze to death in the chilly bore of the magnet.

In 1983 the scientists borrowed an NMR spectroscopy from Oxford Research, then a subsidiary of the Oxford Instruments group, in six months they convinced ICI research management that NMR was "essential" to pharmaceutical research. One senior scientist calls it "an absolute godsend."

The research team's latest

instrument, bought from Bruker in West Germany, which has acquired Oxford Research, combines spectroscopy with scanning to produce sharp images as well as a detailed picture of the chemistry.

The horizontal bore of its 2.35 Tesla superconducting magnet is wide enough to take animals as big as a "mini-pig", widely used in drug experiments. The scientists anaesthetise the animal - as a doctor would do when he is scanning a sick baby by NMR.

The first of ICI's biological NMR-based drugs research is focused on cancer therapy, and specifically the use of drugs to treat cancers which seem to be related to the production of a hormone involved in the reproductive cycle.

Clear evidence of NMR's value is emerging in the area of reproductive physiology, an area where most animals differ greatly from humans. Very few animals menstruate, for example. So the scientist is obliged to use higher primates for his trials, an expensive as well as emotional expedient.

Two years ago ICI believed it had identified a clinically promising anti-androgen that might be used to treat cancer of the prostate. Until then, this had been tested only on rats.

The scientists began using NMR to try to establish an effective clinical dose, by studying the

effect on the monkey prostate gland. They designed the experiment to highlight images of the monkey prostate, which shrank under the drug's influence but returned to normal size when the drug was withdrawn.

They needed only five monkeys, which all ended the trial fit and well, and ready to tackle another drug trial. Without NMR, the researchers say they would have sacrificed at least 50 animals to get the same data.

The method opens up avenues of experiment on new foods and pharmaceuticals

In tests on rats, another series of compounds has shown interesting possibilities as an anti-osteogen, which by inhibiting this female hormone might be used to treat breast cancer.

The ICI scientists tested the compounds on female monkeys, using NMR to follow the effects on the uterus. The experiment was designed to accommodate the fact that - unlike the prostate - the uterus moves about and so is more troublesome to compare from scan to scan.

The six monkeys which participated in this experiment are also alive and well. The scientists say they would otherwise have sacrificed ten times as many monkeys

to glean less data than NMR gave.

The second major research effort concerns rheumatoid arthritis, a disease of the joints in which the synovial membrane invades and dislocates the joint, producing the characteristically gnarled features.

Research is severely hampered by the lack of a good animal model. The best science can offer is the rabbit that is immunised with an antigen to provoke a specific inflammatory reaction. But even this model is difficult to monitor in testing new anti-inflammatory compounds.

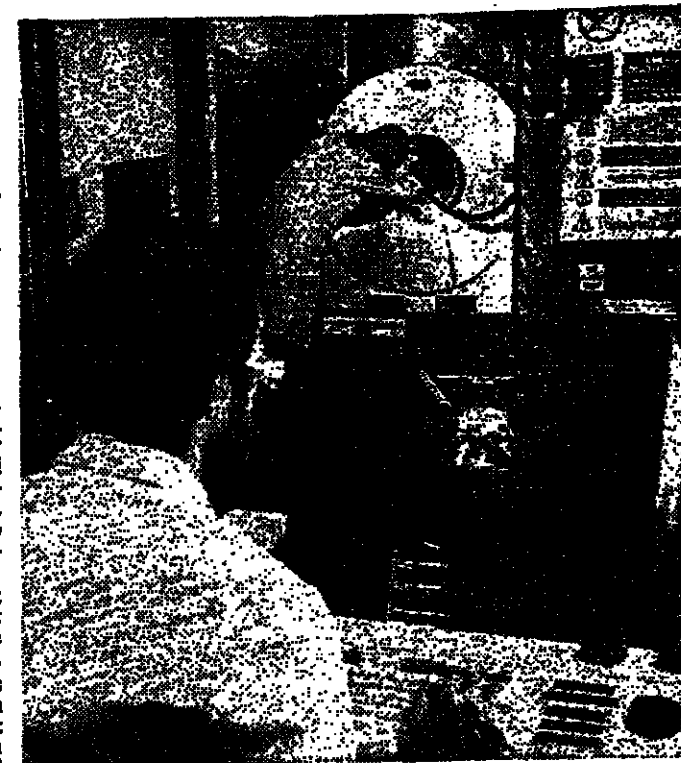
The ICI scientists believed that if they could detect the disease at an earlier stage, they might have more hope of halting its progress.

The biological NMR unit has designed a technique which can follow the rabbit from the first signs of inflammation. The high resolution of the NMR can reveal fine detail in a rabbit knee joint no bigger than a human finger, so that changes can be followed minutely in the same rabbit for several months.

The images even yield quantitative data on changes taking place in the joint - alterations in soft tissues never revealed by X-ray, for instance.

In this case the ICI team is still developing its model and has not yet moved into testing new compounds for efficacy.

The third area of interest to ICI is treatment of cardio-vascular



Biological NMR facilities at ICI Pharmaceuticals allow animal studies to be used as a model for the treatment of human disease

Siemens trips visual alarm

By Geoffrey Charlton

SIEMENS, the West German electronics group, has introduced surveillance television for remote sites. The system sends still pictures down a telephone line as soon as an intruder detector is activated.

The tripping of an alarm will make the system dial a phone number to activate a receiver at the other end. Pictures stored at the time of tripping, or at some later moment if this is appropriate, are then transmitted.

Swedes turn up industrial heat

By Geoffrey Charlton

SWEDISH COMPANY Kärnab of Ol Hållstammar is offering industrial heating elements that can operate continuously or intermittently at 1,900 deg C in oxidising atmospheres.

The elements have just completed a year of proving trials with furnace builders in the US, West Germany, Japan and the UK. They are said to outperform existing, similar high temperature elements by about 100 deg C.



Lotion filling room at Boots' sterile products factory in Nottingham

Boots' new site for sore eyes

BY CLIVE COOKSON

BOOTS, the UK pharmaceutical manufacturer and retailer, is marking the 50th anniversary of Optrex - one of the leading international brands of eye lotion - by moving its production to a new sterile factory in Nottingham.

The 50m plant, which employs only 35 people, can make 12m bottles of eye lotion and drops, and 5m injections a year in an atmosphere that is 99.997 per cent free of dust. Its counterpart is a continuous sterile production line - put together by Robert Bosch of West Germany - which John Major, the factory manager, says is unusual if not unique in the UK pharmaceutical industry.

The eye lotion was previously manufactured by Roussel Laboratories in Swindon, under a contract agreed before Boots bought Optrex Ltd from Hoechst of West Germany in 1983.

That arrangement had to end because the UK Department of Health insisted, as a condition for renewing its product licence, that the lotion must be made in a strictly sterile plant. Roussel could not meet the condition without investing heavily in new equipment, so Boots decided to manufacture Optrex itself.

Boots' previous sterile manufacturing centre had been built in 1964 mainly to manufacture beef-based insulin for diabetics. But that business has disappeared in recent years, as other pharmaceutical companies have introduced superior forms of insulin developed through genetic engineering. The old plant was not built to the highest modern standards and was in any case too small to make the whole Optrex range.

Boots therefore decided to build a new plant alongside its existing tablet factory. "If the company was to move into the big league where sterile products were concerned, a new location was a top priority," says David Lewis, the sterile products group manager.

The computer-controlled factory was designed and built by Matthew Hall Engineering, but much of the production equipment is West German. The 50m eye lotion production line, integrated by Robert Bosch, starts with a "de-palletiser" which lifts empty bottles, 620 at a time, from their packing cases.

Then as the glass bottles move slowly down the line, they are washed with demineralised water, blown dry with filtered air, heated to 350 deg C, cooled slowly, filled with lotion, checked, weighed, fitted with a cap and plastic eye bath, labelled and finally packed into cartons, ready for dispatch.

John Major, the factory manager, says Robert Bosch was not the cheapest supplier considered by Boots. The Stuttgart company was chosen because it "could provide us with very high quality machinery and, most important, could integrate it for us."

The air in the plant is kept clean by a filtration and pressurisation system. Manufactured by Dalair, a small West Midlands company, this changes the air 25 times an hour and lets through fewer than three dust particles in 10,000.

The computerised atmospheric controls, supplied by Information Transmission of Newbury, ensure that the pressure throughout the plant is higher than the air outside, to prevent dirt being sucked or blown in. The pressure is highest where sterility is most important - in the room where the bottles are filled with eye lotion.

Staff have to pass through airlocks to move from room to room. Those working in the sterile areas look like surgeons in a hospital operating theatre, dressed from head to toe in protective suits, boots, gloves and masks, and anyone who catches even a slight cold is moved to other work until he or she receives a clean bill of health.

Monitors throughout the plant ensure that a cubic foot of air never contains more than 100 dust particles greater than half a micron in diameter, and there are also continuous microbiological tests. John Major can check the air quality anywhere in the factory from a computer screen on his desk.

In the case of Optrex, bottling, capping, labelling and packing the products is a more complex and expensive process than actually making them. The manufacturing involves no chemical reactions. The ingredients, including distilled witch hazel, pure water, borates and bactericidal agents, are just mixed together in 5,000-litre stainless steel tanks.

"The manufacturing itself is very simple," says Major. "What is difficult is to make it run successfully as a continuous operation." One problem was finding a filter for the liquids that did not also remove the bactericidal agents.

The factory requires large amounts of pure steam (for sterilising) and water, which is produced continuously in an unmanned process plant room. This uses distillation equipment from Finnaqua of Finland and demineralisation equipment made by Elga in the UK.

The plant is coming on stream gradually and Boots hopes it will be in full operation in time for the Optrex 50th birthday celebrations in the autumn.

MICHAEL FORBES
DETAILED CHARGE REPORT
3742-800000-00001

The Gold Card Summary of Charges

CHARGE CATEGORY

HOTELS

BILLING MONTH	TRANSACTION	AMOUNT &	FOR CARDMEMBER USE	
			BUSINESS	PERSONAL
05/87	- HOMWOOD PARK HOTEL BATH - REGENCY HOTEL NEW YORK NY 574.16 U.S. DOLLARS BILLED AS INV#89504 3841111			
09/87	- BEVERLY WILSHIRE 912 77			

The Gold Card Summary of Charges

MICHAEL FORBES
ACCOUNT SUMMARY
3742-800000-00001

CHARGE CATEGORY

HOTELS

RESTAURANTS/CLUBS

TRAVEL/TRANSPORTATION

AIRLINES

CAR HIRE

RETAIL

	APRIL 87	MAY 87	JUNE 87	JULY 87	AUGUST 87	SEPTEMBER 87	SUB TOTAL
		802.95	-	100.65	-	556.57	1,359.52
		26.97	-	-	-	210.68	770.62
		180.00	-	-	-	-	342.08
		3,855.00	369.30	-	128.00	450.00	4,864.10
	194.75	-	-	-	-	-	-
	-	-	-	-	-	-	-
	150.40	-	-	21.51	-	-	180.09
	-	65.44	182.75	-	-	-	75.00
	276.29	131.72	14.49	-	-	115.00	115.00
	-	-	75.00	-	-	24.41	88.91
	-	-	-	-	-	-	179.09

THE GOLD CARD ANNOUNCES A NEW ANNUAL REPORT

American Express are pleased to announce to Gold Cardmembers an exclusive new service, designed to help you manage your business and personal finances more easily.

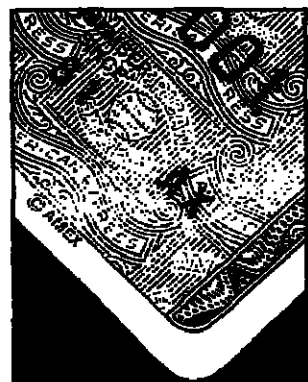
The Gold Card Summary of Charges transforms a year's worth of charges into a concise document, ideal for book-keeping, budgeting and tax preparation.

The Account Summary shows you how much was spent in total by expense categories such as Hotels, Restaurants, Airlines, Car Hire and Retail. A second report separates charges on any Additional Cards. And there's a detailed report to show in chronological order exactly how much you spent, when and where, allowing you to keep control of your finances.

The Summary is useful when preparing annual accounts and will be particularly welcomed by self-employed Gold Cardmembers.

It's one more example of how The Gold Card sets new standards of service.

If you don't carry The Gold Card, but would like to receive further information together with an Application Form, call 0273 696933 today.



FOR SOME, LIFE'S TRUE VALUES ARE EASY TO RECOGNISE.

Power industry sell-off generates 'huge' interest

BY MAX WILKINSON, RESOURCES EDITOR

PRIVATE-SECTOR companies which would like to build power stations in Britain are already involved in dozens of separate negotiations, Mr Cecil Parkinson, the Energy Secretary, said yesterday.

He was describing the Government's plans for the sale of the UK electricity industry in the world's largest privatisation project at a conference in London.

Mr Parkinson said that some commentators had doubted whether the plans for selling 12 area distribution and creating two power generating companies and a transmission company would allow scope for much competition in generation.

There had been doubts whether the years of nationalised monopoly might have stifled private-sector interest in the industry.

However, Mr Parkinson said: "I am pleased to report that this is definitely not the case. There is a huge amount of private-sector interest in getting into generation."

"We have seen this in the past few weeks from companies such as Costain, and the Taylor Woodrow-Balfour Beatty consortium."

In addition to the potential competition from independent power producers, Mr Parkinson said there would be competition from Scotland, possibly with a strengthened interconnection, and also from France.

He said the 12 area distribution companies would also be allowed to generate their own electricity, but a limit would be set to prevent them from becoming vertically integrated monopolies.

The regulatory system now being devised would also ensure that the consequences of bad investment decisions were borne by investors rather than by customers.

He gave a warning that the successors to the Central Electricity Generating Board might not be able to build the large number of big new power stations now being planned, unless they could be sure of a market for electricity.

"The point is that in future it will be the customers, not the producers, who make the decisions. The mere fact that the CEBG is planning new power stations does not mean that it will have guaranteed customers. The distribution companies will place contracts as they wish either directly or via the grid company."

Mr Parkinson said that after the privatisation of electricity, probably in several stages, 87 per cent of Britain's energy would be produced by the private sector, compared with 41 per cent when the Thatcher Government came to power in 1979.

A survey conducted for the Institute of Directors, also done before the start of the Government campaign, showed that awareness had shot up to 79 per cent among business leaders, mostly managing directors and chairmen, nearly half of them in manufacturing.

Sixty five per cent say that they will make plans to ensure their companies remain competitive.

Mr John Owens, deputy director general of the CBI, speaking to a conference of executives from London companies, quoted a survey conducted before the Government's campaign to create awareness of 1982. The survey showed that only 38 per cent of British companies had thought of the implications.

He called on City firms in particular to devote more of their energies to the European Community. ICL and 3M were quoted as examples of companies which had already laid down a strategy for the single market.

None of the hotel kitchens checked by the association's inspectors was rated as excellent, while 14 were considered so poor that they had problems which could lead to outbreaks of infection.

Even the luxury hotels did not necessarily have higher hygiene standards, according to the survey. Contaminated chicken was served at a three-star hotel in Majorca.

The inspectors also found staff smoking in kitchens, poor pest control, and inadequate waste disposal facilities.

Mr John Beishon, the association's chief executive, said yesterday that it was time the holiday industry put its house in order. "Apart from action by governments, tour operators have a role to play," he added. "We think they should organise regular inspections of kitchens and restaurants in the hotels they use by people who have had some hygiene training."

The association believes that tour operators should accept responsibility for the hotels they use.

"When there is an outbreak of food poisoning due to the hotel, they should compensate holiday-makers directly," it argues.

At present, the association suggests that tour operators claim that food quality is the responsibility of the hotel.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

"It looks rather a limited survey to draw general conclusions from," said a spokesman for the association.

Company directors more aware of 1992

By Our Financial Staff

DIFFERENCES in the perception of their members towards the single European market emerged yesterday from the Confederation of British Industry and the Institute of Directors.

Mr John Owens, deputy director general of the CBI, speaking to a conference of executives from London companies, quoted a survey conducted before the Government's campaign to create awareness of 1982. The survey showed that only 38 per cent of British companies had thought of the implications.

He called on City firms in particular to devote more of their energies to the European Community. ICL and 3M were quoted as examples of companies which had already laid down a strategy for the single market.

None of the hotel kitchens checked by the association's inspectors was rated as excellent, while 14 were considered so poor that they had problems which could lead to outbreaks of infection.

Even the luxury hotels did not necessarily have higher hygiene standards, according to the survey. Contaminated chicken was served at a three-star hotel in Majorca.

The inspectors also found staff smoking in kitchens, poor pest control, and inadequate waste disposal facilities.

Mr John Beishon, the association's chief executive, said yesterday that it was time the holiday industry put its house in order. "Apart from action by governments, tour operators have a role to play," he added. "We think they should organise regular inspections of kitchens and restaurants in the hotels they use by people who have had some hygiene training."

The association believes that tour operators should accept responsibility for the hotels they use.

"When there is an outbreak of food poisoning due to the hotel, they should compensate holiday-makers directly," it argues.

At present, the association suggests that tour operators claim that food quality is the responsibility of the hotel.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

"It looks rather a limited survey to draw general conclusions from," said a spokesman for the association.

Hygiene criticised in resort hotels

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

SEVERAL Mediterranean resort hotels were yesterday alleged to have low standards of hygiene in a survey by the Consumers' Association of hotels in the area and their kitchens.

The survey covered 59 package holiday hotels in Majorca, in the Spanish Balearic Islands, Tunisia, and Rhodes and found "shocking standards" of hygiene in some of them.

All the hotels included in the survey, which is included in this month's edition of the Consumer Association's magazine Which?, were used by UK package tour operators.

Out of 17 food samples taken from the hotel restaurants, 10 contained bacteria.

"The fact that bacteria were found does not prove that you could become ill by eating this food," the report comments, though it adds: "But it does prove that these foods are likely to have had contact with sewage or faecal material and that the potential for the spread of the disease exists."

None of the hotel kitchens checked by the association's inspectors was rated as excellent, while 14 were considered so poor that they had problems which could lead to outbreaks of infection.

Even the luxury hotels did not necessarily have higher hygiene standards, according to the survey. Contaminated chicken was served at a three-star hotel in Majorca.

The inspectors also found staff smoking in kitchens, poor pest control, and inadequate waste disposal facilities.

Mr John Beishon, the association's chief executive, said yesterday that it was time the holiday industry put its house in order. "Apart from action by governments, tour operators have a role to play," he added. "We think they should organise regular inspections of kitchens and restaurants in the hotels they use by people who have had some hygiene training."

The association believes that tour operators should accept responsibility for the hotels they use.

"When there is an outbreak of food poisoning due to the hotel, they should compensate holiday-makers directly," it argues.

At present, the association suggests that tour operators claim that food quality is the responsibility of the hotel.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

"It looks rather a limited survey to draw general conclusions from," said a spokesman for the association.

Beaches pass clean water test

Almost seven out of every 10 beaches in England and Wales meet the cleanliness standards laid down by the European Community according to a survey published by the Water Authorities Association yesterday.

There are 360 stretches of bathing water in England and Wales that have been designated to comply with the Community directive on bathing water quality.

Monitoring during 1987 showed that 251 stretches of water met the standards of the directive.

Mr Bernard Henderson, vice-chairman of the association, said that about £150m had been spent on improvements to bathing beaches in the four years to 1985.

Since then the rate of expenditure had doubled to about £70m a year.

He said that customers of smoking in kitchens, poor pest control, and inadequate waste disposal facilities.

Mr John Beishon, the association's chief executive, said yesterday that it was time the holiday industry put its house in order. "Apart from action by governments, tour operators have a role to play," he added. "We think they should organise regular inspections of kitchens and restaurants in the hotels they use by people who have had some hygiene training."

The association believes that tour operators should accept responsibility for the hotels they use.

"When there is an outbreak of food poisoning due to the hotel, they should compensate holiday-makers directly," it argues.

At present, the association suggests that tour operators claim that food quality is the responsibility of the hotel.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

"It looks rather a limited survey to draw general conclusions from," said a spokesman for the association.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

"It looks rather a limited survey to draw general conclusions from," said a spokesman for the association.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.

The Association of British Travel Agents, which represents both tour operators and travel agents, said yesterday it was surprised at the survey's findings.



Lord Calthness: big benefits from cleaner beaches

Prices of houses rise by more than 20%

By Andrew Taylor

HOUSE PRICES rose by more than 20 per cent during the 12 months to the end of April, according to the latest house price survey published by Halifax, Britain's largest building society.

The building society said the annual increase was the highest for almost 10 years.

After allowing for inflation of around 3 1/2 per cent, house prices in real terms were rising at the fastest rate since the housing boom in the early 1970s, the survey said.

House prices during the early 1970s were rising at annual rates of around 30 per cent but inflation was much higher during those years.

The Halifax house-price index in recent months has consistently grown at a much faster rate than those produced by other building societies and other house-price monitoring organisations.

Some of these have indicated a slackening in the rate of growth in London house prices. Halifax, however, says its findings are that London prices were still increasing at annual rates of about 25 per cent at the end of last month.

East Anglia had the highest rate of growth. Prices in the region had risen by about 40 per cent during the past 12 months, said the building society. Prices in the south-west were expected to be rising by about 30 per cent a year by around the middle of the year.

House-price inflation was also strengthening in the west Midlands. There had been some slight upward movement in house prices in most northern regions of England, the survey noted.

Halifax said that it expected the annual rate of house price increases to slacken to about 17 per cent nationally by the end of the year. The average price of a house in the UK was presently £55,000.

As the rise in house prices began to slow, the expectation is that the gap will narrow. Another factor is the income effect in the south and prices are expected to stabilise because incomes are not growing fast enough to afford the prices.

The report emphasises that there is considerable variation between towns and cities in the northern areas. Some have living standards as high as in the south and house prices which are high relative to the region.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

MOBILE house hunters seeking value for money should consider former manufacturing towns in the north, says a report by the Centre for Environmental Studies for Black Horse Relocation.

The gap between prices in the north and south is set to narrow during the next two years, says the report, and prices in the north will go up more sharply.

This is partly because companies and people will seek to move away from the congested south-east and partly because earlier house price booms - in 1973 and 1979 - were followed by a narrowing of the gap.

As the rise in house prices began to slow, the expectation is that the gap will narrow. Another factor is the income effect in the south and prices are expected to stabilise because incomes are not growing fast enough to afford the prices.

The report emphasises that there is considerable variation between towns and cities in the northern areas. Some have living standards as high as in the south and house prices which are high relative to the region.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

Building societies 'open to predators'

BY DAVID BARCHARD

BUILDING SOCIETIES, the savings institutions which have been the traditional source of mortgage finance in Britain - and long regarded as being beyond the reach of the corporate raider and acquisition-hungry foreign banks and companies - may no longer be as safe from predators as they once were.

That is the thrust of a report published today by Phillips and Drew, the London stockbrokers.

This report warns that recent changes in the law mean that building societies can now take part in mergers with companies, reverse takeovers and, at least in theory, hostile takeovers.

They can transfer their business to insurance companies, domestic and foreign banks, and even a retail store group.

What is more, the international business environment is making UK building societies look increasingly attractive to foreign institutions wanting to get into the British retail finance market.

With a single market on the horizon many European companies would be eager to team up with a UK building society, the report said.

The 1986 Building Societies Act meant that societies were now also able to transfer their business to existing public limited companies, provided that they had the consent of their members and an authorisation from the Bank of England.

However, at least half of a society's qualifying shareholders had to vote in favour. Phillips and Drew said that this requirement was "exceptionally severe" and posed a significant hurdle.

A link-up with an existing company would enable a building society to take advantage of its managerial structure and experience, as well as the company's range of products and services.

This would give advantages which a building society would not have by going it alone when it became a limited company.

But the practical problems would be greater, and there would be no five-year period of statutory protection from takeover, which a newly incorporated building society would otherwise enjoy.

Phillips and Drew said that a hostile takeover of a building society, forced by a members' revolt against the board and in favour of a merger with an outside company, was possible, but "most likely it would not succeed."

MOBILE house hunters seeking value for money should consider former manufacturing towns in the north, says a report by the Centre for Environmental Studies for Black Horse Relocation.

The gap between prices in the north and south is set to narrow during the next two years, says the report, and prices in the north will go up more sharply.

This is partly because companies and people will seek to move away from the congested south-east and partly because earlier house price booms - in 1973 and 1979 - were followed by a narrowing of the gap.

As the rise in house prices began to slow, the expectation is that the gap will narrow. Another factor is the income effect in the south and prices are expected to stabilise because incomes are not growing fast enough to afford the prices.

The report emphasises that there is considerable variation between towns and cities in the northern areas. Some have living standards as high as in the south and house prices which are high relative to the region.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

Gap between north-south home costs set to narrow

BY HAZEL DUFFY

MOBILE house hunters seeking value for money should consider former manufacturing towns in the north, says a report by the Centre for Environmental Studies for Black Horse Relocation.

The gap between prices in the north and south is set to narrow during the next two years, says the report, and prices in the north will go up more sharply.

This is partly because companies and people will seek to move away from the congested south-east and partly because earlier house price booms - in 1973 and 1979 - were followed by a narrowing of the gap.

As the rise in house prices began to slow, the expectation is that the gap will narrow. Another factor is the income effect in the south and prices are expected to stabilise because incomes are not growing fast enough to afford the prices.

The report emphasises that there is considerable variation between towns and cities in the northern areas. Some have living standards as high as in the south and house prices which are high relative to the region.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

MOBILE house hunters seeking value for money should consider former manufacturing towns in the north, says a report by the Centre for Environmental Studies for Black Horse Relocation.

The gap between prices in the north and south is set to narrow during the next two years, says the report, and prices in the north will go up more sharply.

This is partly because companies and people will seek to move away from the congested south-east and partly because earlier house price booms - in 1973 and 1979 - were followed by a narrowing of the gap.

As the rise in house prices began to slow, the expectation is that the gap will narrow. Another factor is the income effect in the south and prices are expected to stabilise because incomes are not growing fast enough to afford the prices.

The report emphasises that there is considerable variation between towns and cities in the northern areas. Some have living standards as high as in the south and house prices which are high relative to the region.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

Elsewhere, in suburban towns in the north, prices have been firming up recently, particularly for high quality housing.

Peter Riddell previews the local election results

Political parties free to choose own poll yardsticks

ANALYSTS will today begin sifting through the results of the local elections held yesterday in about 200 districts of Britain. As they do, they may find the outcome so confusing that it will be possible to detect apparently contradictory implications for national politics, depending on the observer's preferred viewpoint.

Changes in the control of local councils, gains and losses of seats and shifts in the shares of the total vote can each be highlighted. But they do not always correspond.

For instance, the Labour Party's share of the vote in the metropolitan boroughs, the big cities and towns of the north and west Midlands, fell from 48.6 per cent to 48.1 per cent between 1984 and 1988, yet it won 84 more seats.

This was because the Conservative share of the vote fell and that of what was then the Alliance (the campaigning union of the Liberal Party and the Social Democratic Party) rose, the split benefiting Labour.

Similarly, this year the Tories could win seats in southern England from the Social and Liberal Democrats because of the split votes in the centre of the political ground with Dr David Owen's continuing SDP. Since the last elections the Liberals have formally merged with the official Social Democratic Party to form the Social and Liberal Democrats. Dr Owen, against the

merger from the outset, has kept an SDP flag flying with his supporters. The resulting split could partially or wholly offset a strong performance by Labour against the Tories in urban areas.

As Labour understandably points out, the seats up for election today were last fought in 1984, a good year for the party, especially in terms of votes cast.

How it fares today in terms of seats will depend not only on the divisions between the other parties but also on turnout of voters.

Turnout is traditionally low in the year after a general election, but there is not an even pattern. There is some evidence from around the country that this could differentially benefit Labour as its supporters today have a greater incentive than Tories to turn out and vote in protest at the recent changes in the social security and education systems and the impending community charge, or poll tax.

A long-term trend in local elections has been that the Labour Party tends to perform three to five percentage points better than its national showing. This is partly because of differential turnout and partly because voters seem to be more willing to support Labour candidates locally than nationally.

Hence, Labour votes tend to rise, and Tory votes to decline, between general elections. The fairest yardstick for today's results may therefore not be last

June's general election but that of 1984, with a correction for the local election factor.

To take just the metropolitan boroughs, which are by tradition a Labour stronghold, the party took 48.6 per cent of the vote four years ago, against 51 per cent for the Tories. Last year the figures were 42.6 and 51.7 per cent respectively.

Labour's opinion poll rating nationally is currently about 40 per cent, compared with 38.5 per cent four years ago. The Tories stand at 44 per cent, against 40.1 per cent then. The big difference is in the centre parties - now at a combined level of 18.14 per cent against nearly 30 per cent in 1984.

However, the Democrats (as the Social and Liberal Democratic Party is known) argue that votes for them in elections always tend to be higher than suggested by the polls.

In Scotland, where the Tories are seeking to recover from their disastrous showing a year ago and the Scottish National Party is challenging Labour, the results will be complicated by the decision of a number of sitting independent councillors to stand as Conservatives - who are putting up 100 more candidates north of the border.

The main battle will be one of propaganda and interpretation - each party claiming to have advanced according to its own yardstick. But little will be quite what it seems to be.

ON MAY 9th 1988
YOU'LL HAVE TWO CHANCES
TO GO UP IN HISTORY.

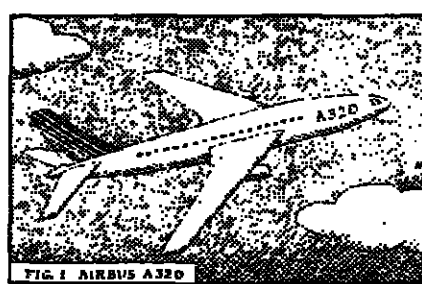


FIG. 1 AIRBUS A320

Chance 1: Hamburg

Although you can already fly with the world's most advanced airliner to Amsterdam, Berlin, Düsseldorf, Frankfurt, Geneva, Milan, Stockholm and Venice, you still have a chance to make history, if you catch the very first flight of the new Airbus A320 to Hamburg.

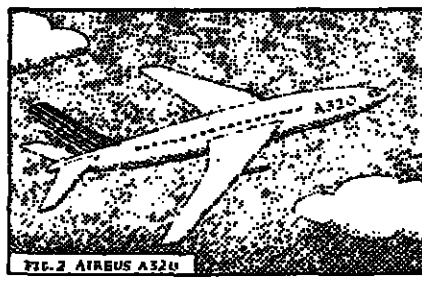


FIG. 2 AIRBUS A320

Chance 2: Zürich

Although you can already fly with the world's most advanced airliner to Amsterdam, Berlin, Düsseldorf, Frankfurt, Geneva, Milan, Stockholm and Venice, you have yet another chance to make history, if you catch the very first flight of the new Airbus A320 to Zürich.

THE FINE ART
OF FLYING
AIR FRANCE

UK NEWS

Ford UK trebles 1987 pre-tax profits to £317m

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

FORD MOTOR, the UK subsidiary of the US automotive group, almost trebled its pre-tax profits last year and increased its operating profits by 55 per cent as part of the dramatic recovery staged by the UK motor industry.

In recent weeks Vauxhall, the UK subsidiary of General Motors of the US, and Peugeot Talbot, the Coventry-based subsidiary of Peugeot of France, have announced record 1987 profits. Austin Rover, the volume car operations of the Rover Group, also managed a small operating profit, its best performance for a decade, although the Rover Group still made a pre-tax loss.

Ford's UK subsidiary increased its pre-tax profits to £317m (£560m) in 1987 from £109m a year earlier, while operating profits jumped to £295m from £45m.

The Ford group worldwide achieved record 1987 pre-tax profits of £7,280m. The big improvement in the financial health of the US operations after the heavy losses suffered in the early 1980s, has also enabled the Ford parent company to repay the last £373m of the £961m loans it had been forced to take from its UK subsidiary in 1981/82.

The big jump in Ford's UK profits played a major role in the 33 per cent increase in total net income of Ford's European operations to \$1,079bn, against a background of record industry volumes, higher market shares and improved efficiency.

In the UK Ford was helped by record registrations of vehicles and by an increase in the share of British-built cars in the company's sales to 68.4 per cent, from 64.2 per cent in 1986.

The UK is by far Ford's most important market in West Europe, and last year it continued to dominate both the car and light commercial vehicle sectors. It captured 28.5 per cent of new car sales in the UK last year, more than the combined sales of its two closest rivals, Austin

Rover and Vauxhall (General Motors). Ford's three models, the Escort, Fiesta and Sierra, were the three best-selling cars in the UK in 1987.

According to Ford's UK annual report, the Sierra was also the best-selling fleet car in the UK last year, taking 17 per cent of fleet sales. Ford products accounted for 49.3 per cent of all fleet purchases in the UK, the highest share the company has captured since 1983.

The turnover of the group rose 19.1 per cent to £5.2bn from £4.37bn in 1986, while exports of vehicles, parts and accessories increased 14.9 per cent to £1.2bn.

Production in Ford's UK car plants rose, for the third consecutive year, more than 11 per cent to 387,000 from 346,000 in 1986. This was despite the loss of several thousand vehicles in November and December through industrial action in the run-up to the two-week strike in February which closed all the company's UK plants.

The four-month period of industrial unrest cost the company about 40,000 vehicles, but it is still unclear what impact the conflict will have on Ford's 1988 financial performance. In March, its share of the UK new car market slipped to 23.5 per cent, but it is thought to have recovered some lost ground in the last couple of weeks.

Mr Derek Barron, Ford UK chairman and chief executive, says in the annual report that "it will be tougher in 1988 to sell the same volume of cars as in 1987." The company needed to make further improvements in efficiency and productivity.

Ford's total production of cars, commercial vehicles and tractors in the UK rose sharply last year to 515,012 units from 465,552. At the same time Ford's workforce shrank to an average level of 47,000, compared with 49,000 in 1986 and a peak of 80,000 in 1979/80.

Office assesses claims against Czechoslovakia

BY STEPHEN FIDLER, EUROMARKETS CORRESPONDENT

THE CLEARING up of long-standing British financial disputes with the countries of Eastern Europe advanced another step yesterday when the Foreign Office announced its final assessment of British claims against Czechoslovakia.

The agreement on claims was signed in 1982, but it has taken since August 1983, the deadline for the submission of private

claims, for the Foreign Office to come to this final assessment.

There were 888 successful private claims from British nationals who will share a distribution of £3.8m. In total, 2,307 private claims were received for about £21m, but 1,182 were dismissed, including claims for the loss of chickens which the Office considered should not be assessed. A further 183 claimants did not proceed with their claims.



Michael Checkland

BBC gives go-ahead to Gibraltar programme

By Raymond Snoddy

THE BBC last night gave the go-ahead for the transmission of a documentary on the shooting last month in Gibraltar of three IRA operatives, in defiance of the wishes of Sir Geoffrey Howe, the Foreign Secretary.

The programme, made for the regional weekly current affairs magazine Spotlight, was cleared for showing in Northern Ireland at the scheduled time of 8.30pm by Mr Michael Checkland, the BBC director general.

The BBC documentary includes, it is believed, new witnesses who provide corroboration for an apparent eyewitness report to the shooting interviewed on last week's Thames Television programme Death on the Rock.

The IRA members had put their hands up before they were shot. It was claimed at the time of the shooting, however, that the three had made movements suggestive either of reaching for a gun or a detonator before they were shot.

The BBC's decision to show the programme despite Sir Geoffrey's concern, expressed in a telephone call yesterday to Mr Margaret Humes, the BBC chairman, is likely to increase the anger of Mrs Margaret Thatcher, the Prime Minister, at Britain's broadcasters.

Last week Mrs Thatcher made it clear she was "beyond fury" when the Lord Thomson, chairman of the Independent Broadcasting Authority, rejected a plea from Sir Geoffrey to delay showing of the Thames documentary until after the inquests are held into the killing of the three IRA members by members of the Special Air Service.

The BBC programme was sent yesterday to Broadcasting House, the London headquarters of the BBC, to be viewed by Mr Checkland. It came with a recommendation from Dr Colin Morris, that the programme should be transmitted as scheduled without any changes.

Sealink, P&O divided over dispute strategy

BY JIMMY BURNS, LABOUR STAFF

BRITAIN'S two major ferry companies yesterday appeared to be divided over what strategy to adopt in the 14-week dispute involving the National Union of Seamen.

Differences over the crucial issue of negotiations with the union surfaced publicly for the first time with Peninsula and Oriental announcing further legal action against the NUS as Sealink entered peace talks with the NUS under the auspices of Acas, the conciliation and arbitration service.

P&O said that lawyers acting

for two of its companies, P&O European Transport Services and P&O European Ferries (Felixstowe) had issued notices of motion for contempt in respect of breaches by the NUS of injunctions granted to those companies on February 1.

The injunctions were issued to prevent the NUS carrying out "secondary" strike action at the time of the national ferry dispute in support of seamen sacked by the Isle of Man Steam Packet shipping company.

P&O says it is seeking enforcement of the order because the

companies' operations have continued to be disrupted during the dispute.

Meanwhile, Sealink yesterday agreed to adjourn for 24 hours fresh talks with the NUS and the TUC on the basis of union proposals for ending further disruption by Sealink seamen who have been striking in support of Dover-based colleagues employed by P&O European Ferries.

NUS officials last night indicated that they had been anxious to pursue an agreement with Sealink that would lead to the lifting of the sequestration of the

union ordered by the High Court on Tuesday as a result of legal action brought by the company.

Sealink has today placed advertisements in all national newspapers insisting that the seamen's dispute is between the NUS and P&O European Ferries and urging its own employees to return to work.

In a break from the Acas talks, Mr Sam McCuskie, NUS general secretary, yesterday revealed details of earlier union proposals that were rejected by P&O on Wednesday. The proposals include an immediate return to

work, savings of £2m on P&O cross-channel operations this year through revised shift patterns, reduced bonus payments and 233 redundancies, and the setting up of a joint negotiating body to discuss further cuts of £1m over the next 12 months.

P&O claims that the proposals fail to address "in real terms the need to introduce fundamental change in working practices." Support for P&O strikers remained solid in most British ports yesterday, although the Q&E sailed from Southampton yesterday with NUS crews.

Unions welcome equal pay ruling

BY PHILIP BASSETT AND RAYMOND HUGHES

TRADE UNIONS are likely to increase pressure on employers for wage rises to reflect equal pay for work of equal value following a decision yesterday by the House of Lords in a key test case.

In a move welcomed by trade unions and equal rights campaigners, but greeted with reservations by the Government and employers, five Law Lords unanimously upheld a claim by Miss Julie Hayward, a shipyard cook, for a pay increase to give her parity with male workers.

The case is the first brought under provisions forced upon the UK Government by the European Court which allows claims on the basis of women's work being of equal value to that of men doing different but comparable jobs.

The Law Lords overturned rulings by an industrial tribunal, the Employment Appeal Tribunal and three judges in the Court of Appeal, and said that Miss Hayward's additional benefits - including a paid meal break, more sick pay and two extra days' holiday a year - meant that she was better off overall.



Julie Hayward: Testing the case for equal pay

Cammell Laird shipyard in Birkenhead, a painter, a joiner and an insulation engineer.

Cammell Laird had argued that, although the men were 50 a week better off in terms of basic pay and overtime, Miss Hayward's additional benefits - including a paid meal break, more sick pay and two extra days' holiday a year - meant that she was better off overall.

fighting the case for four years, said she was "delighted" with the result. She stands to gain about £5,000 in back pay as a result. Cammell Laird, which will have to pay the estimated £50,000 costs of the case, declined to comment.

Trade unions said they would use the Hayward decision as a tool in collective bargaining - especially in negotiating new pay structures.

Mr John Edmonds, general secretary of Miss Hayward's union, the GMB general workers, which with the Equal Opportunities Commission helped her bring the case, said it was "a magnificent victory for working women."

The Government would say only that it was studying the judgement. Ministers believe privately, though, it may have inflationary effects. The Engineering Employers' Federation said it was against discrimination, but thought it inappropriate to make pay comparisons based on individual employment terms rather than the whole remuneration package.

Philip Bassett examines implications of the Lords' ruling

Law faces deeper disagreement

"I DON'T see how any employer can escape the drastic consequences of this action," said Mr John Edmonds, head of the GMB general union, yesterday of the Lords' ruling on equal pay for work of equal value.

Their effect has been more obscure, though, due at least partly to their labyrinthine procedures. Miss Julie Hayward knows this better than most. In autumn 1981, she first approached her union, Mr Edmonds' GMB, complaining about receiving wages at the unskilled level for doing skilled work. A month after the equal value provisions were introduced, she tabled the first claim in the UK. She got her result yesterday. Four years later, a result which should entitle her to back pay of more than £5,000.

But employers were yesterday asking how widespread the ramifications of the Hayward case

would really be. Both the Confederation of British Industry and the Engineering Employers' Federation suggested that the judgement may only further complicate an already complex law.

Lord Goff spoke in his judgement yesterday of possible "leap-frogging." Mr Joe O'Hara, GMB national legal officer, forecast only two such leaps: women using the judgement to level their basic pay with men, and men in return using it to obtain the benefits in kind which Cammell Laird, Miss Hayward's employer, insisted throughout the case took her total pay package to levels in fact higher than that of her male colleagues.

Some employers, especially those in such sectors as retailing, which employ a high proportion of women, have warned privately that labour costs could rise by up

to 50 per cent, though others say such forecasts are too high.

Some believe that the price of any such labour cost increases will have to be paid, but probably in jobs. Miss Hayward's case is far from being the last employers, employees or their unions will see of the equal value provisions. On Monday, the House of Lords will begin to hear the appeal in the case brought by Mrs Irene Pickstone against her employer, the Freshams mail order company. She claims men in the company are doing the same work but are classified differently - defining an issue which equal value campaigners say is of even greater importance than the Hayward case.

For now, though, union leaders and the Equal Opportunities Commission are celebrating.

Soviet team to visit chemical defence unit

By Lyndon McLean

SOVIET chemical weapons specialists have been invited by the Government to visit the Chemical Defence Establishment at Porton Down, Wiltshire, later this month, when the Soviets accept a UK offer for an exchange of visits as a confidence-building measure.

In return, the Soviet Union has agreed to let scientists from Porton Down visit the Soviet chemical warfare facility at Shikhan in July.

An official Soviet team, of about 12 people, will visit Porton Down, in central southern England, from May 24 to May 26. The visits are the first bilateral exchanges between the Soviet Union and any country in Western Europe on chemical weapons. The initiative for the visits comes as negotiations continue at the United Nations conference on disarmament in Geneva, which is aiming for a comprehensive and global ban on chemical weapons.

The visits will involve the exchange of scientific, technical and military information on chemical warfare. This will include production, assessment of the chemical warfare hazard, storage, trials, detection, protection, monitoring, decontamination, medical countermeasures and disposal.

The programme at Porton Down will be designed to maximise the opportunities for the exchange of information between the two sides, the Government said yesterday.

Dr G. Pearson, director of the Porton establishment, who was part of an international delegation that visited Shikhan for the first time in October last year, said yesterday that each side knew what could and could not be said.

He said he hoped the visit to Shikhan would produce a "dialogue" about the size of the Soviet stockpile.

FT LAW REPORTS

Disclosure order is confined to Mareva injunction limits

REILLY & ANOTHER v FRYER Court of Appeal (Lord Justice Mustill and Lord Justice Ralph Gibson)

WHERE A post-judgment Mareva injunction is limited to assets within the jurisdiction, any order for discovery or disclosure should be similarly limited, except in exceptional circumstances in which support of the Mareva necessitates disclosure of assets abroad.

The Court of Appeal so held when dismissing an appeal by Mr John Reilly and Mrs Anne Reilly from Mr Justice Boreham's decision refusing to order Mr Keith Fryer to identify his assets held out of the jurisdiction.

LORD JUSTICE MUSTILL said that as a result of numerous loan transactions made in the UK, Mr Fryer owed Mr and Mrs Reilly more than £1m. On January 26 1985 Mr and Mrs Reilly issued a writ.

On September 7 1987, Mr Fryer consented to judgment for £2m. He did not start to satisfy the judgment. Mr and Mrs Reilly sought a Mareva injunction to maintain the position until they could get the machinery of execution in order.

First they sought an order to restrain Mr Fryer from removing any of his UK assets out of the jurisdiction.

Second, they sought an order for disclosure of (a) the full value of his assets within or without the jurisdiction; (b) the nature and whereabouts of all such assets; and (c) if the assets were loan contracts, identification of the other contracting party, and full terms of the loans and amounts outstanding.

A Mareva injunction was granted applying only to Mr Fryer's assets within the jurisdiction.

Mr Justice Boreham declined to order the second head of relief. In *Ashtiani v Kashi* [1986] 3 WLR 647 the Court of Appeal held that a Mareva injunction sought before trial should be limited to assets within the jurisdiction, and any ancillary order for discovery should be similarly restricted.

Basing himself on that decision Mr Justice Boreham held that when a Mareva injunction was limited to assets within the jurisdiction, there ought to be no order for discovery of foreign assets, except in circumstances which made such order necessary to support the Mareva injunction.

Mr and Mrs Reilly appealed. Items (a) and (b) of the order sought could not possibly be justified. Disclosure would identify assets to which the Mareva injunction could not apply. The judge was correct in declining to order disclosure under those

heads.

As to whether an order should have been made under (c), Mr and Mrs Reilly argued that it was believed that the proceeds of the loans had been applied in making further loans outside the jurisdiction; that the only person who knew whether those loans were assets within the jurisdiction was Mr Fryer; that it must be assumed in advance he could not be trusted to give an accurate account unless his response was policed by the court; and that the only way in which that could be done was to extract from him at the outset all necessary details of the loan.

Mr Justice Boreham was right to reject the argument. Once one took *Ashtiani* as the starting point for proceedings after judgment, the logic and spirit of the decision required the court to abstain from investigating assets which were not known to be present within the jurisdiction.

Mr Fryer, in an affidavit disclosing his assets within the jurisdiction, asserted there were no assets in the shape of loans to which the Mareva injunction applied.

Either there were no loans falling within the Mareva injunction, or Mr Fryer had misled his advisers. If Mr and Mrs Reilly were to have any remedy it should not take the shape of inserting retroactively into the judge's order

a disclosure requirement wider than the principles would permit, but rather to pursue by whatever means might be available enquiry into the truthfulness of the affidavit.

That would not be an affidavit designed to disclose assets outside the jurisdiction, but would be an affidavit designed to test the veracity of Mr Fryer's oath as to assets within the jurisdiction.

It would not be proper for the present court to make an order enabling Mr and Mrs Reilly to explore the truthfulness of what Mr Fryer had said in his affidavit. To do so would not be to rule on the appeal, but to make a new order of a different juristic type from the one in suit before Mr Justice Boreham. It might be open to Mr and Mrs Reilly to obtain relief of that kind from a judge at first instance.

There was no respect in which Mr Justice Boreham's initial order could be faulted. The appeal was dismissed.

LORD JUSTICE RALPH GIBSON agreed.

For Mr and Mrs Reilly: Giles Wigglesworth QC and Colin Scott (Penningsworth Ward House, 100, Old Bailey, London EC4A 3DF).

For Mr Fryer: Stephen Grims QC (Livingstone & Co)

Post-judgment Mareva allowed on foreign assets

BABANAFT INTERNATIONAL CO SA v BASSATNE Chancery Division: Mr Justice Vinelott April 19 1988

THE COURT may grant an injunction restricting a judgment debtor's dealings with his foreign assets if judgment was for a liquidated sum and the injunction is necessary to support an order for oral examination as to his means of satisfying the debt.

Mr Justice Vinelott so held when granting an injunction to Babanaft International Company SA restraining judgment debtors, Mr Bahedine Bassatine and Mr Walid Bassatine from dealing with their foreign assets without first notifying Babanaft.

HIS LORDSHIP said that in an action brought by receivers of Babanaft the defendants, had been held liable to indemnify Babanaft for over \$18m.

Babanaft applied for an order pursuant to RSC Order 45 for oral examination of the defendants as to their assets available to meet the judgment debt; for disclosure of the value of such assets; and

for an injunction restraining them from disposing of any of their assets wherever situated pending payment to Babanaft.

An order for oral examination was made by consent. Also, the defendants were ordered to make full disclosure of their assets. During the hearing the court reached the conclusion that the defendants would be likely to take any step open to them to frustrate or delay execution.

There was no reason why it should decline to grant an injunction where the asset was moveable property situated abroad, provided it was satisfied the injunction would be effective and would not invade the sovereignty of a foreign state.

It was well-settled that in the context of the pre-judgment Mareva jurisdiction the court would not grant an injunction to restrain a defendant from dealing with his assets outside the jurisdiction.

The reasons were explained by Lord Justice Dillon in *Ashtiani*. He said "First it could very well be oppressive to the defendant that his assets everywhere should be frozen. Secondly, it is difficult for the English court to control or police enforcement proceedings in other jurisdictions. Third, discovery or disclosure of an otherwise absolute right to privacy. Fourth, the object of a Mareva injunction is

not to give the plaintiff security in advance of judgment."

The position with regard to disclosure was radically different after judgment. The court had the power, now contained in Order 48, to order a defendant to be examined as to his assets available to meet the judgment.

In *Reilly v Fryer* the plaintiffs obtained judgment for a substantial sum. They sought an injunction restraining the defendant from removing his assets outside the jurisdiction, and an order that he make disclosure by affidavit. The Court of Appeal decided that if a plaintiff was content to limit the injunction sought to assets within the jurisdiction, he could not then ask for disclosure by the defendant of his assets outside the jurisdiction.

Lord Justice Dillon's first reason in *Ashtiani* for refusal to grant a pre-judgment Mareva injunction over foreign assets, could not have any application after judgment. It could hardly be said to be oppressive for a plaintiff to seek to enforce a judgment in any jurisdiction which gave it full recognition.

Miss Dohmann for the defendants placed considerable reliance on his second reason - the difficulty of controlling or policing enforcement in other countries. She relied on the complexities and hardship to banks and

other financial institutions that might arise in complying with the order.

Those were important practical considerations which must be borne in mind in deciding whether to grant an injunction affecting foreign assets. Their weight must be evaluated in the context of the facts and of the width of the order sought.

In the present case the injunction was sought in aid of the examination under Order 48 - to ensure that the defendants did not frustrate the purpose of the examination by disposing of assets disclosed in the course of or before examination.

That purpose would be fully answered by the grant of an injunction restraining the defendants from dealing with their assets from outside the jurisdiction without giving Babanaft reasonable notice of their intention to do so. It would be open to Babanaft to take steps where they were situated, to execute judgment or to prevent disposal or, if appropriate, to apply for appointment of a receiver.

An injunction was granted in those limited terms. For Babanaft: AG Clarke QC, Simon Mortimore and Charles Haddon-Cave (Edmund Perinck & Willan).

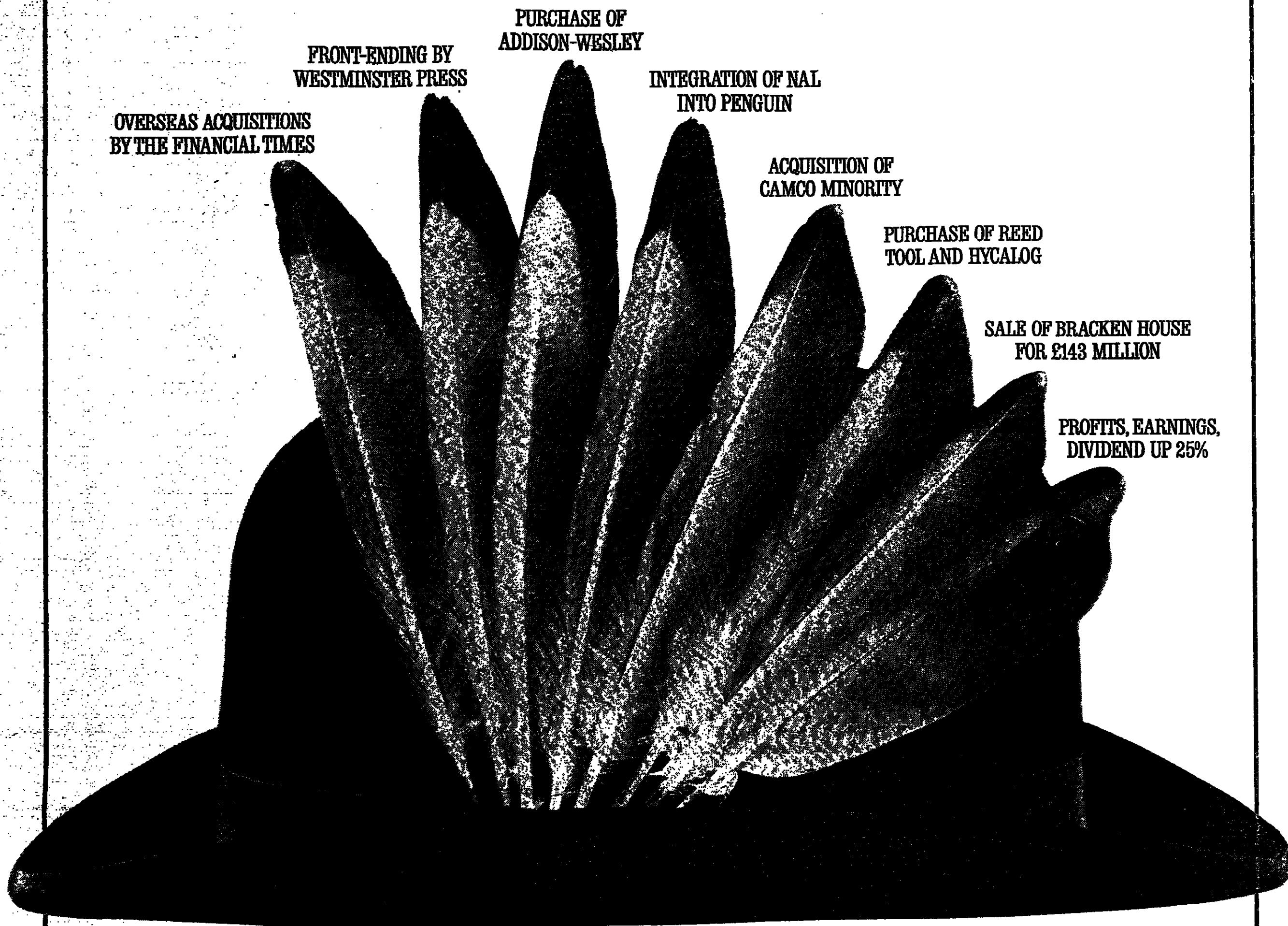
For the defendants: Barbara Dohmann QC and Hugo Page (Theodore Goddard).

EUROPE

JAPAN

NO OTHER AIRLINE SPREADS ITS WINGS MORE OFTEN THAN JAL.

JAL has more flights a week from Europe to Japan than any other airline. In fact, with 27 flights from 12 European cities, (including 9 non-stop) you could say JAL has more going for it.



OVERSEAS ACQUISITIONS
BY THE FINANCIAL TIMES

FRONT-ENDING BY
WESTMINSTER PRESS

PURCHASE OF
ADDISON-WESLEY

INTEGRATION OF NAL
INTO PENGUIN

ACQUISITION OF
CAMCO MINORITY

PURCHASE OF REED
TOOL AND HYCALOG

SALE OF BRACKEN HOUSE
FOR £143 MILLION

PROFITS, EARNINGS,
DIVIDEND UP 25%

In the last 12 months we haven't had a single bored meeting.

FOR MORE INFORMATION FILL IN THE COUPON FOR OUR ANNUAL REPORT

NAME

ADDRESS

TO: THE REGISTRAR, PEARSON PLC, LLOYDS BANK, GORING-BY-SEA, WEST SUSSEX BN12 6DA.

PEARSON

Retailing plans beset by uncertainty

THE Government is under pressure to clarify planning policy for shopping complexes outside town centres. And publication last January of policy guidance for local planning authorities has done nothing to diminish it.

The question is not whether there should be retail expansion, but where that expansion should take place. The answer is crucial to private sector investment flows. It is also important for the future of the Government's inner cities regeneration policy.

The difficulty with existing policy is that it remains unclear to retailers, developers, investors and even the planners themselves.

It is designed to hasten rather than hinder economic development. Thus, for big retail developments, the guidelines reiterate that it is not the function of planning policy to inhibit competition. On the other hand, planners should consider whether major developments "could seriously affect the vitality and viability of a nearby town centre."

It involves a balancing trick for the planners, the basis for whose decisions is made the more precarious by the lack of definition of "vitality and viability".

The Government makes quite clear in its guidelines that major retail developments are not generally acceptable in the countryside and should not occur in the Green Belt. Outside urban areas, they may be permitted if they reclaim derelict land, but within urban areas planners need to pay

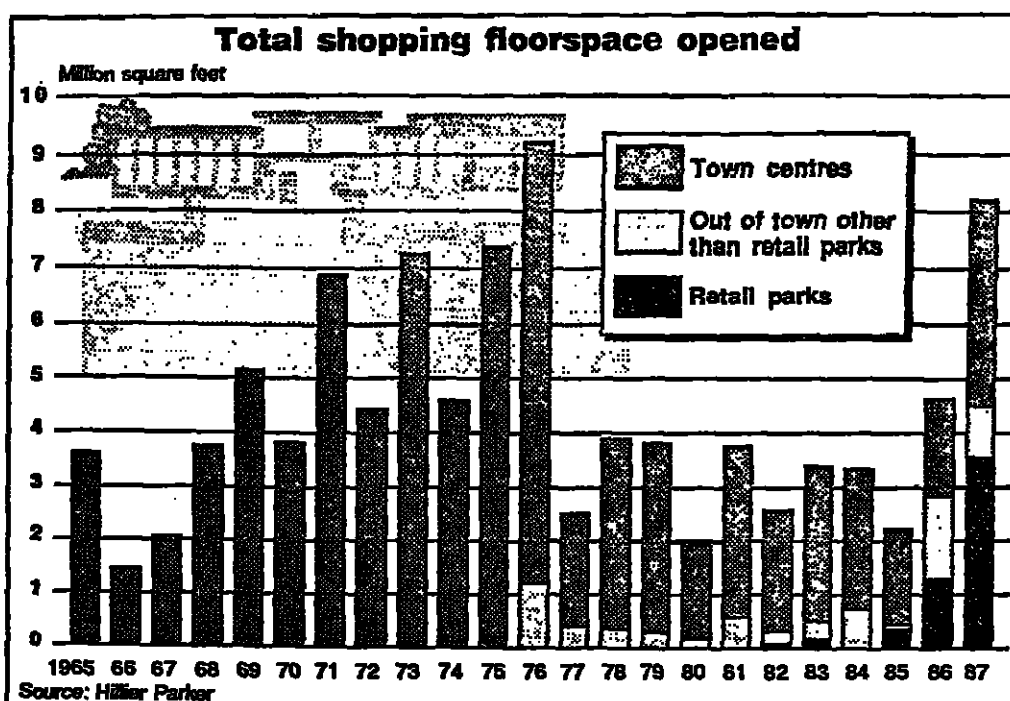
attention to the "vitality and viability" question.

The immediate practical point, however, is not the interpretation of the guidelines by local authorities but by the Department of Environment and its inspectorate. If a local council refuses a planning application, there may be an appeal to the department. If it refuses to act, the matter reverts to the department. And, in any case, the department automatically scrutinises all applications concerning more than 250,000 sq ft.

But it is not yet known how the department intends to interpret its own guidelines. That should be illuminated by the raft of planning enquiries - among them demands for new shopping centres around Manchester, Birmingham, Exeter and on the London periphery - now going through the system.

Meanwhile, there are four consequences of the uncertainty. The first is that there are no yardsticks on which to base decisions. The role of the retail warehouse in the shopping patterns of the UK is well established and gathering strength. Healey and Baker, chartered surveyors, calculates that retail levels for prime warehouses rose 15 per cent last year. But the role of the shopping complex outside the traditional town centre remains poorly defined.

The US experience is that department stores lead other retailers out of town, close to where the shoppers live, and in many places left a commercial hole. But there is no comparable



British experience. There are plenty of consultants' reports based on hypotheses, but precious little empirical evidence about the effect on town centres of major developments out of town.

On this question, the Metro Centre at Gateshead, the nearest thing in Britain to an out-of-town US shopping mall, sheds little

light because it is too young to have had a lasting effect on traditional shopping patterns. Indeed, the anecdotal evidence suggests that the retailers have not realised their early hopes of the new centre.

The second point about the uncertainty is that retailers are going to have to make investment decisions in spite of it. Hillier Parker, chartered surveyors, commissioned the Henley Centre to survey 14 leading retailers and found "many expansion plans are equal to, or even in excess of, those witnessed in recent years."

It is precisely this sort of expansionist pressure, nurtured by an increasingly car-borne and demanding public, that planning policy has to accommodate.

Third, the retailers, according to the survey, would prefer to expand inside rather than outside town centres, but they are concerned about customer access and the level of amenities. Hence the moves by the British Council of Shopping Centres to promote the role of the town centre manager. In response to this, Mr William Waldegrave, Minister for Housing and Planning, has given pep talks to local authorities about the need to spruce up town centres.

Retailers, though, will go where they can trade. They may have a preference for the town centre, but if there is a movement outwards then that is where they will be forced to go. This sort of view has been expressed by the John Lewis Partnership.

Fourth, there is a limited amount of funds available for investment, despite the prosperity of the retail sector. So the more that is channelled out of town, the less there is available for inner city schemes.

Now, it is certain that there will be more metrocentres. It is equally certain that there will be more changes in town centres. As the accompanying chart indicates, it is in the town centres that most of the new shopping schemes have been built so far.

The nagging worry for the future is what will happen to shops on the periphery of town centres. It is likely to be these which will be hurt most by the conflicting pulls of the new schemes both in and out of town.

Discussing the ins and outs

THE OXFORD GROUP is both new and unusual. Last year a group of disparate companies started to meet to discuss the in-town/out-of-town shopping question and managed to work out a common view. It went to Mrs Margaret Thatcher, the UK Prime Minister, and had quiet talks with Mr William Waldegrave, the Minister for Housing and Planning.

The membership list is a cross section of those interested in retailing. From the multiples, there are Boots, C&A, Debenhams, John Lewis and W. H. Smith. The developers involved are Glasgow, Leobridge City and County Lead and Rugby Securities. From the investing financial institutions come Norwich Union and Royal Life. And the chartered surveyors are Edward Erdman, Bernard Thorpe and Gooch and Wagstaff. Management Horsham, the consultants, is also a member.

There are numerous supporters, but the notable absentees include Marks and Spencer, Arndale Shopping Centres (now part of P&O Property), Capital and Cosmos and the Prudential Corporation.

The main concern of the Oxford Group reflects the uncertainty about shopping policy. "There needs to be a balanced approach. The Oxford Group is not High Street protectionist, it is not against out-of-town, but it does want a balanced approach," says Ross Davies, fellow of Templeton College's Oxford Institute of Retail Management, which is providing the group's secretariat.

But, because the group wants balance, it also wants clarity. It would like to know what criteria the Department of Environment inspectors use in the adjudication of planning appeals for the major retail developments. "If the private sector were informed, it would create a lot more certainty about where they direct their investment," says Mr Davies.

A significant point here for the Oxford Group will be the way regional planning guidelines define a shopping development policy that fits into the already published national policy. The winding up of the old metropolitan authorities, like the Greater London Council, has forced borough and city councils to co-operate in order to work out what they would like the Environment Secretary to include in the regional guidelines.

So far there have only been issued for the West Midlands and they mirror the national guidelines. Existing shopping centres will remain the main focus for the provision of shopping, but that need not prevent some development taking place elsewhere. However, and this is the sort of greater precision the Oxford Group wants, additional centres of 1m sq ft or more are unlikely to be justified, according to the guidelines.

MEET SOME OF OUR MOST VALUABLE PROPERTIES.



As you can imagine, we've a formidable body of knowledge in Jones Lang Wootton. And much of it's housed in some rather formidable minds.

The fact is, we can put at your service some of the finest brains in commercial property.

Yet it's not what we know individually that gives us our edge.

It's the pooling of this knowledge, and the perspective this gives.

And we can draw on a big pool.

We've around 2500 people, in forty-five offices in sixteen countries.

They're our strength. They're highly trained and they're highly approachable.

Call us on 01-493 6040 if you would like to talk.

Put simply, we know our business, all over the world.

Whatever you need, you couldn't be in safer hands.

And please don't think we shy away from small jobs.

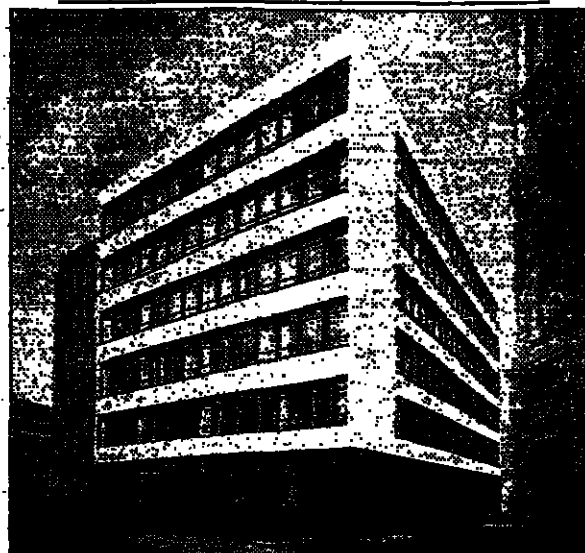
Small we're not, but professional we are.

And we're not a bit shy about that.

A Refurbishment by Land Securities PLC

BEVINGTON

H · O · U · S · E



24-26 MINORIES
LONDON EC3

Self Contained Office Building
26,000 sq. ft.
+ Private Car Parking.

NEWTON PERKINS

10 Northumberland Alley Fenchurch Street London EC3N 2EP Fax 01-488 1161
01-488 1355

TRAFALGAR HOUSE DEVELOPMENTS
LIMITED

85 LONDON WALL LONDON EC2

A UNIQUE OPPORTUNITY FOR AN
OWNER OCCUPIER

TO ACQUIRE A
DISTINGUISHED NEW OFFICE BUILDING
IN A PROMINENT LOCATION
33,000 SQ.FT.
AVAILABLE 1989

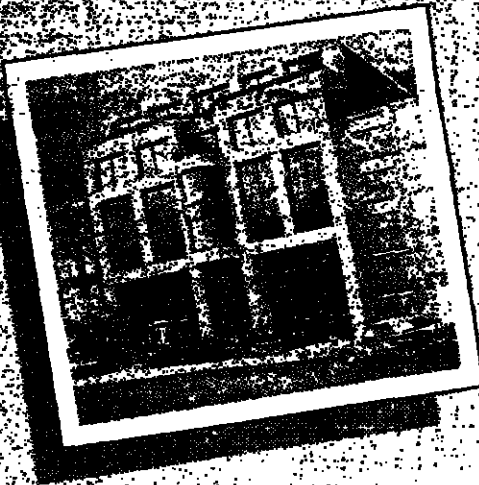
ALL ENQUIRIES

SMITH MELZACK
100 OLD BROAD STREET, LONDON EC2N 1AP
01-638 1856
Telex: 28407
Fax: 01-558 7256
also written into a contract, U.S.A.

**Knight Frank
& Rutley**
Sun Court 67 Cornhill London EC3V 3NB.
Fax: 01-621 1902
Tel 01-283 0041

READY
AUTUMN 1988

AIR CONDITIONED OFFICE BUILDING



MINT HOUSE, 77 MANSSELL STREET, LONDON E1

17,000 SQ. FT.
17 CAR SPACES

CONTACT JOINT AGENTS

JOHN D WOOD
01-588 0557

WRIGHT & PHILLIPS
01-929 0854

MAYFAIR

Office Suite 1,400 sq ft
short lease available
Details

Chartered Surveyors
01-493-5421

High Yielding Investment Portfolio

Strathclyde Region
Scotland Income £72,000
Initial Yield c 12%

Box No T6912
Financial Times, 10 Cannon
Street, London, EC4P 4BY.

FREEHOLD INVESTMENT PORTSMOUTH

20,000 sq ft store close leading
multiples. Sale & leaseback basis
to provide 10% at realistic initial
rent. Lessee/Vendor good status
est. 25 yrs. Price £1.5M Sole Agent
The Lionel Mendon Partnership,
7 Hove Manor Parade, Hove,
Sussex BN2 2DF Tel 0273 728666

Isle of Man

3 large plots for luxury
houses by Douglas with
detailed planning
permission and regulation
approval offers circa
120,000 pounds sterling
Telephone 01-643 8200.

FOR SALE OR TO LET DUNSTABLE

MODERN HEADQUARTERS BUILDING
CLOSE JUNCTION 11(M1)
35,800 sq. ft. WAREHOUSE/FACTORY
PLUS 15,700 sq. ft. OFFICES
AND SUBSTANTIAL YARD
SITE AREA: 1.75 ACRES ON MAIN
ROAD FRONTAGE

**CONRAD RITBLAT
& CO** Consultant Surveyors & Valuers
14 Manchester Sq. London W1A 1SA
Tel: 282 8500
Fax: 01-935 4499

SOHO
AIR CONDITIONED OFFICE DEVELOPMENT
TO LET
4,000 SQUARE FEET
**Herring
Son & Daw**
Chartered Surveyors
01-734 8155

SOUTH WALES THE LAKESIDE INDUSTRIAL PARK 72 ACRES

Prime Investment
and Development Opportunity
Existing Buildings 420,000 sq. ft.
Current Income £185,000 per annum
Potential for Leisure Development
FREEHOLD FOR SALE

**EDWARD SYMMONS
& PARTNERS**

LONDON Tel: 01-434 8454 56-62 Wilton Road, London SW1V 1DH.
BRISTOL Tel: 0272 273454 26 Clare Street, Bristol BS1 1YA.
Also in Liverpool, Manchester, Southampton

A property service nationwide

On instruction from
BLACKWALL GREEN GROUP LIMITED

CITY MARKET HOUSE

15-25 ARTILLERY LANE
LONDON E1

17,700 sq. ft. approx.

New office development
(ready summer 1988)

125 year lease FOR SALE
of interest to owner occupiers/tenants

All enquiries: Rob. T. & CO. Ltd.

**Gooch
Wagstaff**
01-248 2044

NOTTINGHAM SHOP INVESTMENT

18 - 20 Clumber Street

- * Prime Position
 - * Tenant - Hallmark Cards Limited
 - * Rent £67,500 per annum
 - * For Sale By Tender
 - * 13 June 1988
- Walker Walton Hanson
4 St Peter's Gate, Nottingham NG1 2JG
Telephone (0602) 588777

W1 OFFICES TO BE LET

Barners Street 3,800 sq. ft.
Piccadilly 2,500 sq. ft.

For further information Contact:-
**EDWARD CHARLES
& PARTNERS W1**
CHARTERED SURVEYORS
01-935 2811

36 FENCHURCH STREET LONDON EC3

FULLY SERVICED OFFICES
AVAILABLE FOR
IMMEDIATE OCCUPATION

MINIMUM 3 MONTH PERIOD

PRESTIGIOUS BOARDROOM AND
CONFERENCE FACILITIES

REUTERS*TOPIC*AND TELERATE LINES
PHONE ALISON GOURLAY FOR DETAILS

01-929-5252



LOCAL LONDON GROUP PLC

PARK ROYAL NW10

TO LET/FOR SALE
(IN WHOLE OR IN PARTS)

167,500 SQ. FT.
**WAREHOUSING/
DISTRIBUTION
FACILITY**
ON 4.26 ACRES



Jones Lang Wootton

22 Hanover Square London W1A 2BN 01-493 6040 Ref. AXB

FREEHOLD OFFICES E.C.1

1,000 to 11,000 sq. ft.

BOSTON GILMORE

01 351 7177

LENNARD VYNER & CO
Buckingham Palace
1930 sq. ft.
Kilburn office floor.

St James's Sq SW1
01-700/1250 sq ft
Tel LENNARD VYNER &
CO 01-288-6334

Two Storey Freehold
Property Investment
100% Tax Allowance
New Freehold industrial units in Enterprise
Zone. Guaranteed Rental Income. Initial
Pre-Tax yield 12.5% initial yield after tax of
up to 14%. Individual units from 1,500 to
10,000 sq ft. Prices from £35,000 to
£250,000.
Anthony Molnar & Company
01-446 4344

Athens Excellent Hotel

Development Site 5655 sq.m.
For Sale 3 minutes from
International Airport
Apply Box T 8904, Financial Times,
10 Cannon Street, London, EC4P 4BY.

Mayfair: Luxury furnished and serviced office
space available immediately. Please Phone
(01) 493 8185.

ISLEWORTH, MIDDLESEX

Prestige Modern Office Floor 6,227 sq ft Rent £8.00 per sq ft p.a. excl. No Premium Recently constructed office building Easy access to Hounslow/Brentford M4/M3

Immediate Possession

Whitehouse Lewis Tel: 01-496 4077.

BIRMINGHAM CITY CENTRE

Substantial Freehold Five storey property. 43,000 sq ft 0.27 acre car park at rear. Suitable for conversion to hotel or offices. Offers over £2 million

Telephone Bob Hope 621 308 2525.

International Appointments**SENIOR CORPORATE FINANCE SPECIALIST**

LEADING MIDDLE EAST BASED BANK

One of the leading joint venture banks in the Middle East, based in Saudi Arabia, seeks an experienced Corporate Finance specialist to augment its team.

Rapid growth has opened up opportunities in mergers and acquisitions, equity placement and general financial consulting.

Essential attributes for the person appointed will be:

• At least 5 years' experience in a related field acquired in a merchant bank/investment bank, or in accountancy, consulting firm or industrial enterprise.

• Qualified Chartered Accountant or CPA with strong financial analysis skills and microcomputer capability.

• A high degree of self motivation and an aggressive business development approach.

• Superior written and oral communications skills.

An attractive salary and expatriate benefits package will be paid to the successful candidate.

If you want to be considered for this position, please write - giving full career details and explaining how your experience matches the requirements stated - to:

Corporate Finance, P.O. Box 10351, Riyadh 11433, SAUDI ARABIA

International Property**SWITZERLAND****CHATEAU D'OEX**

15 minutes from Gstaad
We are selling in a 9 room Châlet

2½ room apartments, 71 m², from Frs 325,000-
3½ room apartments, 120m², from Frs 572,000-
Garage - Frs 30,000-
- very high quality construction
- luxuriously fitted kitchen
- open fire in the living room
- extensive view of the Alps

SALE TO FOREIGNERS AUTHORIZED

Regie Montreux

5, rue du Théâtre TEL 021/963 2131
1820 MONTREUX

NASSAU BAHAMAS

For sale Invitation for Tenders to be submitted by 30th May 1988. Central development site 34,200 square feet in Downtown City Block with frontage three streets opposite Sheraton Colonial Hotel and United States Embassy

For conditions and forms of tender Tel: London 01-404-0606 (perry) or Nassau (809) 328-0978 or fax (809) 326-6177 (Attn Lionel Levine)

FOR SALE IN PIRAEUS - GREECE

7- storey building, basement with shops, 4,400 sq.mts. Top commercial area near the port. Ideal as investment opportunity.
Please reply to: K. Polyzogopoulos, Lawyer, 66, Skiyfa str. 106 80 Athens-Greece.

ST. LUCIA

MARIGOT PARADISE
St. Lucia, West Indies

19 + acres of undeveloped tropical scenery on St. Lucia, West Indies. Opportunity for the investor/developer to share in tropical island growth. Mountain vistas and beach frontage on main road of bay. \$475,000 Brochure LFT9-71

SOTHEBY'S INTERNATIONAL REALTY
155 West Avenue, Palm Beach, FL 33408 407/999-3525

VERBIER**FAMOUS SKI****RESORT ON THE***** SWISS ALPS ***

Delightful pied-à-terre of 1 living room, 2 bedrooms, a gallery and a cellar. Magnificent view over the alps, sunny and quiet. Price SFR 270,000.-
Write to: Pierre Peja Promotions, Sion 14, CH-1094 Passet, Switzerland

M3/M27 PROPERTY

The Financial Times proposes to publish this survey on:

3rd June 1988

For a full editorial synopsis and advertisement details, please contact:

JOANNE DAWSON
on 01-248 8000 ext 3269

or write to her at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

Company Notices**Notice of Annual General Meeting**

Shareholders are invited to attend this year's Annual General Meeting, which will take place on Wednesday, 15 June 1988 at 10 a.m. at the International Congress Centre Berlin, Messedamm/Neue Kantstrasse, 1000 Berlin 19 (Charlottenburg).

Agenda

1. To present the approved accounts, the group accounts, the annual report for Schering A.G. and the group annual report for the business year 1987 together with the report of the Supervisory Board.
2. To resolve upon the appropriation of the net profit for the year.
3. To resolve upon discharging the Board of Management.

4. To resolve upon discharging the Supervisory Board.
5. To elect an additional member of the Supervisory Board.
6. To elect the auditors for the fiscal year 1988.

The complete agenda, including the resolutions put forward, is due to appear in the 6 May 1988 issue (No. 86) of Bundesanzeiger (Federal Gazette). Please refer to this announcement for details of the agenda and of the procedure for depositing shares in order to attend the Meeting. Closing date for such deposits will be Wednesday, 8 June 1988.

Pursuant to Section 125 of the German Companies Act we have sent Notices to Shareholders and the abridged version

SCHERING

Schering Aktiengesellschaft
Berlin and Bergkamen

(Securities Code Nos.
717 200 and 717 201)

of our annual report for 1987 intended for all holders of Schering shares in every bank holding Schering shares to every custody, for them to pass on to all holders of Schering shares. Shareholders who have their Schering shares held in safe custody by a bank and have not as yet received these documents from their bank by the beginning of June 1988 are requested to apply for them to their bank.

Berlin, 6 May 1988

The Board of Management

WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)
Registration No. 51/02349/06

Notice to holders of 12 per cent unsecured debentures 1986-1993 - interest payment No. 16

Notice is hereby given that in respect of the interest on the debentures for the period January 1 1988 to June 30 1988, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about Monday, June 20 1988 to debenture holders registered at the close of business on Friday, May 20 1988. For that purpose the transfer registers and registers of debenture holders will be closed from Saturday, May 21 to Saturday, June 4 1988, both days inclusive.

Registered debenture holders paid by the United Kingdom Registrars will receive their interest in United Kingdom currency converted at the rate of exchange applicable on Monday, May 23 1988. Any such debenture holders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before Friday, May 20 1988.

In terms of the Republic of South Africa Income Tax Act, 1962, as amended, and the proposed amendment thereto as announced in the 1988 Budget Speech, a withholding tax at the rate of 10 per cent will be deducted by the company, where applicable, from the interest accruing in the period to March 16 1988 to those debenture holders whose addresses in the registers of debenture holders are outside the Republic of South Africa. Interest amounting to R20 or less accruing in any one year is exempt from the tax.

By order of the board
ANGLO AMERICAN CORPORATION
OF SOUTH AFRICA LIMITED
Secretaries
per J. H. Perry, Companies Secretary

Transfer Secretaries
Consolidated Share Registrars Limited
First Floor, Edura
40 Commissioner Street
Johannesburg 2001
(P.O. Box 61051)
Marshalltown 2107

Registered Office
Johannesburg 2001
(P.O. Box 61587)
Marshalltown 2107

London Office
40 Holborn Viaduct
London EC1P 1AJ

Johannesburg
May 5 1988

London Office
40 Holborn Viaduct
London EC1P 1AJ

EAST RAND GOLD AND URANIUM COMPANY LIMITED

(Incorporated in the Republic of South Africa)
Registration No. 71/07001/06

Notice to holders of 15.5 per cent unsecured convertible debentures 1988-1991 - interest payment No. 8

Notice is hereby given that in respect of the interest on the debentures for the period January 1 1988 to June 30 1988, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about Monday, June 20 1988 to debenture holders registered at the close of business on Friday, May 20 1988. Debenture holders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before Friday, May 20 1988.

In terms of the Republic of South Africa Income Tax Act, 1962, as amended, and the proposed amendment thereto as announced in the 1988 Budget Speech a withholding tax at the rate of 10 per cent will be deducted by the company, where applicable, from the interest accruing in the period to March 16 1988 to those debenture holders whose addresses in the registers of debenture holders are outside the Republic of South Africa. Interest amounting to R20 or less accruing in any one year is exempt from the tax.

By order of the board
ANGLO AMERICAN CORPORATION
OF SOUTH AFRICA LIMITED
Secretaries
per A. J. S. Sebba, Companies Secretary

Transfer Secretaries
Consolidated Share Registrars Limited
First Floor, Edura
40 Commissioner Street
Johannesburg 2001
(P.O. Box 61051)
Marshalltown 2107

Registered Office
Johannesburg 2001
(P.O. Box 61587)
Marshalltown 2107

London Office
40 Holborn Viaduct
London EC1P 1AJ

Johannesburg
May 5 1988

London Office
40 Holborn Viaduct
London EC1P 1AJ

UNILEVER N.V.

DIVIDEND ON CERTIFICATES FOR ORDINARY CAPITAL ISSUED BY N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR

Final dividend payments in respect of the year 1987 will be made on or after 20 May 1988 as follows:-

IN THE NAME OF MIDLAND BANK EXECUTOR AND TRUSTEE COMPANY LIMITED

now MIDLAND BANK TRUST COMPANY LIMITED

A dividend, Serial No. 2 of FL 7.59 per sub-share, equivalent to 215.670p converted at £1.5180 = £1.

DUTCH DIVIDEND TAX relief is given by certain Tax Conventions concluded by the Netherlands. A dividend of a convention country will, generally, be liable to Dutch dividend tax at only 15% (FL 1.125 per sub-share) provided the appropriate Dutch exemption form is submitted. No form is required if UK residents if the dividend is claimed within six months from the above date. If the sub-shares are owned by a UK resident and are effectively connected with a business carried on through a permanent establishment in the Netherlands, Dutch dividend tax at 25% (FL 1.8975, £3.8675p per sub-share) will be deducted and will be allowed as credit against the tax payable on the profits of the establishment. Residents of non-convention countries are liable to Dutch dividend tax at 25%.

UK INCOME TAX reduced rate of 10% (FL 1.1270p per sub-share) on the gross amount will be deducted from payments made to UK residents instead of the basic rate of 25%. This represents a provisional allowance of credit at the rate of 15% for the Dutch dividend tax already withheld. No UK income tax will be deducted from payments to non-UK residents who submit an Inland Revenue Affidavit of non-residence in the UK.

To obtain payment of the dividend sub-share certificates must be listed on Listing Form 350 (Inland Revenue).

Midland Bank plc, Stock Exchange Services Dept., Marine House, Papey Street, London, EC3N 4DA.

Northern Bank Limited, 2 Watling Street, Belfast BT2 2EE.

Clydesdale Bank PLC, 30 St Vincent Place, Glasgow.

Separate forms are available for use by Banks, UK Brokers of Stockbrokers, Solicitors or Chartered Accountants (b) by other claimants. Notes on the procedure, in each case, are printed on the forms.

DUTCH CERTIFICATES OF FL 1000, FL 100 FL 20 and FL 5.

A dividend of FL 2.53 per FL against surrender of Coupon No. 2. Coupons may be cashed through one of the paying agents in the Netherlands or through Midland Bank plc in the latter case they must be listed on the special form, obtainable from the Bank, which contains a declaration that the certificates do not belong to a Netherlands resident.

UK INCOME TAX relief for claiming relief from Dutch dividend and UK income tax as set out above except that UK residents liable to Dutch dividend tax at only 15% must submit a Dutch exemption form. No form is required from UK residents holding "K" certificates if the dividends are claimed from Midland Bank plc within six months from the above date. If the certificates are owned by a UK resident and are effectively connected with a business carried on through a permanent establishment in the Netherlands, Dutch dividend tax at 25% will be deducted and will be allowed as credit against Dutch tax payable on the profits of the establishment. Dutch dividend tax on this dividend is FL 0.625 at 25% and FL 0.375 at 15%.

The proceeds from the endorsement of coupons through a paying agent in the Netherlands will be credited to a convertible bank account with a bank or broker in the Netherlands.

A statement of the procedure for claiming relief from Dutch dividend tax and for the endorsement of coupons, including names of paying agents and convention countries, can be obtained from Midland Bank plc at the above address.

N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR

London Transfer Office, Midland Bank plc, Stock Exchange Services Department, Marine House, Papey Street, London EC3N 4DA.

4 May 1988.

Contracts & Tenders**HUMBERSIDE COUNTY COUNCIL****ADDITIONAL VOLUNTARY CONTRIBUTIONS**

(In-house scheme arrangement)

The Humberside County Council is to introduce an AVC facility for members participating in the Local Government Superannuation Scheme.

Applications are invited from institutions providing AVC facilities. (It is not the intention to consider proposals from agents and intermediaries).

If you are interested, please contact Mr Stonehouse on Ext 3232 telephone 0482 867131 or write to Director Finance, Humberside County Council, PO Box 13, County Hall, Beverley HU17 9AB. Applications should be made by 18 May 1988.

NOTICE OF MEETING

Annual General Meeting
Notice is hereby given that the twenty-sixth annual general meeting of The RTZ Corporation PLC will be held at the Grosvenor House (Bathurst Entrance), Park Lane, London W1 on Thursday 2 June 1988 at 2.30 pm for the following purposes:-

- 1 To consider and, if thought fit, to pass the following resolution which will be proposed as a special resolution, namely that the directors be and are hereby

- (a) generally authorised pursuant to and in accordance with Section 80 of the Companies Act 1965 to exercise for the period ending on the day of the next annual general meeting or on 2 September 1989, whichever is the earlier, all the powers of the Company to allot and make offers or agreements to allot relevant securities up to an aggregate nominal amount of £25,000,000 provided that any securities so allotted or agreed to be allotted shall be for cash only and that the aggregate nominal amount of such securities shall not exceed an aggregate nominal amount of £25,000,000.

- (b) empowered to allot and to make offers or agreements to allot equity securities pursuant to and in accordance with the said authority as afloat (1981) of the said Act did not apply to any such allotment.

For the purposes of this resolution:

- (i) "relevant securities" means any other securities of the Company for the period from the date of the meeting to the date of the next annual general meeting or on 2 September 1989, whichever is the earlier, and includes ordinary shares (and accumulating ordinary shares) and preference shares (and accumulating preference shares) of the Company and any securities of the Company which are convertible into or entitle the holder to subscribe for ordinary shares of the Company.

- (ii) words and expressions defined in or used in the Companies Act 1965 bear the same meaning.

- 2 To consider and, if thought fit, to pass the following resolution which will be proposed as a special resolution, namely that:

- (a) the directors having resolved, in accordance with Article 3.3 (3) of the Company's Articles of Association, to convert the whole of the Accumulating Ordinary Shares (being less than 5 per cent of the number of the Ordinary Shares in issue) into Ordinary Shares with effect from 1 July 1988.

- (b) with effect from that date (but subject to the passing of the extraordinary resolution set out in the notice of the meeting of holders of 5 per cent convertible unsecured convertible debentures 1988-1991 of the Company dated 5 May 1988) the Articles of Association of the Company be amended so that the Company be authorised to convert the whole of the Accumulating Ordinary Shares (being less than 5 per cent of the number of the Ordinary Shares in issue) into Ordinary Shares with effect from 1 July 1988.

- 3 To consider and, if thought fit, to pass the following resolution which will be proposed as an ordinary resolution, namely that:

- (a) pursuant to article 78 of the Articles of Association of the Company, the appropriate ordinary dividend for the year ended 31 December 1987 shall be £110,000 per annum but that the ordinary remuneration of any one director shall not exceed £10,000 per annum.

- Ordinary business

- 4 To re-elect directors

- 5 To re-appoint the auditors.

- 6 To consider the Company's accounts and the report of the directors and auditors for the year ended 31 December 1987 and to declare a dividend on the ordinary shares.

A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and, on a poll, vote instead of him. A proxy need not be a member of the Company. The instrument appointing a proxy, together with any power of attorney under which it is signed, should reach the Transfer Office of the Company, as shown in Note 3, not less than 48 hours before the time specified for holding the meeting.

By order of the Board,
15 Wigmore Street,
London W1M 8NL
6 May 1988

NOTE

1 Only holders of the ordinary or accumulating ordinary shares or the 'B' convertible unsecured convertible debentures are entitled to attend and vote at the meeting.

2 A proxy may not speak at the meeting and may not vote on behalf of the holder of the shares.

3 A holder of a share warrant is, however, who desires to attend the meeting or to appoint one or more proxies to attend, and on a poll, vote instead of him, must deposit the warrant on depositing at the Company's transfer office at 1 Finsbury Square, London EC2A 3BN, not less than 48 hours before the meeting, written notice for the issue of the warrant (which is a form of proxy) together with either the share warrant or a certificate signed by a bank, stockbroker or solicitor within the UK, the Channel Islands or the Isle of Man stating that the share warrant is in the custody of such bank, stockbroker or solicitor and will be retained in such custody until after the close of the meeting.

4 A copy of the proposed amended Articles of Association will be available for inspection at the registered office of the Company and at the offices of Listeners & Partners, 1 Finsbury Square, London EC2A 3BN, during business hours on any weekday (Saturdays and public holidays excepted) from the date of this notice until the date of the annual general meeting or on 2 September 1989, whichever is the earlier, for at least 15 minutes prior to and during the meeting.

5 Copies of contracts of service of directors of the Company or of its UK subsidiaries will be available for inspection at the registered office of the Company during usual business hours on any weekday (Saturdays and public holidays excepted) from the date of this notice until the date of the annual general meeting or on 2 September 1989, whichever is the earlier, for at least 15 minutes prior to and during the meeting.

6 Shareholders are reminded that company and shareholder records are not allowed to be made.

FIVE ANNOUNCED

A DIVIDEND has been Declared of 6.0p per share payable to the holders of Ordinary Shares registered on June 1988 and to holders of Coupon No. 114 attached to Ordinary Shares owned by the Shareholder. The dividend will be paid on 4th July 1988. Coupons should be sent to the Finance Department, Hill Samuel & Co Limited, 45 Beach Street, London EC2P 2LX, where valid terms can be obtained.

By Order of the Board of Directors
J.E. Scott
Secretary

Falmer House,
Fulwood Place,
Grays' Inn,
London WC1V 6BS.

CYBER S.A.
FLOATING RATE NOTES
DUE 1988-1991

NOTICE IS HEREBY GIVEN that the 1988, the Notes will bear interest at the rate of 5 1/8% per annum. The interest coupon No. 12 will be US\$301.53 per US\$5,750 Nominal.

Agent Bank

ORION ROYAL BANK LIMITED

NOTICE TO BONDHOLDERS

CITY OF COPENHAGEN

30,000,000 European Units of Account 7% 1987/1988 Bonds

Passed by the provisions of the Danish Bond Act, notice is hereby given to bondholders that the interest on the above bonds will be paid on 15 May 1988.

Amount outstanding: LKR 12,333,000

Luxembourg, May 6, 1988

The Fiscal Agent
KREMER & CO.
S.A. LUXEMBOURG

NOTICE TO THE HOLDERS OF BONDS OF THE ISSUE

CP 1977/1988

MADE BY THE EUROPEAN COAL AND STEEL COMMUNITY

The Commission of the European Communities announces that the interest on the bonds of the above issue will be paid on 15 May 1988.

Amount outstanding: LKR 12,333,000

Publication date May 06, 1988

BANQUE PARIBAS (LUXEMBOURG) S.A.

Publication date May 06, 1988

LIBRA BANK PLC

(Incorporated in England with limited liability)

US\$100,000,000

Subordinated Floating Rate

Notes due 1995

Notice is hereby given that the interest on the Notes for the period 9th May 1988 to 9th November 1988 will be paid on 15 May 1988. The interest coupon No. 12 will be US\$301.53 per US\$5,750 Nominal. The interest coupon No. 12 will be US\$301.53 per US\$5,750 Nominal.

Amount outstanding: LKR 12,333,000

Agent Bank

ORION ROYAL BANK LIMITED

IN THE MATTER OF

CHANDLER & LOTHROP LIMITED

IN THE MATTER OF THE INSOLVENCY ACT 1986

Notice is hereby given that the creditors of the above-named Company, which is being voluntarily wound up, are requested to send to the Liquid

NORWEGIAN INDUSTRY

Karen Fossli examines a Norwegian company's preparations for 1992

Aker Norcem builds for the future

A NEW sense of realism is emerging among Norwegian companies faced by the prospect of being shut out of the European Community's internal market in 1992.

Aker Norcem, one of Norway's largest industrial groups, is a case in point. Mr Gerhard Heiberg, the group's pragmatic president, is among a growing number of corporate chiefs advocating early Norwegian membership of the EC.

For Aker Norcem, heavily involved in the cement and building materials, real estate and offshore industry businesses, one way to prepare for the new market is to acquire stakes in EC-based companies. Another way is to grab as many stakes in companies outside the Community for the purpose of alternative strategic positioning.

The company also has plans to seek a listing on the London Stock Exchange by the middle of next year.

After Mr Heiberg announced his most recent acquisition – the purchase, in conjunction with Euroc of Sweden, of Castle Cement, Britain's second largest cement company – there was a sense of urgency in his voice when he said: "We've got to get a foothold in the UK. It's a good reason to seek a share listing."

The most important issues for Norwegian industry are the increasing competition it will face and the realisation that it cannot base its future solely on producing and selling for domestic markets.

Mr Heiberg says: "What is happening in the EC – the establishment of the internal market – will affect Norwegian industry, so we must position ourselves now to meet that challenge."

The Aker Norcem group has a total of about 18,000 employees. Before their merger in 1985, Aker had a workforce of 5,807 and Norcem had 4,981 employees.

Group turnover in 1987 reached Nkr12.8m (\$2.1bn). This year, Mr Heiberg projects, the figure will reach Nkr15.3m.

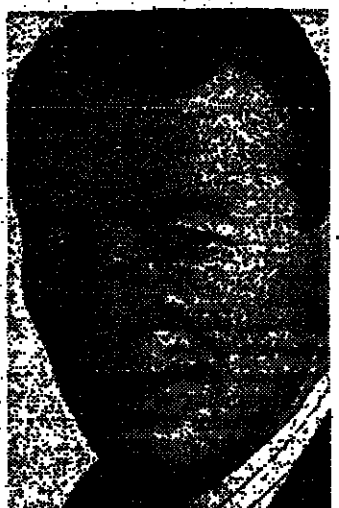
The cement and building materials side of the business is represented in the US, Scandinavia, the UK, Spain, the Middle East and Africa. The sector's turnover for 1988 is expected to be Nkr3.8m, or about 25 per cent of total group turnover.

Of this total, the Scandinavian cement businesses are projected to account for Nkr1.5m, including building materials.

The acquisition for £250m (\$427.8m) of the Dutch firm's Cas-

tle Cement was made by the Euroc and Aker Norcem Swedish-Norwegian joint venture in March. This brought group cement production capacity up to 19.2m tonnes.

Plans are to open a London office to market products in Europe and to sell offshore equipment to the UK oil industry. However, some analysts say the deal was more beneficial to RTZ, allowing the company to get out of cement at a time when margins were coming under pressure.



Gerhard Heiberg: wants a share listing in London

Mr Heiberg argues, however: "While demand for cement is dropping in certain parts of Europe, particularly in West Germany, the UK market is still growing. We will feel secure there for the years ahead."

The addition of 3.7m tonnes of annual capacity from Castle makes Aker Norcem/Euroc the fourth largest international cement manufacturer based in Western Europe.

However, Aker Norcem's critics at home are sceptical about Mr Heiberg's expansion strategy.

The group has become heavily dependent on the offshore oil and gas industry, which is experiencing a downturn. While the offshore part of the business has been particularly successful at home during the build-up phase of Norway's oil and gas market, it has yet to make an international breakthrough. In addition, Norway's oil and gas industry has begun winding down.

Aker Norcem has also caused disquiet among analysts by a

rapid build-up of its property business. Mr Heiberg argues that the company's property holdings are in prime locations which offer the prospect of revenue gains after they are developed and sold.

"We can see the danger in holding so much property. But on the other hand we see the possibilities which these holdings could bring," he says.

As for the oil sector, Mr Heiberg is pinning his hopes on branching out internationally. This will be no easy feat. As the brakes in the oil industry have been applied, world oil market sectors have become increasingly protective of their domestic contractors and suppliers.

"The offshore sector represents about 41 per cent of total group turnover. Turnover for this area of business is estimated to be Nkr6.4m for 1988. On the property side, one project, in Oslo, will have taken an investment of more than Nkr50m by 1992."

Mr Heiberg adds: "We have contemplated our internationalisation strategy for a long time. Before we set out to expand it was important for us to define which of our products could successfully be introduced into which markets."

"We concluded that the products and services which we know most about internationally are the cement and offshore oil and gas sectors. We have used these sectors as spearheads to gain footholds in the Common Market and the US."

To this end, the group had made some bold moves on the cement side in the US and the UK. "It is from this base that we have further plans to expand into the EC and US with other building material products and by offering our service expertise to the offshore oil and gas industry," Mr Heiberg says. "Until now we have kept a very low profile, but the time has come for us to establish our name."

He says he has avoided outright acquisitions to preserve the financial strength of Aker Norcem. However, at the end of last year he acquired Norwegian Contractors (NC), the engineering and construction company which achieved domestic success in building concrete platforms for offshore oil and gas fields.

Since its purchase, NC has become a part of the group's large construction business sector and is to be called Aker Contractors. The company is contemplating moving its construction facilities outside Norway, claiming that domestic labour restrictions are preventing it from staying competitive.

It recently lost a large contract to its only domestic competitor, and it now faces the prospect of becoming a land-based civil engineering and construction group. Apart from building a few concrete platforms for oil field developments in the UK, NC never quite made a breakthrough in markets outside of Norway. However, it has high hopes of supplying a big offshore concrete platform to Canada.

"The group must solidify its corporate structure and organisation," Mr Heiberg says. "We have to strike the right balance between making profits in the individual companies while keeping our long-range view."

And a long-range view is what analysts are taking in their assessment that Aker Norcem might have to sell out of oil should the market remain flat. The group currently owns a 30 per cent stake in Saga Petroleum, Norway's only private oil company. Although there are no firm plans either to pull out of Saga or merge with it, Mr Heiberg says that Aker Norcem will, in the long run, have to make a decision about its position.

"Our position in Saga is a strategic gamble," he says. "If we believe that future oil prices will remain low we will have to sell out. On the other hand, if we believe that oil prices will turn to high levels then maybe we will have to approach Saga about a merger. We have had discussions with Saga about this but no decision is imminent."

The future of Saga Petroleum is somewhat uncertain. If it does not win approval from Norwegian authorities to develop a newly discovered oil field, it may be reduced to a mere financial holding company.

This would mean cutting its staff by half, but, more importantly, it would mean a significant reduction in its value. One Oslo analyst believes that if Mr Heiberg is faced with a choice between the oil and cement sectors there would be no question about which business he would shed. "Gerhard Heiberg is basically a cement man – if he has to, he will sell out of non-concrete activities."

But for Mr Heiberg the important issue at hand is that of preparing for the widening of the EC's internal market. "I hope that by the early 1990s Norway will be able to apply for EC membership," he says.

FT

A FINANCIAL TIMES CONFERENCE

World Pulp & Paper Conference

Hotel Inter-Continental London
6 & 7 June, 1988

Speakers taking part include:

Mr Ron Aurell
Mr Bo Berggren
Mr Jacques Caloud
Mr Red Cavaney
Mr David Clark
Mr Luis Deslandes
Mr John B Fery
Mr Hugh Fletcher
Dr Hartwig Geginat
Mr Jorge Nunez
Mr George S Petty
Mr Penttil O Rautealahti
Mr Dermot F Smurfit
Mr John Worledge

A FINANCIAL TIMES INTERNATIONAL CONFERENCE arranged in association with the EUROPEAN PAPER INSTITUTE

World Pulp & Paper Conference

The Financial Times Conference Organisations
125 Jermyn Street,
London SW1Y 4JW
Tel: 01-925 2323
Fax: 01-925 2325
□ Please send no further details

Name _____
Title _____
Company _____
Address _____
Country _____
Tel _____
Fax No _____

NEW ISSUE AND REOPENING May 4, 1988

FannieMae

\$700,000,000
\$8.50% Debentures

Dated May 10, 1988 Due May 11, 1992
Interest payable on November 11, 1988 and semiannually thereafter
Series SM-1992-G Cusip No. 313586 ZJ 1
Non-Callable

Price 100%

REOPENING OF

\$500,000,000
9.00% Debentures

Dated January 11, 1988 Due January 10, 1993
Reopening dated May 10, 1988
Interest payable on July 10, 1988 and semiannually thereafter
Series SM-1995-H Cusip No. 313586 YR 4
Non-Callable

Price 99.875% plus accrued interest

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(a) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1715 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only.
There will be no delinquent securities offered.

Gary L. Portin

Senior Vice President-Finance and Treasurer

Linda K. Knight

Vice President and Assistant Treasurer

3800 Wisconsin Avenue, N.W., Washington, D.C. 20016

The announcement appears as a matter of record only

CARE OF THE ENVIRONMENT

The Financial Times proposes to publish a Survey on the above on

22nd JULY 1988

For a full editorial synopsis and advertisement details, please contact:

S.P. DUNBAR-JOHNSON

on 01-248-8000 ext 4148

or write to him at:

Brook House, 18 Cannon Street

London EC4A 3DF.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

100 years ago,
there was only one
choice in retail systems.
So what's new?



*UNIX is a trademark of AT & T Bell Laboratories.

A century ago, the cash register was the first piece of transaction processing equipment available to the businessman; ours were the first in a long line of innovative retail products.

One hundred years in the vanguard of retail technology give us an unrivalled heritage and impeccable credentials; in fact, we have customers today who've been with us since the beginning.

That's partly because we were at the forefront of developments in retailing which

languages and UNIX* based systems enable us to suit all retailers' requirements, both now and in the future – thus protecting their investment in software, hardware and staff training.

It's partly because we deliver solutions – integrated systems, not just pieces of equipment – backed by high levels of reliability, service and support; an approach that enables our customers to improve the standard of service to their customers.

However, it's mostly because nobody understands the needs of the retail market as well as we do.

Retail systems from NCR – yet another example of 'creating value' through superior technology.

As we said at the start, what's new?

Get in touch on (01) 724 4050.

are now taken for granted – such as self-service stores, scanners and electronic funds transfer.

It's partly because leading-edge computer technologies such as fourth generation

NCR

Creating value

MANAGEMENT

THE INFORMATION
EDGE

The New England's strategic manoeuvre

Desk-tops for top desks

Alan Cane continues his series by explaining how the US insurance company brought the capacity for improved decision-making to its senior managers

INSURANCE companies the world over are discovering that their traditional ways are no bulwark against the forces for change generated by competition, deregulation and technology. Customers have become alarmingly sophisticated about the return they expect on their money and their loyalty can no longer be taken for granted.

Those insurers wishing to remain major players have had to take tough strategic decisions. Some have elected to concentrate on their core business. Others have chosen to diversify out of the traditional insurance area. And some of the more adventurous are finding that information technology, imaginatively used, can be a powerful ally in their efforts to cope with the volatility which has shaken their industry over the past decade.

The New England, of Boston, Massachusetts, has taken both the diversification and technology routes. Its decision to become a broadly-based financial services company was taken in 1982 and followed its move into mutual funds in 1972, a lonely move which at the time earned it a reputation as a maverick in the US insurance business.

Ten years on, some 80 per cent of its business is still tied to the sale of life insurance in various forms but the remaining 20 per cent comes from non-insurance products such as tax shelters and mutual funds. It now describes itself to its customers as "Your financial partner".

The New England's change of direction has prompted it to experiment with and adopt a technology which puts computer workstations on the desks of its senior managers with the intention of giving them easy, fast and accurate access to the company's key business information.

It has been a controversial experiment. Computing for top management has seen many false dawns. John Rockart and Michael Treacy of the Sloan School of Management documented some pioneering efforts in the Harvard Business Review in 1982 ("The CEO Goes On-line"), but senior executives have in general shown little interest in tinkering with computers, preferring to leave the collection and sifting of information to their subordinates.

Rockart today reckons that only about 10 per cent of large US companies have senior managers

EXECUTIVE support or information systems (EIS) are the logical conclusion of a process which started with the realisation that computers could not only process a firm's data, but provide its managers with the information they needed to run the business.

The stumbling block has been the computer systems themselves. Mainframe computer installations were never designed to allow senior executives to have very easy access to the information held in their memories.

Writing programs to extract that information was the job of the computer specialist. As recently as five years ago, the technology was simply not up to the job of siphoning off critical information from the millions of bytes of data every company accumulates to give a clear, simple picture of its

business position.

Robert Bittlestone of Metaprix, a UK-based supplier of EIS software puts it simply: "Until about 1983, writing EIS software internally was a necessity. The task was forbidding. An EIS is a very complex piece of software and its development can take many man years of effort."

Now there are three principal proprietary executive support systems. Pilot Executive Software from the US company Pilot, Commander EIS from Comshare, another US company, and Resolve Metaprix.

The aim of each is the same - to present company information in a simple, attractive format leaning heavily on graphics which can also allow an executive to look behind a graph or chart to tease out the significance of the numbers on which it is based.

The three companies have distinctly different technological approaches.

Pilot extracts information from a company's general ledger system and other sources and stores it in a large mini-computer. Comshare's Commander EIS is purely and simply an elaborate display system, taking information from System W, the Comshare financial modelling tool, and displaying it in a variety of formats. Both run on a company's mainframe computer.

Metaprix's Resolve software extracts the key information from a firm's data and stores it on the hard disk of a powerful personal computer.

The use of EIS, whether proprietary or custom built, is growing, especially among the larger corporations. The day of the company data book in paper form may be numbered.



Robert Shafro (left) and Vince Ficaglia: The New England needed better, quicker intelligence



with direct access to computer workstations.

So The New England is very much a pioneer in the use of these "executive support systems" (see adjoining panel). What were the factors underlying its decision to commit senior management time and energy to such an innovation when the company was simultaneously going through a traumatic change in its pattern of business?

Chiefly, it was a powerful need to sharpen its competitive edge. Now over 150 years old, The New England was the first mutual life insurance company in the US - that is, it is owned by its policyholders and its shares are not traded on US stock markets. It is in the top 20 US insurance companies with \$2.7bn of premium income in 1986. Its traditional customers - affluent households and small businesses - are served through some 3,000 agents across the US, and a master network of general agents in 100 separate locations.

As its diversification programme proceeded it brought in new products and services - tax shelters, a discount brokerage, even health care for its householders, pension plans and employment benefits packages for its small businesses. Its agents, however, were finding their customers had needs they were not able to meet: "We were

Precision required

To maintain and improve its competitiveness, The New England had to tune its range of financial products - many of them new to the company and bought in from outside suppliers - to the needs of its customers with a precision which it had not required in earlier times.

Fine-tuning on that scale demands a wealth of information about customers, competitors and the company's own performance. In particular, The New England needed better, quicker intelligence about the performance of the 100 or so general agencies on which it depended.

This provided the rationale for the experiment. Providing senior management with a computerized system for monitoring the general agencies was a task that

could be managed comparatively easily. But it was critical enough to the success of the company to serve as a real test of the system.

And all the information needed for the experiment already existed. Over the years, The New England's data processing centre had accumulated and was continuing to accumulate all the data it could ever want. "We are awash with data," says Ficaglia.

The problem was turning all that data into concise, up-to-date information that could be used on a day-to-day basis by the company's senior executives.

The need had been recognised for at least five years. At that time executive support systems were primitive. Now, however, "technology has come to our rescue," Ficaglia says.

The executive support system the company opted for is called "Commander EIS" from Comshare, a US-based computer services company which has made a specialty over the past few years of developing office automation for senior executives.

The decision was made simpler by the fact that The New England already used business modelling software from Comshare called System W, a product developed by the US company's US subsidiary.

System W is, in management jargon, a "decision support system" (DSS), a tool designed to

improve the quality of information so that managers can make better decisions.

Essentially, tools such as System W are necessary because of the unco-ordinated fashion in which business data processing has developed in most large companies.

Most companies have vast amounts of data stored in a variety of separate and largely incompatible systems, making the extraction of easily understood information a labour intensive and time-consuming business.

The New England's crucial business data, for example, is stored in no less than 12 separate computer systems. "We knew the information we needed was in there somewhere," says Ficaglia, "but running it down might take two months, by which time it would be out of date."

System W automatically pulls together relevant information from those disparate sources. Comshare president Richard Crandall reckons a DSS like System W can reduce the volume of data which has to be manually analysed for any particular business decision by a factor of 100:1.

Fine for management information department staff, but no use for busy executives.

Commander EIS in combination with System W, he says, can reduce the volume by 100,000:1.

giving managers access through their screens to a series of simple graphs, tables or charts, updated regularly and automatically, which tell the company story vividly and economically.

Now The New England is technologically competent. It has a strong data processing department, IBM mainframes and 2000 personal computers scattered throughout the organisation. But as Ficaglia points out, its managers needed more information in a more timely and useful fashion and its existing systems were simply not designed to do that job.

Measuring the effectiveness

It could have modified them but the penalties in time and cost would have been considerable; as it was, the first phase of Commander EIS was installed and running last year after only six months at a cost of about \$100,000.

How successful has it been? Measuring the effectiveness of information technology is notoriously difficult, but Ficaglia, whose job it was to see that the Comshare system met his managers' requirements, argues that senior executives are using the terminals daily and that their

understanding of how their general agencies operate has much improved: "A number of agencies," he says darkly, "have been closed down and replaced. We have seen an amazing change in the behaviour of the agencies now they know we are monitoring them."

And he says there is now a "monster demand" in the company for terminals from managers impressed by what they have seen of the general agency product.

His immediate boss and one of The New England's four top executives, Robert Shafro, agrees, arguing that the advantage comes in being able to see a number of different dimensions at once and the way they change with time.

"Before, I had only a gut feel from talking to people that the trends were there, but now with the graphs I can verify what is actually happening and communicate this to other officers of the company."

But as the experts agree, some executives' styles of working are not suited to automation. Alone among his senior managers, Edward Phillips, chairman and chief executive officer of The New England, has no terminal on his desk and no plans to install one. "I don't think," one of his colleagues says, "that I will ever see Ted touch a keyboard."

Business courses

Treasury Management, London. June 7-8. Fee: £400. Details from Nigel Meade, School of Management, Imperial College of Science and Technology, Exhibition Road, London SW7 2BQ. Tel: 01-599 5111, ext 7123.

How to conduct effective process capability studies. Bexley. June 28-29. Fee: £375 + VAT. Details from the conference manager, David Hutchins Associates, 13/14 Hermitage Parade, High Street, Ascot, Berks, SL5 7HE. Tel: 0990 38712. Fax: 0990 25968. Telex: 847738 DBAQICF G.

Getting value for money from the IT investment. London. June 22. Fee: £245 + VAT. Details from Ms Majken Shah, Nolan, Norton & Co, One Lumley Street, London W1Y 1TW. Tel: 01-493 7282.

New methodologies in test marketing. Amsterdam. June 1-3. Fee: ESOMAR members Sw Frs 1,005. Non-members Sw Frs 1,195. Details from ESOMAR Central Secretariat, 1071 Amsterdam, The Netherlands. Tel: +31/20/643141. Telex: 15535 esmar nl. Fax: +31/20/6642922.

Global transformation. Sweden. June 27-30. Fee: SEK 10,000. Family members SEK 2,700. Details from SAS Business Consultants SAS, STOAC, 151 87 Bromma, Sweden. Tel: 46-8/276691.

Latest developments in insolvency law and its implications for exporters and importers. London. June 16. Fee: £241.50. Details from Legal Studies & Services, IBC House, Canada Road, Ryloot, Surrey KT14 7JL. Tel: 0933 52844. Telex: 969870. Fax: 01-839 0649.

Effective computer marketing. London. June 2-3. Fee: £475 + VAT for the first delegate; £430 + VAT for additional delegates. Details from the Informatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, Trinity Road, London SW18 3SX. Tel: 01-671 2546. Telex: 289180 MONIST G. Fax: 01-671 8988.

International treasury management. Cannes. June 22-24. Fee: Non-members FRF 73,000; Members (AMA/D) FRF 65,700. Details from Customer Service Department, Management Centre Europe, Postbus 95, NL-3417, ZH Montfoort, The Netherlands. Telex: (Belgium) 32/2513.71.08. Telex: (Belgium) 21917 mce b; 61748 mce b.

Product liability. Windsor. June 23. Fee: £175 + VAT. Details from David Hutchins Associates, 13/14 Hermitage Parade, High Street, Ascot, Berkshire SL5 7HE. Tel: 0990 38712. Fax: 0990 25968. Telex: 847738 DBAQICF G.



Our new
thinking
makes electric
power
flourish.

On January 1, 1988, Asea and Brown Boveri merged to form Asea Brown Boveri, the largest energy engineering company in the world.

We are committed to the power business. No other company can offer utilities and industries all over the world a fuller range of products and services for generating, transmitting and distributing electric power, all the way from power plant to the end-user.

We do this in several different ways. As a general contractor, as a partner in international consortia or as a supplier of components. We also provide financial solutions.

ABB's capabilities and experiences are ideally suited for the growing need today in industrial countries to upgrade and refurbish both conventional and nuclear power plants. In industrialising countries, we mostly participate in projects that help build up the infrastructure.

The merger enables us to remain in the technological forefront of energy engineering. We now have the resources to develop even more cost-effective, energy-efficient and environmentally compatible methods of supplying electric power.

For example, take highly efficient combined cycle power plants. Or clean coal power plants based on a unique combustion technology. Or our inherently safe high temperature nuclear reactor using pebbled fuel. Or advanced concepts for loss-reducing transmission of high voltage direct current. Or control systems to optimize the power flow in electrical networks and to improve availability of power supply.

Our century-old reputation for energy engineering continues. And we are determined to make electric power flourish, on into the 21st century.

Asea Brown Boveri is the world's leading company in energy engineering. Our business segments are Power Plants, Power Transmission, Power Distribution and Industrial Equipment. Other important areas include Transportation, Factory Automation and Robotics, Environmental Technologies, Instrumentation, Communications and Financial Services.

The company has 180,000 employees in over 140 countries and annual sales of US \$ 18 billion.

ABB
ASEA BROWN BOVERI

We're securing the future of British exporters.

As 1992 gets closer, so does Europe.

But being part of the 'Single European Market' won't remove the buyer risk from export transactions.

Fortunately, ECGD is well prepared.

Already we can turn around 60% of requests for credit limits on European customers within 24 hours.

And for businessmen buying goods or services in one country and exporting them to another, we provide short term credit insurance to cover multi-sourced sales.

In the spirit of European unity, this is available in a single policy.

If you'd like to know more about how we can help you develop your export business, call us on 0789 415909.

You'll find we have a tight grip on the situation.

ECGD



ARTS

Arts Week

F S M T W Th

6 7 8 9 10 11 12

Exhibitions

LONDON

The Royal Academy, Cosmo, The Early Years 1859-72. A concentrated and illuminating study of the formative period of one of the greatest artists of the 19th century, who was also one of the great seminal figures of the modern movement. Though he came to his greatness in his middle and later years, his early period is now revealed in all its complexity and contradictory quality, with many great works to set against the youthful experiments and failures. Ends August 21.

WEST GERMANY

Berlin, Martin-Gropius Bau. The first complete show of Joseph Beuys' (1921-1986) works ever presented in Berlin. There are about 150 room-sized sculptures and objects and about 450 paintings from the end of the 1940s to the end of the 1980s based on a cycle, 'The Secret Block for a Secret Person in Ireland'. The sculptures are an echo of real life and the artist's memories. Stressemannstrasse 110. Ends May 1.

Bottrop, Joseph-Albert-Museum, Im Stadgarten 20. To commemorate the 100th anniversary of Josef Albert's birth, 100 paintings of the artist, born in Bottrop, cover the full range of his work. Ends May 5.

AMSTERDAM

Tropenmuseum. The arts and crafts of Indonesia, illustrated with more than 500 objects in bronze, bamboo, textiles and precious metals spanning 2,000 years of cultural history. Ends August 21.

Rijksmuseum. Two hundred of the printmaker's finest 18th and 19th century ornamental prints, with designs for jewellery, weapons and furniture. Ends June 15.

Rotterdam, Boijmans-van Renswoude Museum. The textiles of Northern and the glass artistry of Lino Tagliapietra inspired by the Light of the Lagoon and the tradition of Venetian craftsmanship. Ends May 28.

The Hague, Gemeentemuseum. A lavishly illustrated tracing of Mondrian's development from figurative to abstraction, together with 70 paintings from the late New York period, on loan from the Sidney Janis collection. Ends May 28.

PARIS

Musée d'Orsay. Van Gogh in Paris. To mark the centenary of Van Gogh's two-year stay in Paris, a period which proved a turning point in his artistic development, the Musée d'Orsay has assembled more than 50 of his paintings and a dozen of his drawings from national and private collections. By hanging landscapes and still lifes by Monet, Anguelin, Renoir, Toulouse-Lautrec and Signac next to Van Gogh's work, the exhibition brings out their influence on the transformation of the Dutch artist's traditionally sombre colours into a soft, impressionist palette underlined by contrasts of blues and oranges, reds and greens. Yet in spite of the revelation of his affinities with impressionism and post-impressionism structured by a narrow dose of Japanese, Van Gogh used both the techniques in his search for his own, profoundly personal art expressed dramatically in his self-portraits. (45 49 48 16). Closed Mon. Ends May 15.

Centre Georges Pompidou, Les Derris Picasso 1953-1973. By placing the last 20 years of Picasso's work in the context of contemporary art, the 35 paintings, 34 drawings and 10 engravings exhibited permit a fresh approach to the controversy caused by contradictory judgements on the ageing artist's French creativity. Also at first by paraphrasing Delacroix, Velasquez, Manet and David, his fantasies and obsessions turned to the painter and his model and finally to the basic themes of the archetypal woman, the couple, the man. (45 77 12 39). Closed Tue. Ends May 15.

Centre Georges Pompidou, Marc Chagall. Forty-six paintings, 48 drawings and gouaches and nearly all the illustrated books which have been given to the French state in lieu of death duties constitute a life and work retrospective of Chagall's life and work. From his beginnings in Russia to his last years in the South of France, along from the many avant-garde movements of his time, he remained the painter of poetry, dreams and mysticism. (45 77 12 39). Closed Tue. Ends May 15.

Petit Palais. Winterhalter and European Courts from 1830-1870. A retrospective of the painter of graceful families beauty around the houses of France, England and Belgium. (45 65 12 78). Closed Mon. Ends May 7.

Grand Palais. Degas. An important retrospective of 275 works covers 60 years of the artist's career from his student beginnings in Italy to the rich maturity of his last years. His favourite themes of ballet dancers and of jockeys and race courses, of westerners, milliners and bathers show the depth of his inspiration, echoed by the variety of his modes of expression. Oils and pastels, drawings and engravings, pastels and sculpture complete the vision of invention. (45 65 69 24). Ends May 15. Closed Tue.

VIENNA

Austrian Museum of Applied Arts.

The Kunst und Revolution. A rare opportunity to see Russian and Soviet art from 1910-1922 under one roof. There are marvelous paintings by Kazimir Malevich, Wassily Kandinsky and Alexander Rodtchenko as well as a fine collection of pre and post-1917 posters. It conveys the creativity and energy, expressed in the 'suprematist' movement (1915-1918), the Inkhuk group of artists based in Moscow (1920-1924) and the constructivists (early 1920s) - movements suggested by Stalin in the late 1920s. Ends May 15.

Kunsthistorisches Museum. The highly successful Dream and Reality exhibition which looked at fin-de-siècle Vienna, the Austrians have gone back to the Biedermeier period (1815-1848). This large exhibition is suitably called 'The Middle-Class Mentality and the Spirit of Revolt: Biedermeier and pre-March in Vienna'. Probably the term revolt is a bit of a misnomer. Unlike other European countries, the Austrians never had their great revolution. Ends June 12.

Secession. It is worth seeing how this building has been restored and the small but fine exhibition of 18th-century drawings by George Elser, one of the few artists who returned to Austria after 1945. The collection focuses on Elser's book illustrations. Ends May 15.

Katharina. Vienna City Hall is commemorating the Austrian artist in 1936 by a large and courageous exhibition showing how Austrians reacted to Hitler's march into Vienna and the eclipse and eventual destruction of the Jewish culture. Ends June 30.

Kunsthistorisches Museum. Alfred Kubin. Austrian expressionist Alfred Kubin's 60th birthday with an exhibition of his work, all carved in stone. Eldest of an inspiring and energetic artist who shows no signs of fading. Ends May 28.

Kunsthistorisches Museum. Carl Gustav. The cultural legacy of Vienna's few which has been preserved by Max Berger, makes up this large exhibition which conveys the sense of loss as much as the community's artistic richness. Ends May 28.

NEW YORK

American Craft Museum. An ambitious show that traces the history of American architecture back to the turn of the century emphasizes the work of artists like Tiffany, Lewis and Louise Nevelson who were committed to add art to the architecture. Ends Sept 4.

Metropolitan Museum. More than 300 items from the life and art of Beatrice Potter show the evolution of the artist and her work. Included are the illustrated letter, discovered only months ago, to Noel Moore and the entire sequence of 22 watercolours from 'The Tailor of Ulster' exhibited by the Tate Gallery. Ends Aug. 21.

WASHINGTON

National Gallery. The human figure in early Greek art is the subject of 67 sculptures and painted pottery

starting in the 6th and 8th centuries BC with silhouetted stick figures and ending with the naturalism perfected in the 5th century BC. Ends June 12.

National Gallery. To mark the 350th anniversary of the first Swedish colony in North America, a royal treasury covering four Swedish monarchs in the 16th and 17th centuries will show Sweden as a resplendent and aggressive world power through objects and 100 paintings on loan from the Royal Treasury, the national museum and the royal collections. Ends June 5.

CHICAGO

Art Institute. A contemporary retrospective of the work of Georgia O'Keeffe evokes the world of flowers and skulls in the luminous light of New Mexico. Ends June 28.

TOKYO

Tokyo Metropolitan Art Museum. 'Genji' in the 13thc. More than 400 works (paintings, photographs, architectural designs, stage sets) tracing cultural and artistic developments in and around the seminal decade when Japan first emerged as an industrial giant. Closed Mondays. Ends June 5.

Ota Memorial Museum, Harajuku. A peaceful haven amid the bustle and bustle of one of Tokyo's trendiest districts. This month a representative selection of woodblock prints by everyone's favourite Japanese artist, Hiroshige. On loan from the Peter Morse collection in the US. Closed Mondays. Ends May 28.

Lascaux Museum. Crafts from India. Textiles, sculpture and other craftwork, mainly from the colourful states of Gujarat and Rajasthan. 10 master artists from these states will be giving demonstrations of their work and the works are for sale at a separate location. Ends May 12.

Tokyo, National Museum, Ueno. Art Treasures of Ancient Egypt. The formal, hieratic art of Egypt is not everyone's taste, and works often appeal more for their associations with the cult of death or for their lavish use of gold and other precious materials. This exhibition gathers important pieces from collections in East Germany. Closed Mondays. Ends June 12.

Tokyo Metropolitan Art Museum, Ueno. Japan in the 1890s. More than 400 works (paintings, photographs, architectural designs, stage sets) tracing cultural and artistic developments in and around the seminal decade when Japan first emerged as an industrial giant. Closed Mon. Ends June 5.

Tokyo Museum, Nagure. Art Deco. Glazed by Hans Lillgren. This former imperial residence has one of the finest Art Deco interiors in the world. Among its many treasures is the traditional version of a relief figure of winged goddesses, designed and made by the master of Art Deco glass, Rene Lalique (1883-1945). The current exhibition is a perfect match. It consists of some 200 examples of Lalique's work, from private

collections in Japan and overseas. The quality is uneven, with the notable exception of pieces loaned by Lalique's grand-daughter, but the setting is unparalleled. Closed April 27. Ends May 28.

Saitama, Saitama Museum. Indian Court Costumes. Described by one New York reviewer as 'by far the most dazzling, opulent and beautiful show mounted in recent years.' Costumes from the collections of 12 former princely states. Ends May 10.

Goto Art Museum. Tale of Genji. Don't miss this rare opportunity to see one of Japan's major art treasures: four illustrations from a 12th-century copy of the 'Tale of Genji'. Because of their fragility these delicately beautiful works are put on display for only one week a year. The Goto Museum is one of Tokyo's major private art galleries and the exhibition, selected from an extensive collection of Chinese and Japanese art, rotate every two months or so. There is also a beautiful collection of Chinese. Closed Mondays. Ends May 5.

Ota Memorial Museum, Harajuku. A peaceful haven amid the bustle and bustle of one of Tokyo's trendiest districts. This month a representative selection of woodblock prints by everyone's favourite Japanese artist, Hiroshige. On loan from the Peter Morse collection in the US. Closed Mondays. Ends May 28.

ITALY

Venezia, Palazzo Grassi. The Phoenicians. The fourth major exhibition at Pinault's imposing arts centre on the Grand Canal attempts to give a complete picture of this extraordinary people, about whom few know much, who dominated trade in the Mediterranean for more than 1,000 years before their capital, Carthage, was finally destroyed by the Romans in 146 BC. Organised by Professor Sabatino Moscati and sponsored by the Accademia del Linceo in Rome, the exhibition has been given a highly theatrical presentation by the architect Gas

Aulenti. Sarcophagi project at odd angles from a pile of pink sand on the ground floor of the Palazzo; in an upstairs room, model ships stand immobile in a rippling artificial lake, and a huge polychrome vase evokes a Phoenician wreck. Not particularly legible 'graffiti' run across the walls; comments on the Phoenicians by contemporaries and later writers. Many of the 1,200 objects displayed (gold and silver jewellery, statues and reliefs in terracotta, bronze and ivory) are extraordinarily beautiful, and the 750-page catalogue is excellent. (Until Nov 6).

Venezia, Fondazione Cini (Isola di S. Giorgio). Paolo Veronese. An intelligently presented exhibition to mark the fourth centenary of his death, two thirds of which is devoted to preparatory studies for his major works in Venice. The last few rooms contain 22 paintings, including some masterpieces lent by American and European museums. Until July 10.

Opera and Ballet

LONDON

Royal Opera: Covent Garden. The eagerly awaited new production of Tippett's 'The Knot Garden' by Nicholas Hynes has Stan Edwards (house debut) as conductor; the cast includes Anne Howells, Eileen Carran, Alan Opie, Rodney Macdonald, and Christopher Gillett. (240 1068)

English National Opera: Coliseum. Nicholas Hynes, with one production at Covent Garden and two at the Coliseum, is the dominant figure in London opera at the moment. His highly praised 1985 staging of Handel's 'Serse' returns with the original cast (including Alan Murray, Valerie Maesterson, and Christopher Robson), and conductor (Christine Macher). Hynes's new 'Magic Flute' production is funny, lively, vivid, and keenly paced; several cast changes include Nicholas Foulwell taking over from John Rawnley as Papageno. The other Mozart opera in repertory is 'Così fan tutte', produced by John Cox, with Felicity Lott and Della Jones as the sisters and Malvern Davies and Russell Smythe as their lovers. Covent Garden: A mis-matched triple bill on Saturday from the Royal Ballet, who then revive Ashton's 'Onyx' at a gala on Tuesday.

Swan Lake: (Paris Opera) is followed by Fant conducted by Alain Lombard with Faust sung by Alberto Tomba. On Monday, 'Méphistophélès' by Jean Van Damme-Philippe Courty, and 'Marguerite' by Gabriela Benckova/Michèle Langelot. (47 42 31 75)

Canary Carillon (Theatre de la Ville) Dances in Dark, a premiere of a playhouse in images of angels created by 10 dancers. (42 74 22 77).

Berlin. Deutsche Oper: Salome in Wieland. Wagner's production will be conducted by Heinrich Holliger. Don't miss Shostakovich's opera 'Lady Macbeth of Mzensk' which will have its premiere in Germany this week, the cast led by Katrin Armstrong. Kathryn Montgomery-Mollesner, Dimitri Petkov and William Fell. Das Rheingold features Hanna Schwaninger, Lucy Peacock, Simon Bates and Martin Schwaninger. Zar und Zimmermann rounds off the week.

Hamburg. Staatsoper: Ballet offers a Nijinsky. 'The Sleeping Lady', John Nijinsky's 'The Sleeping Lady' (Ballet) is a new production by Vladimir Fedoseyev and produced by Luca Ronconi (with sets by Gas Aulenti). The cast includes Maria Albrecht and Joseph Evans. (578 7878)

Stuttgart. Ballet offers a Nijinsky. 'The Sleeping Lady', John Nijinsky's 'The Sleeping Lady' (Ballet) is a new production by Vladimir Fedoseyev and produced by Luca Ronconi (with sets by Gas Aulenti). The cast includes Maria Albrecht and Joseph Evans. (578 7878)

Reggio Emilia. Teatro Comunale: Rimsky-Korsakov's 'The Snow Maiden' (opera) is a new production by Vladimir Fedoseyev and produced by Luca Ronconi (with sets by Gas Aulenti). The cast includes Maria Albrecht and Joseph Evans. (578 7878)

Rome. Teatro dell'Opera: Richard Strauss's 'Salome', produced and directed by Gustav Kuhn, with Elizabeth Glaser, Horst Heistermann, Lilli Frey, and Peter Weber. (54 17 85)

Bonn. Oper: Die Meistersinger, produced by Jean-Claude Riber, was highly

acclaimed when it opened. It has a strong cast, led by Bernd Weisling, including Lucy Peacock, William Murray, Rene Rollo alternating with Peter Hoffmann, and is conducted by Peter Schneider.

Stuttgart. Württembergisches Staatstheater: Tannhäuser, produced by Jurij Lohmeyer, with sets by Paul Harnon, will have its premiere this week. The cast includes Verena Schweizer, Waltraud Meier, Matthias Holl, Tini Kramer and Wolfgang Schöde. Der Liebestrank convinces thanks to Lucia Aliberti, Jemma Festova and Manfred Jung. Also Madame Butterfly and Traviata.

Munich. Bayerische Staatsoper: The Magic Flute is a well done repertoire performance with Helen Donath, Gisele Ahlström and Marcel Salmann. Simon Boccanegra, sung in Italian, stars Carol Vanasse, Piero Coppelli, Lella Lanza and Edda Martell. La Cenerentola in Jean Pierre-Ponnelle's production is steered to triumph by Agnes Baltsa in the title role.

Wiesbaden. May Festival: This year's festival has something for everybody. For ballet lovers there is Adolf Adam's 'Giselle' and 'Swan Lake', presented by Leontine Krieger Theatre and Spanish dancing with Madrid's Ballet del Teatro Lirico. Admirers of opera can enjoy 'Così fan tutte' by Mozart and 'Méphistophélès' by Jean Van Damme-Philippe Courty, staged by the Städtische Oper. Also drama, puppet shows, readings and diversions are offered to June 2. (06315 123225)

Milan. Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro Lirico: The Scala Ballet Company in three works: Five Fingers by Hans Van den Broek, Les Sylphides by Marius Petipa, and Les Deux Pigeons by Marius Petipa. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

Teatro alla Scala: First performance of a new work by Karlheinz Stockhausen, Montag aus Licht (Sat) conducted by the composer and presented by Heinrich Holliger. The scenery designed by Chris Dyer and costumes by Mark Thompson. (02 58 11 35)

An Offshore Money Market Cheque Account from Bank of Scotland



DO YOU WANT?

- High Rates of Interest
- No notice of withdrawal
- A cheque book to give you easy access
- An Offshore Account based in Jersey paying Interest Gross.

AND ALSO

- Available to applicants world-wide
- No need to have another account with us.

WHAT ARE THE DETAILS?

Minimum opening balance £2,500
Minimum transaction £250

Interest is calculated daily and applied monthly. Cheques may be payable to third parties and all transactions should normally be in sterling.

Statements are issued quarterly (more frequently if you wish). First 9 cheques per quarter are free of charge. Up to date rate of interest available by telephoning Bank of Scotland, Jersey 0534-39322.

Simply complete the coupon and enclose your cheque. An acknowledgement of your deposit will be sent by return and your cheque book will follow a few days later.

Bank of Scotland was constituted in Edinburgh by Act of Scots' Parliament in 1695. Copies of the Annual Report and Accounts are available on request from R.C. Horne, Senior Manager, Bank of Scotland, 4 Don Road, St Helier, Jersey or from Bank of Scotland, Head Office, The Mound, Edinburgh EH1 1YZ. Bank of Scotland Proprietors' Funds as at 28th February 1987 were £558.6 million.

Deposits made with offices of Bank of Scotland in Jersey are not covered by the Deposit Protection Scheme under the Banking Act 1979.

INTEREST PAID GROSS

7.25% = 7.50%

Applied Rate*

Compound Annual Rate*(C.A.R.)

*Interest rates may vary - rates quoted correct at time of going to press.

To: Bank of Scotland Money Market Accounts Centre, 4 Don Road, St Helier, Jersey.

I/We wish to open a Money Market Cheque Account.
I am/We are aged 20 or over (Please complete in BLOCK CAPITALS).

Full Name(s) _____

Address _____

Signature(s) _____

Date _____

For joint accounts all parties must sign the application but only one signature will be required on cheques.

I/We enclose my/our cheque for £ _____ (minimum £2,500)

payable to Bank of Scotland.

Should the cheque not be drawn on your own bank account, please give details of your bankers.

My/Our Bankers are _____ Bank

Branch _____

Account Number _____

Bank of Scotland (Jersey) Ltd now accepts deposits in either Sterling or Currency at a High Rate of Interest. For further details tick box. ☐



BANK OF SCOTLAND

A FRIEND FOR LIFE

FT4/5

"A business library is not complete without Extel Financial's services"

DAVID DEWS
MANCHESTER BUSINESS SCHOOL

EXTEL
Financial

All you ever need to know

London: 01-251 3333 Brussels: 02-219 1607 New York: 212-515 1570

FACE THE FAX
Now it's not a secret
Faxbox sends fax from all your computer screens
No paper, no fax queues, no fuss. For mainframes, minis, message switches it's the only fax gateway. Just call DCE now on 0296 433297.
Ask about Faxbox: fax at your fingertips and under your control. Reflex too!

ARTS

Cinema/Nigel Andrews

Thought for noodles

Tampopo (18) Metro. Screen On The Hill.
Making Mr. Right (15) Chelsea Cinema.
Dudes (16) Cannon Tottenham Court Road.
Under the Sun (15) Cannon Premier, Swiss Cottage.

Five things in this life are more important, as we know, than the search for the perfect noodle soup. And if we did not know that before, *Juzo Itami's Tampopo* tells us now. This delicious Japanese comedy, in which the pretty, widowed owner of a Tokyo noodle-shop (Miyamoto Miyako) teams up with a cowboy-hatted trucker (Tsumoto Yamazaki) to create a world-beating entry for the noodle-festival, is an essay in structured anarchy. It goes on for two hours, pegging sketches, shaggy-dog stories and visual epigrams to its casual narrative line. And it rhymes things we never quite knew rhymed before: sex and food, gastronomy and philosophy, vendetta and melodrama, Eastern and Western manners.

Watching the movie, with its succulent cluster of digressions and non-sequiturs, is itself like eating a bowl of noodles. When you dip your fork into a strand, you never know how long it will be. Lusciously unified by the flavour of its central romance, the individual episodes take off in all directions. A gangster and his moll (Koji Yakusho and Fumiko Kuroda) demonstrate the intimate relation between carnality and cuisine. (Goggle at the raw egg yolk passed from mouth to mouth during a passionate kiss.) An old man who has opened a restaurant has his stomach pumped by a vacuum-cleaner. A badly old lady presses all the food in a supermarket. A young boy, tyrannised by misbehaving parents (who obviously exist in Japan as well as in America), wears a sign around his neck: "I only eat natural food. Do not give me sweets or snacks."

And between-whiles we keep coming back to our hero and heroine, as they conduct culinary espionage in rival noodle-bars, beat the streets for customers or

spend a quiet hour practising the art of Zen eating. ("Observe the whole bowl. Take in its special.") *Tampopo* is the second film by Juzo Itami, a former actor whose debut movie as writer-director, *The Funeral*, was a super-hit at festivals in 1984. (It is promised soon for London.) At first glance, his surreal-satirical work seems to derive more from the land of Monty Python than that of Mount Fuji. And its domineering narrative style — one disparate anecdote knocks into another as if by free association — seems inspired by Bunuel's later films.

But the quality that binds *Tampopo* together, and defines it as Japanese, is its hieratic fascination with form. Everything, hand suggests, comes down to — or comes up to — rice. And the ritualistic and affectionately spoofed here are culled from sources as various as gourmet cooking, cinema (comic nods to the stylistic tropes of Godard or Leone), eroticism and Zen Buddhism. By movie's end, what first seemed a ruthless satire on humanism and pomposity has turned into a pantheistic celebration of it. When it comes to human appetite and aspiration, *Itami* suggests "everything comes down to rice." The best of the 1980s spirit is alive and well, and living again in 1980s Japan.

Meanwhile, back in the West. Five things force a young filmmaker's natural vitality faster than the sound of general acclaim. This week's two American movies, *Making Mr. Right and *Dudes*, are both by women directors whose early work looked like a caricature of Hollywood's patriarchal ideal. Penelope Spheeris gave us a delicious black farce about punk anarchy in *Suburbia*, and Susan Seidelman turned the bewilderment of the urban jungle into high comedy in *Desperately Seeking Susan*. Now both women are finding the "kiss of cinema" in a new way. They have graduated from the kooky individualism of their low-budget apprentice work to accepting the plastic plots and synthesized gaps that*

go with more mass-market movies.

Seidelman's self-comedy *Making Mr. Right* re-heats the old chestnut about advanced technology versus human feeling. "In the future," pronounces scientific buffoon John Malkovich of Chemtec Laboratories, "making love will no longer be necessary for the creation of life." No sooner said, though, than Malkovich's newly-created robot (also played by Malkovich) falls in love with pretty Miami 77 lady Ann Magnuson, hired to goose up Chemtec's public image.

Complications obligingly multiply. Ms Magnuson's thrown-out congressman boyfriend (Ben Masters) wants to come back; the hot film keeps being confused with the robot; and a whole flotilla of secondary (female) characters, Miss M's friends, keep legging into the plot, in pursuit of the android or the buffoon or the congressman. Or simply in pursuit of a funny line, of which *Flloyd Byars* and Laurie Frank's script is distressingly short.

Malkovich manages surgically to insert some charm into his roles, and there is technical wizardry in the shots where he does. But elsewhere the film's only originality is in its male-as-sex-object perspective. For once in an American commercial movie the males — real or robotic — are more lusted after than the females, to the accompaniment of much ribald sisterly gossip between scenes of amorous chase. Is this reverse sexism? If so, we males should surely take a stand.

If Seidelman's film is disappointing, Spheeris's *Dudes* is a debacle. Three spaced-out New York punks, played by Jon Glover, Daniel Roebuck and Fies (yes, Fies), decide they are "sick of waiting for the world to end" and hoof off West in search of glamour and adventure. After driving through Monument Valley — which is actually on the way, but never mind, it is glamorous — they camp out one night and are attacked by a motor-cycle gang. "Fies" is killed. His two pals, after minor hesitation, decide to chase the baddies and wreck ven-



Koji Yakusho and Fumiko Kuroda in "Tampopo"

geance. That is the plot: give or take a few dream sequences, a gun-toting garage girl who aids them (Catherine Mary Stewart), a ghost town which comes to life and a script (by J. Randall Johnson) which stubbornly does not. The movie's tone, at once spoofing and ponderous, comes across like a blend of Alex Cox's *Striptease* and an American "Comic Strip Presents."

However, amid the aesthetic privations of Maurice Pialat's *Under the Sun*, even some quirky music of the Spheeris would be welcome. Last year at Cannes, there were scenes of anger and uproar not witnessed since the St Bartholomew's Day Massacre when this work won the Golden Palm for best film. It improves slightly on further acquaintance, but only to the degree that a second blow on the head with a blunt instrument might be slightly less shocking than the first.

Here in a remote French village is "Father" Gerard Depardieu, exchanging yards of literary dialogue (script based on a Bernanos novel) with "Father" Ma-

rice Pialat. Father D expresses his doubts about his vocation, Father P insists over his friend's inability to find peace and his tendency to excessive self-mortification. (Depardieu flagellates and starves himself: though you would not guess either from his beefy rugby-player's physique). Soon Father Gerard is put to the ultimate test. He meets the Devil, in the beguiling shape of teenage murderer Sandrine Bonnaire, who waylays him on a country walk. Will he prove a saint, as Father Pialat suspects, or a spiritual no-hoper as we suspect?

The suspense is bearable. Veteran French director Robert Bresson told these gnomic by-roads of Catholicism far more convincingly, in his own best adaptations, *Diary of a Country Priest* and *Mouchette*. Pialat's muscular, prosaic style — better deployed in *Loulou* or *Police* — seems hopelessly at odds with the mystical material. No amount of elliptical pacing, Racinian stylisation in the dialogue-speaking, or yellow-filtered contrivance (the devil-meeting scenes) can convince us he is a poet of cinema rather than a pugilistic realist.

There is, of course, the voice, the kind of voice that could summon liners home across the Solent. It is much finer, or at least stronger, than that of mother Thelma, than that of mother Aethra. It is a thing of awe, wasted on those totally tasteless song songs which attempt to erect casual affairs with the drama of Greek passions. Rarely can an artist be so detached from her material. Watching this beautiful veneer throw off songs like "Love is a contact sport" is as credible as the performance of weather forecasters as song and dance men in Christmas TV spectacles.

There is a spot devoted to gospel, which might have injected some genuine emotion into the evening if it had not followed an introduction of the band of such unrelieved tedium that it created mass brain damage. Of course Whitney Houston puts on a good show, the hand is excellent, the stage is awash with backing singers and dancers; she looks sublime if demure; but nothing can hide the hollowiness at the core. And then the awful thought comes that showbiz glitter has always been her life, and that for this gorgeous, remote, transient true performance, her sentimentality is reality.

spontaneity never surfaces in this well oiled machine. There is, of course, the voice, the kind of voice that could summon liners home across the Solent. It is much finer, or at least stronger, than that of mother Thelma, than that of mother Aethra. It is a thing of awe, wasted on those totally tasteless song songs which attempt to erect casual affairs with the drama of Greek passions. Rarely can an artist be so detached from her material. Watching this beautiful veneer throw off songs like "Love is a contact sport" is as credible as the performance of weather forecasters as song and dance men in Christmas TV spectacles.

There is a spot devoted to gospel, which might have injected some genuine emotion into the evening if it had not followed an introduction of the band of such unrelieved tedium that it created mass brain damage. Of course Whitney Houston puts on a good show, the hand is excellent, the stage is awash with backing singers and dancers; she looks sublime if demure; but nothing can hide the hollowiness at the core. And then the awful thought comes that showbiz glitter has always been her life, and that for this gorgeous, remote, transient true performance, her sentimentality is reality.

Macbeth/Stratford-upon-Avon

Martin Hoyle

Two years ago Adrian Noble's production of the ill-starred Scottish play proved an immense success at Stratford though his tension dissipated when transferred to London. In this RSC revival in the Royal Shakespeare Theatre both strengths and weaknesses are thrown into sharp relief.

Bob Crowley's box-like set looks more impressive at Stratford than at the Barbican. The pace is cracking (no interval). The central couple act together with more apparent give and take than their predecessors. But the basic trivialisation remains.

With Jonathan Pryce and Sinead Cusack this domestic thriller gave us a bank manager and his wife battling for professional advancement and suburban social status. A younger-looking pair of Macbeths, for all the head-on courage and generosity of their performances, evoke the image of children playing murder as others play house.

The baby-faced Amanda Root looks barely out of her teens — no reason why not those productions that depict a strong erotic bond between the Macbeths are usually successful. This quick bright thing comes to confusion struggling to be a hard little cookie; with energy and dedication Miss Root plays against her image and is ultimately moving.

Miles Anderson buries himself into Macbeth with customary intelligence, though with none of Pryce's vacillations of guilt and cowardice. Lacking the requisite vocal richness, he holds something back; but the slightly flat climax to Banquo's ghost scene is the production's fault.

Moments of sheer silliness may eventually prompt unintentional laughter (the vengeful Macduff's eruption through the floor already does), among them the "bubble" incantation with its revolting ingredients played out with the innocuous leftovers

from the feast — not helped by a slice of coarse acting from three amateur dramatic society witches.

The most frightening stage children of my experience were three basilisk-eyed hairs at Glasgow's Tron who, some years ago, doubled the witches and young Macduffs, besides brooding over the action like malignant household gods and screaming heralding each murder, so many anticipatory cultures. Stratford has nice middle class English children in nightgowns with tinkly music for the apparitions; and fails.

The English scene speeds unwontedly, thanks to Duncan Bell's vigorous Malcolm. The Porter's modern jokiness jars (though not its performance by Desmond Barrie, the unerring double of Brendan Behan), as does the Scots accent wished on Lady Macbeth and the Doctor but nobody else. Why?

Hay Fever/Chichester Festival Theatre

B.A. Young

An unexpectedly sunny spring evening brought out the Chichester dinner-jackets, though a chill wind kept the white ones. In the end, the Chichester's *Hay Fever* is an ideal spring comedy, a proper opening to the 27th season, that, as ever, reflects Shaftesbury Avenue more than the Barbican.

Hay Fever is a comedy written in mostly everyday talk. For me, some of the straightest lines come from the straightest of the comedy. "You're getting much too tall, Sorel." "This laddock's disgusting." This is not the way Tony Britton has directed it, however. He has tried to emphasise every potential laugh, and the ringer characters fall of them. This is except for George Withers and John McCallum, playing Judith and David Bliss, and Gretchen Franklin as the dresser) seem to me to be over-playing.

The first of the three acts gives everyone a trick to do, and they do them handsomely but too earnestly. Next Sorel (Carolyn Backhouse) takes such a leap into the sofa? Must Sorel (Carolyn Backhouse) wave her arms about quite so vigorously? Diplomat Richard (Christopher God-



Jan Francis

win) has got it right when he plays his geographical smalltalk (which Coward used better later) quite straight. Certainly the family performance as "Lovers of the Wind" is comic, but it's comic because of the lines; they needn't be parodied. They're funnier later, when people drift into them accidentally.

The second act, that begins

with the game that embarrasses all the guests and ends with all the guests having been found new partners, is full of good comedy — also of touches of pathos, but these are barely hinted at, so much have the intrinsic pathos of Jackie Croyton (Ruth Hudson) and the self-devotion of Myra (Jan Francis) been visibly established. Tom Kelly's Sandy Tyrrell did not impress me as a young sportsman, and not only because he has not got the required "small hips".

Matching the Blisses in the older generation is Gretchen Franklin's dresser, Clara. The Blisses are played exactly as you would expect George Withers and John McCallum to play them, and it would be surprising if they were any different. There is a set by Peter Rice with a staircase and a balcony with only one mean door leading off it. There is also an outside door on one side that was never used as far as I could see. We might have seen the guests' departure that way, and it would have been given the sound of Sorel's car.

Nothing can stop this being a very funny play, and the audience laughed like hyenas, but I suspect that it will get better in a week or so.

Speed-the-Plough/Royale, New York

Frank Lipsius

During a surprisingly favourable assessment of the film industry in his book, *Writing in Restaurants*, David Mamet mentions only in passing that "we Americans have all considered Hollywood, at best, a sinkhole of venal depravity." If in the book he prefers to laud the industry's demand that writers "stick to the plot and not cheat," he burrows into the less salubrious mentions of the town and its people of *Speed-the-Plough*, which has just opened at the Royale on Broadway.

The playwright, fresh from the success of *House of Games*, his film directing debut, takes obvious delight in concentrating his gunn on the barely observed portraits of Bobby Gould (Joe Mantegna), the recently appointed studio-production head, and an old friend, Charlie Fox (Ron Silver), who is presenting a film deal for the major star, Doug Brown. With moving clothes still on most of the furniture in the study, the scene, the dialogue, amplifies Charlie's admission that "my job is kissing

your ass." Joe Mantegna fully enjoys the exercise, graphically portrayed. Director Gregory Mosher orchestrates this somewhat bizarre but exhilarating buddy relationship. Things happen with Bobby's new power.

Anticipating the fortune he expects to make on the new movie, Charlie can hardly contain himself. "You think about a concept all your life," he weathers, "and then you get the raincoat of the town and its people of *Speed-the-Plough*, which has just opened at the Royale on Broadway. The playwright, fresh from the success of *House of Games*, his film directing debut, takes obvious delight in concentrating his gunn on the barely observed portraits of Bobby Gould (Joe Mantegna), the recently appointed studio-production head, and an old friend, Charlie Fox (Ron Silver), who is presenting a film deal for the major star, Doug Brown. With moving clothes still on most of the furniture in the study, the scene, the dialogue, amplifies Charlie's admission that "my job is kissing

The plot turns on the arrival of Bobby's temp, Karen. Charlie challenges the new executive to seduce her. Bobby invites Karen over with a prelude of a pretentious eastern novel about radia-

tion and the end of the world. Karen attempts to convince Bobby a film should be produced even though she knows it was given to her merely as a "courtesy read."

The ensuing battle over which script should be done has the implausible turn of a 1940s melodrama, the cynics with the 1988 version winning over high-minded but manipulative innocence. The plot is Mamet's ultimate revenge on Hollywood, showing the film industry at its narrowest and echoing Bobby's line, "I make the movie everyone made last year, that's my job."

Mamet's one directorial mistake is the casting of Madonna as Karen. Her leaden delivery does not convey innocence and worsens the playwright's difficulty of endowing female characters with the obsession that drives the men to eloquence. Madonna is the one concession to Hollywood, guaranteeing the play a long run in much the same way as Doug Brown is sowing the fortunes of Charlie and Bobby.

William Glock/Elizabeth Hall

Max Loppert

Wednesday's concert celebrating the 80th birthday of Sir William Glock presented the London Sinfonietta (conductors Elgar Howarth and Harrison Birtwistle) and the Ensemble Intercontemporain (conductor Pierre Boulez), the pianists Peter Donohoe and Martin Roscoe, and the singers Sarah Leonard and Elisabeth Leventon. The music was by Richard Rodney Bennett, who has been specially written for the occasion.

The gathering of such forces is itself a tribute of the highest kind; it was an occasion at once awe-inspiring, challenging, stimulating, and intimate. The man who, in the words of a superb programme note by Peter Donohoe, "got us out of the rut of the Fifties and initiated reforms that re-energised the entire musical scene" deserved no less.

Glock's career, as critic, music educator, magazine editor, concert organiser and promoter, and publisher (and many other things besides), has been a life of service, richer than any other notice can adequately describe. But one main item of it stands out as crucial to the postwar history of music in Britain: from 1959 to 1972 he was Controller of Music at the BBC, and in that time he transformed the Corporation's music department from being (in

Heyworth's words) "a by-word for its narrow-mindedness and resistance to being a force for cultural backward expansion of unparalleled vigour and enterprise."

It was not just because the previously easily-scorched figures of musical modernism (such as Schoenberg, or Webern, or late Stravinsky) were now being heard, scrutinized, and re-evaluated, or that Europe's significant younger composers were being given air and concert-time. Glock's whole stance was the vanishing of the music, self-satisfied Little England, and to art in general, that had provided so long and so depressingly, and it was evidenced in his approach to the whole of music, present and past.

Anyone (like myself) educated at a British university during the Glock BBC days will readily recall how thrilling it was to have regular radio "back-up" for studies into unknown — or researched areas of music alongside the broadcast re-affirmation of music's main routes and habits. Even now, in the horizon-shrunk '80s, and in spite of all the debased lowbrow criticisms to which Radio 3 has been recently subject, the Glock spirit still survives there. The 1983 From prospectus, a new and exciting continuation of the sum-

mer series transformed by Glock from a "stereotyped series of popular concertos" (Heyworth) into the most exciting summer festival in the world — may fairly be said to prove it.

It was a moving gesture to bring *Donohoe* from Paris with his splendid Ensemble for *Le Mouvement* sous main, that Roulez key-work of the 50s which in 1967 Glock introduced to London in his ICA concert series; the appearance, just over a decade later, of Donohoe himself as chief conductor of the artistically re-titled BBC Symphony Orchestra initiated a period in London concert history that (limited and flawed though it may have been) has now looked back on with hungry nostalgia. It was no less moving to hear, in this context, Birtwistle's 35-minute tour de force *Secret Theatre*, or the small, pungently lyrical Birtwistle setting of Rilke's poem "An die Musik" produced for the occasion, or the grandly laid-out performance of Stravinsky's *Concerto for Two Pianos* that came between the two Birtwistle works — Glock's interest in the new and the "older new" has always been without boundary. It was altogether a moving occasion: one feels only gratitude for its achievement, and gratitude to the man who inspired it.

Whitney Houston/Wembley Arena

Antony Thornecroft

The lights in the vast arena dim, apart from four red laser beams that mark the stage. The audience rises in awe, searching for the star. How will she materialise — like Greek Aphrodite from the depths, or Roman Venus from the skies? Surely she can't just walk on.

Suddenly she is there and the excitement is over. For the next thirty odd minutes there is little to do but recite the statistics that prove that Whitney Houston, this perfect android in a blue dress, generates more wealth than Bulgaria. She has had more successful American number one records than the Beatles; she has sold out Wembley more nights than Billy Graham; she has more relations in the bust than Lew Grade.

To be frank her performance on Wednesday was an improvement on her last visit to the Arena. There were fewer of those bravura throat exercises, those screechy imitations of the Parrot, and more of the casual "I love you all" and the outrageous lie, "I want to feel you," there was less blatant insulting of the intelligence of the audience. But for a "soul" singer Whitney is still remorselessly devoid of any soul. She has now managed to move a little, away from her earlier, more guided by three lively dancers, but the facade never cracks.

spontaneity never surfaces in this well oiled machine. There is, of course, the voice, the kind of voice that could summon liners home across the Solent. It is much finer, or at least stronger, than that of mother Thelma, than that of mother Aethra. It is a thing of awe, wasted on those totally tasteless song songs which attempt to erect casual affairs with the drama of Greek passions. Rarely can an artist be so detached from her material. Watching this beautiful veneer throw off songs like "Love is a contact sport" is as credible as the performance of weather forecasters as song and dance men in Christmas TV spectacles.

There is a spot devoted to gospel, which might have injected some genuine emotion into the evening if it had not followed an introduction of the band of such unrelieved tedium that it created mass brain damage. Of course Whitney Houston puts on a good show, the hand is excellent, the stage is awash with backing singers and dancers; she looks sublime if demure; but nothing can hide the hollowiness at the core. And then the awful thought comes that showbiz glitter has always been her life, and that for this gorgeous, remote, transient true performance, her sentimentality is reality.

Arts Guide

Theatre

LONDON

Get on a Hot Bed (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed* (Cyclotron). In *Get on a Hot Bed*, David Mamet leads this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Side by side, returning to the stage after an absence of 12 years, is an electrifying *Hot Bed*

John Gapper reports on the implications of a fall in school leaver numbers in Britain

Sweet sixteen and getting sweeter

For Ferrari, with an annual intake in the north-west of about 40 apprentices and the same number of YTS trainees, the demographic change is not a subject for sleepless nights as yet. For employers of the size of the National Health Service or the National Westminster Bank, it is a potential crisis that personnel managers have seen looming for several years.

But the babies born to the punk generation in 1976 will be fifth formers themselves in 1992 and are likely to be singing a different song when they leave school. If there are laments, they will come from companies unable to find young people to take on, or headmasters like Mr Schofield having to plead the virtues of education against the ready option of paid work.

The Government is so concerned at the prospect that it has decided to launch a campaign to alert employers. A survey of 400 companies, carried out for the National Economic Development Office, found that many did not realise that a problem faced them.

Those who did were already planning ways to take most of the available teenagers themselves.

The employers of Manchester are not yet begging for Gorton's fifth formers. Of those leaving Spurley Hey last September, only 28 are known to have found jobs. Forty took up places on the Youth Training Scheme, the Government's main initiative to help young people find work, and 56 went on to further education of some kind. The rest are either unemployed, or their whereabouts unknown.

But straws are starting to blow in the wind. Ferrari, the Manchester-based electronics company, noticed a fall in the numbers applying for apprenticeships last year. The Trustee Savings Bank advised Mr Schofield to look for places outside London and the south-east in which it was starting to find some problems in recruiting school leavers.

existing staff's characters and attributes.

Much of the effort to make jobs more attractive relies on improving training. Mr Peter Fisher, Gateway personnel director, places much emphasis on the retail industry gaining approval this year for a set of qualifications approved by the National Council for Vocational Qualifications, and on Gateway's newly introduced training programme for its 66,000 staff.

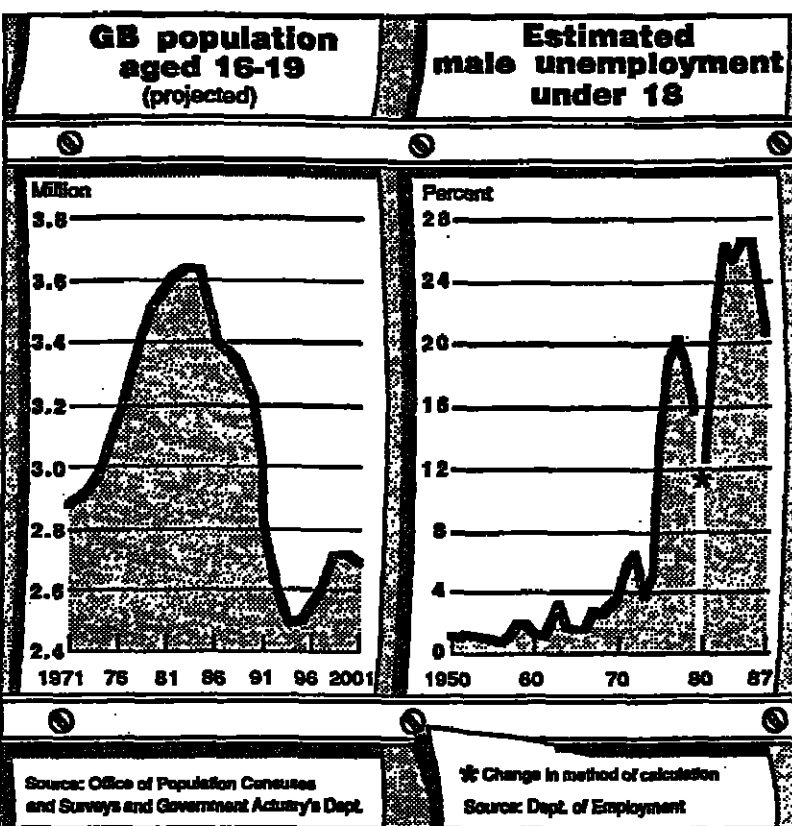
But no matter how effective such initiatives may be in gaining individual companies a larger share of the pool, they do nothing to alter the fact that the pool is getting smaller. Each of the large employers has realised that some diversion into new recruiting areas will be needed in a tightening labour market.

It is clear that untapped sources of labour already exist and will swell over the next decade. The most obvious source - apart from the long-term unemployed - is the rising number of women workers between 25 and 44. Their numbers are expected to grow from 7.7m this year to 8.6m in 1994, while the total labour force is set to expand only slightly from 27.5m to 28m. The ethnic minority workforce will also grow steadily.

The TSB is one of the few employers already taking the last point seriously. Having realised that the black and Asian communities will be a valuable source of teenagers, it is recruiting intensively in schools with a large proportion of ethnic minority pupils; its intention is to have a reputation as an equal opportunity employer when other sources of young labour start to dry up.

Most plans, however, are firmly concentrated on the so-called returners - women in their late 20s, 30s and 40s who return to work after having children. For sectors such as retailing, which have traditionally relied more heavily on this source of staff, it is irritating to find other employers starting to catch on. "That's always been our pool," says one Gateway executive, "and now everyone's trying to fish in it."

It will become an increasingly obvious one into which to dip a net. The NHS is relying on attracting back women who have left to have a child as



of the key ways of addressing the problems of keeping up the numbers of a 92 per cent female workforce. They will be one of the main targets of a planned £2.5m recruitment drive.

The banks are also targeting returners. The TSB has just introduced, and the NatWest has had in place for five years, a scheme allowing women who take career breaks a guaranteed return to the equivalent of their old job up to five years later.

But in Manchester, there is little evidence of many companies taking the problem of demographic change seriously enough to think of diverting recruitment from school leavers to other groups. Mr Simon Sperry, chief executive of Manchester Chamber of Commerce, says: "They may be starting to think about it over their cornflakes, but they're not doing anything yet."

Even among those alert to the problem that lies ahead, there is no unanimity that efforts to tap alternative recruitment sources will be repaid. Mr Alan Wilding, personnel manager of South Manchester District Health Authority, believes there is little potential to attract significantly more returning women because part-time nursing registers already exist.

Some worry that employers will wait until shortages start to bite and then start an auction for teenagers that will threaten established training programmes. Mr Viv Bingham, divisional personnel manager at the Co-operative Wholesale Society, says: "YTS is within sight of becoming a habit in this country and there is a real danger that it could be undermined."

YTS took 333,000 - 65 per cent - of 16 and 17-year-olds in 1987/88 and the Department of Employment estimates that it will take 71 per cent - 300,000 - of those available in 1990/91. Whether

that is borne out will depend increasingly on the choices made by teenagers. The omens from Spurley Hey are not encouraging: "YTS is still seen as very much a substitute for a real job," says Mr Schofield.

That is certainly the assessment of two 16-year-olds who will leave Spurley Hey fifth form to take up YTS places later this year. Gail Griffiths and Susan Taylor both applied for several jobs before settling for YTS - Gail on a college secretarial course and Susan at Kwik Save, the chain store. Susan says the idea of staying on at school: "I just didn't fancy it, really."

In a sellers' market, whether YTS will suffer under the pressures of competition will depend on how teenagers rate it compared with other options. Will they be attracted by those companies offering them better training, or will they be diverted from accepting any extension of school into their working lives by the offer of higher wages? What will the successors to Gail and Susan fancy?

Ms Diana Jenda, who chairs the Labour Party's youth committee, believes that it is the responsibility of training agencies and employers to ensure training is a sufficiently attractive choice in the 1990s. "Young people may not be able to articulate it very well, but they know what they want for themselves. If they reject YTS, we must accept that judgment."

Unarticulated, perhaps yet unformed, the wishes of Spurley Hey's youngest pupils will be hard for any employer to ignore in the 1990s. Such power in the hands of young people would scarcely have seemed credible in the decade of their birth, the era of the Sex Pistols and youth alienation. In the next one, the British teenager will be valued more highly.

Lombard

Lions should hunt gazelles

By Michael Prowse

WE SHOULD be rightly concerned if a pride of lions suddenly developed a social conscience. Stop cuddling helpless little creatures in the bush, we should say, and get on with the business of hunting gazelles. Much the same reaction is in order when groups of well-meaning businessmen pledge themselves to charitable causes and social action. The job of business is to make profits for shareholders, period. Social policy is best conducted by others - preferably well trained officials acting on behalf of elected politicians.

This narrow conception of the role of companies may strike many as wholly unacceptable. When governments in much of the industrialised world are winding down the post-war welfare state, assistance for the poor and underprivileged should surely be welcomed, whatever its source. Surely the revival of business philanthropy - as heralded in this week's pledges by the British-American Conference on Private Sector Initiatives - is something that everybody, left or right, religious or secular, can wholeheartedly support? Caring capitalism, after all, must be superior to uncaring capitalism.

Nothing could be further from the truth. The rise in business philanthropy is objectionable in the first place because it will lend support to the Thatcher Government's attempt to replace welfare programmes with private charity. The withdrawal of the state is supposed somehow to lessen people's sense of "dependency". In reality it will do the opposite.

Charity is something which the suppliant is expected to receive with humility and gratitude. The rise of government-funded social programmes in the post-war period reflected a conviction that the disadvantaged should not be forced into this demeaning posture. As incomes rose, the hope was that conditional state support could eventually be replaced by some kind of unconditional "social dividend". This liberating vision of support "as of right" for citizens in need is receding rapidly; in its place the Government is promoting what amounts to a form of begging - the direct dependence of the poor on the good works of the rich.

It is depressing that companies should want to play their part in this reversal of social progress. And it is unlikely that they will do so efficiently. When companies involve themselves directly with the welfare of their workers - let alone with the affairs of their local communities - they tend to make a mess. Look at pensions. Company-run schemes are heavily criticised for penalising "early leavers" and undermining the mobility of workers. Yet this is almost an inevitable consequence of expecting a company to look after the interests of retired employees; it is bound to want to reward the loyal and the long serving.

Companies, of course, should never have got involved with pensions. State schemes can offer perfect mobility and much better security in old age. But industrialists became involved for exactly the same reason that they are now contemplating large-scale charitable activity: because the state was failing to perform its duties adequately. If the National Health Service deteriorates further, they may also be sucked into the provision of medical services for employees. Yet the tying of medical provision to employment would be grossly inefficient because people mainly need treatment after they have retired.

Some company chairman see no desirable limit to their paternalistic role. For them, the provision of cradle-to-grave welfare services for loyal employees is not enough, they also want to wield power in their local communities by playing a bigger role in town planning, education and social policy generally.

This creeping "industrialisation" of our social lives is being actively encouraged by ministers, but it should be staunchly resisted. The economic principle of division of labour suggests that chairmen should stay in their boardrooms and worry about their companies' performance. Indeed, in a fully competitive market they should have neither the time nor the cash to do otherwise. Instead of handing over their social responsibilities to the unqualified, governments should ensure that the lions are fully occupied hunting game.

Tax burden on labour

From Mr J. P. Read.

Sir, With reference to Mr Samuel Brittan's article (April 21) in which he pointed out, in particular, that the proposed poll tax, by adding to the forces which raise house prices, will damage the labour market, there appears to be a fundamental principle that, apparently, has been either completely overlooked, or only partly appreciated, by governments for several generations.

This principle is that any reduction in tax on land can only be made good by a corresponding increase in tax on labour, if taxation revenue is to be maintained. From this viewpoint, although the rates can be considered a relatively unsatisfactory form of taxation, in that they are calculated by reference to improvements instead of site value alone, they are recoverable from the ownership of the property and not from wages. With the introduction of a poll tax, there will inevitably be a tendency for the price of houses to increase on the one hand and for higher wage claims to be made on the other; it is noted that it has been specifically stated by the Government that, if a poll tax is introduced, any action for recovery will be by reference to wages.

The result of this will be that an increasing amount of taxation will be drained by the Government from areas with low land values (and, therefore, of low value economically), causing them to become even less valuable, if not worthless, with a corresponding rise in the value of other land, particularly where rates are no longer payable and which is used for purposes which do not require relatively intensive labour usage.

Since the 1960s, the form of employment taxation (PAYE and National Insurance Contribu-

tions) has enabled successive Governments to increase the real tax burden and to tax many millions of people who previously did not have to pay tax on their wages.

Ultimately, these taxes are borne by production and passed on in inflated prices to consumers. It would, therefore, appear that the effect of the poll tax will be inflationary, destructive of jobs and of basic principles to those who not only have to pay less rates, but find that the value of their property increases disproportionately to others as a result.

J. P. Read,
St Annas,
8 Turner Drive, NW11

To bridge the teaching gap

From Mr D. Dale.

Sir, At the end of your Leader ("Higher standards in British schools", May 3) you mention that teacher supply "is worse still in maths and physics... It will not be possible to raise children's standards without first improving those of teachers." When we remember that all engineers, from civil through to electronic, need A-level physics before they start their specialist training, and also that university physics departments are closing down far lack of entrants, then we realise that the position is desperate.

Quite extraordinary measures are required. Kenneth Baker should change his mind, should pay teachers of these subjects

substantially more than those of others, should encourage teachers of other subjects to take continuation courses, and should pay an extra university grant of, say, £500 a year to encourage suitably qualified sixth formers to read these subjects.

All objections to these measures should be ignored as they are essential for the survival of British industry.

Douglas Dale,
"Birch Crest",
97 Hilderstone Road,
Muir Heath,
Stoke-on-Trent.

An odd way to help consumers

From Mr R. Corley.

Sir, Your report "About-turn in the life assurance market" (April 28) mentions the influence of the European Community in causing the commission agreement to be dismantled.

How odd! When the life assurance industry in this country imposes a maximum commission agreement on itself to protect the consumer against the bidding up of commissions and to ensure that the independent financial adviser is seen to be impartial, the European Commission labels it a price-fixing cartel.

When some of the countries in continental Europe have maximum commission levels fixed by government agencies after consulting the industry, presumably also in order to protect the consumer (although unbiased advice is a bit difficult to find in most of

these countries), the European Commission is unperturbed.

Why should this be? Could it be that the Commission, like the Office of Fair Trading in this country, does not understand how consumer protection really works - and how it can be destroyed by concentrating blindly on "competition"?
Roger Corley,
15 St James's Square, SW1.

Athens safe for the Games

From Mr Grigoris Arzoglou.

Sir, Certain remarks quoted in your report about the Athens bid to host the 1996 Olympic Games, "Two Cities compete for the 1996 Olympics (April 29), cannot go unchallenged. You reported Mr Denis Howell MP as saying that there were problems about security and finance which might jeopardise the candidacy of Athens.

On the first point I would simply like to say, without fear of contradiction, that Athens is at least as safe as any other leading European city. Indeed we are able to take pride in a society that is still relatively free of violent crime.

As for the ability of Athens to finance the event, the entire infrastructure is due to be ready for the 1991 Mediterranean Games, five years before the Olympics. The new Olympic Stadium itself has been in use since before the successful European Championships of 1982.

The three major international athletics championships that we have hosted during the last six years, including the inaugural World Junior Championship in 1984, provide ample evidence of Greece's fitness for the job. Nor did any security problems arise at any of them.

Grigoris Arzoglou,
Embassy of Greece,
14 Holland Park, W1.

The UK Retail Export Scheme has been amended

From Mr Graeme Hammond.

Sir, Mr Earnshaw (Letters, April 19) criticises the UK Retail Export Scheme.

Refunds of VAT paid in respect of goods subsequently exported under the scheme are not made by Customs but are the responsibility of participating retailers. Mr Earnshaw may have had unfortunate experiences of retailers failing to make refunds, but this is a commercial matter and no doubt he will avoid the defaulting shops on future visits.

Many retailers make a charge to cover their administration costs but this too is part of the commercial transaction.

Customs officers at departure points make every effort to identify forms if they are presented with the goods by an entitled visitor from outside the European Community. (In the case of Community travellers, certification is not carried out until importation into the other member state). Customs local management would be pleased to investigate any specific complaints about refusals to certify forms by their staff.

Mr Earnshaw is mistaken in believing that there is a three-month time limit in which to make a claim. While only three months are allowed between purchase and departure with the goods, provided export has been certified a delay in returning the form does not affect the entitlement to refund.

Mr Earnshaw and others may like to know that from the beginning of last month the UK Retail Export Scheme has been amended to allow participating retailers to use properly constituted invoices as an alternative to the official forms.

Graeme Hammond,
HM Customs & Excise,
New King's Beam House,
22 Upper Ground, SE1

From Mr A. M. Christensen.

Sir, The experience of your correspondent, Mr Earnshaw (Letters, April 18) are certainly not isolated. However, on those occasions when I have used the VAT reclaim service, I have

found it advantageous initially to charge the goods to a credit card, and request that the VAT refund be credited to the particular credit card. In this way, as the retailer has the benefit of the returned commission, there is an incentive for action to be taken to process the VAT refund form.

It is worth noting that the John Lewis Partnership will provide the service without any "administration charges", and will give the refund immediately upon receipt of the returned claim form.

A. M. Christensen,
La Fatale,
Mont Arthur,
St Aubin,
Jersey, Channel Islands

NOTICE TO HOLDERS

GTE Finance N.V.



(Incorporated with Limited Liability in the Netherlands Antilles)
U.S.\$75,000,000 Retractable Notes due 1997

NOTICE IS HEREBY GIVEN that pursuant to paragraph 3(b)(ii) of the Conditions of the above-described Notes (the "Notes"), GTE Finance N.V. ("the Company") has elected to change the interest rate in respect of the Notes.

The interest rate in respect of the Notes for the three year period commencing 1st June, 1988, will be 8.20 percent.

The Holder of any Note may elect to have his Note redeemed by the Company on 1st June, 1988, at 100 percent of its principal amount, in accordance with the Conditions of the Notes. Such election shall be irrevocable and must be made by giving notice of such election in the prescribed form accompanied by such Note to any of the Paying Agents on or before 24th May, 1988. The prescribed form will be available at the offices of each of the Paying Agents set forth below:

PAYING AGENTS

Orion Royal Bank Limited,
71 Queen Victoria Street,
London EC4V 4DE,
England

The Royal Bank of Canada
(Belgium) S.A.,
Rue de Ligne 1, B-1000 Bruxelles,
Belgium

The Royal Bank of Canada
(France) S.A.,
3 Rue Scribe,
75440 Paris,
France

The Royal Bank of Canada A.G.,
Gulistrasse 85,
6000 Frankfurt/Main 1,
Federal Republic of Germany

The Royal Bank of Canada
(Switzerland) S.A.,
6 Rue Diderot,
1204 Geneva,
Switzerland

First Interstate Trust
Company of New York,
2 Broadway, 29th Floor,
New York, NY 10004

DATED: LONDON, 6th MAY, 1988
For and on behalf of
GTE Finance N.V. by:

ORION ROYAL BANK LIMITED

A member of The Royal Bank of Canada Group
PRINCIPAL PAYING AGENT

Under the United States Interest and Dividend Tax Compliance Act of 1983, any payment made within the United States, including payments by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payee not recognised as exempt recipients fail to provide the paying agent with an executed IRS Form W-9 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons. Those holders who are required to provide their correct taxpayer identification on IRS Form W-9 and who fail to do so may also be subject to a penalty of U.S. \$50. Please, therefore, provide the appropriate certification when presenting securities for payment if payment within the United States is sought.

All these securities having been sold, this announcement appears as a matter of record only.



European Investment Bank

£30,000,000

9½ per cent. Notes due 1994

Issue Price 101½ per cent.

Kleinwort Benson Limited

Baring Brothers & Co., Limited

BNP Capital Markets Limited

Chase Investment Bank

S.G. Warburg Securities

April 1988

INTERNATIONAL COMPANIES AND FINANCE

Jardine group lifts stake in Hongkong Land to 33%

THE JARDINE trading and investment group of Hong Kong yesterday moved to bolster its control of Hongkong Land, the territory's premier property developer, paying HK\$1.53bn (US\$234.5m) to acquire a further 8 per cent stake from a consortium of local companies, writes David Dodwell in Hong Kong.

The purchase by Jardine Strategic Holdings (JSH) is likely to be seen as concrete evidence of the group's often-challenged claim that it remains firmly committed to Hong Kong despite political uncertainties ahead of 1997.

The deal raises the JSH stake in Land to 33 per cent and effectively eliminates any possibility of a hostile takeover of HK Land. Rumours that an assault is being mounted have been endemic in Hong Kong's gossip-ridden stock market for several years and in recent months have been a potent stimulant.

JSH bought the 8 per cent stake from Cheung Kong, New World Development and Henderson Land - three smaller local property companies - and China International Trust and Investment Corporation (Citic), a mainland financial group.

Hongkong Land has been seen as a likely bid target since 1983, when a property market crash took Land and Jardine Matheson - then "Siamese twins" with substantial cross-shareholdings - precariously close to bankruptcy. Only in the past two years has Land been restored to health and the interlocking share relationship unscrambled.

A serious assault on the company, started in September last year, was stymied by the world stock market collapse in October. This assault was led by the consortium headed by Mr Li Ka-shing of Cheung Kong, and the deal yesterday marks the withdrawal of these predators after a six-month period during which they could not have exited without substantial book losses.

Deal could cast pall over the stock market

BY DAVID DODWELL IN HONG KONG

HONG KONG'S most cherished stock market rumour - that a group of prominent local businessmen was manoeuvring to wrest control of Hongkong Land from the Jardine group - was laid to rest yesterday when Jardine Strategic Holdings (JSH) reached agreement to boost its stake in HK Land.

It also ends the long-standing ambition Mr Li Ka-shing is alleged to have had of absorbing the Land group into Cheung Kong, his flagship property group, to make him the undisputed giant of Hong Kong's property sector.

Mr Brian Powers, the New York merchant banker who assumed the mantle of Jardine "talpa" just six weeks ago, said: "I think this will finally kill the claim that Land is up for sale."

The deal is nevertheless likely to cast a pall over the local stock market, since rumours of an imminent takeover of Land have fuelled share price rises in recent weeks. The Hang Seng index slipped by almost 2.5 per cent yesterday, ending the day down 63.21 points at 2,577.52, but few

stockbrokers were confident that the market will consolidate at this level.

First, trading was suspended yesterday in Hongkong Land shares and in both Jardine Strategic and Jardine Matheson - all three of which are index constituents. A major fall in Land's share price could easily depress the index by a further 100 points, analysts predicted.

Second, shell-shocked traders are expected to focus today on the possibility of an increase in the local prime lending rate over the weekend. A surge of bear selling could easily depress the index by a further 100 points, analysts predicted.

It is understood that the predatory group led by Mr Li approached JSH on Wednesday evening, inviting Jardine to buy the majority of its combined stake. With Mr Li were Mr Cheung Yuetong and Mr Lee Shau-kee - the respective heads of New World Development and Henderson Land, two other local property companies - and Citic, the Peking-backed investment group.

Most of their stake had been accumulated in October last year, when a hostile takeover was genuinely being prepared against

Land. Catastrophically for the predatory group, which then included more than the four parties dealing with JSH yesterday, the assault was planned for the weekend ahead of Black Monday. Having built up stakes at prices ranging to a peak of HK\$11.70 a share and having discussed with JSH an offer price of HK\$16.50 a share, the crash swept Land's share price down to HK\$7.

Interest in a bid evaporated as their own corporate survival through the collapse suddenly became their exclusive preoccupation and as an assault at pre-crash prices was inconceivable.

It appears, therefore, that the past six months have involved, for the predatory group, complex psychological warfare. With little more than 8 per cent of Land under their control, they knew a bid was out of the question, but they also knew that, once the investing public realised this, the chance of emerging without punishing losses was negligible.

Urgency has been added by the fact that the predators have major investment plans of their own hand and were uncomfortable to have so much cash tied up in Land shares.

Rumours of a resurrected bid - based on suggestions that the predators controlled a stake as

large as 30 per cent - have talked Land's share price up from a post-crash low of HK\$5.60 to Wednesday's close of HK\$8.90. The timing of an approach to JSH was critical, since investors would at some stage realise a bid was not manageable.

It is likely that the settlement price agreed yesterday has enabled the predators to exit without significant losses but profits appear improbable.

Some analysts were arguing yesterday that Jardine's new talpa had paid over the odds for the stake. It equates to a price-earnings ratio of just over 20, well above the market average of 12.7 and even further adrift from the rest of the property sector.

The price is nevertheless comfortably inside Land's book asset value of about HK\$9.55 a share and takes little account of the blue chip quality of Land's property portfolio.

"Land generates the highest quality earnings that you can possibly have," said Mr Powers. Since he was submitting an offer of HK\$16.50 a share in October last year on the grounds that it did not do justice to Land's true value, he is hardly likely to think of HK\$8.95 a share as a high price to pay for secure control of a

group where Jardine cannot have been confident of retaining control at any previous point during the past five years.

It is a reflection of how much the ball was in his court on Wednesday night that he agreed to terms that they would not for the next seven years acquire anything except a "nominal stake" in Land or any other listed companies in the Jardine Matheson group.

JSH will use bank loans to fund the purchase but is unlikely to be stretched by the deal. Even when the recent increase in its holding in the Mandarin Oriental Hotels group is taken into account, total debt amounts to about HK\$3bn. With shareholders' funds of more than HK\$10bn, the group is less than 30 per cent geared.

It appears, therefore, that the Jardine group, after a five-year struggle to regain control of Hongkong Land, has had the last laugh. However, as the stock market enters a period of renewed uncertainty, with Land's share price under pressure more than most, it may be some time before Mr Powers and his colleagues allow a smile to show.

Provisions push Saudi bank into red

By Gordon Cramb

SAUDI INTERNATIONAL Bank, the London consortium bank half-owned by the Saudi Arabia Government, fell into a net loss of \$25m (\$65.3m) last year after boosting provisions and selling to its shareholders the bulk of its problem Third World loans.

The result, which compares with a \$10.2m net profit in 1986, includes a \$31m write-off on disposing of the unspecified amount of problem loans primarily to Latin America.

The sale effected at the end of December left the bank with loans outstanding of \$591m. This was more than halved from \$1.21bn a year earlier, but a substantial part of this shrinkage was attributed by Saudi International officials yesterday to exchange rate movements, repayments and "quite a lot of pre-payments."

Loan loss provisions were raised by \$25m to stand at \$45m. Net interest income fell 5.9 per cent to \$30.5m and non-interest income 38 per cent to \$9.4m. Shareholders, which took up the debt in proportion to their stakes in Saudi International, had earlier in the year committed \$50m in fresh funds to the bank. Mr Peter de Roos, chief executive, said yesterday \$27.5m of this had been taken as a capital injection "with the balance on call should we need it."

Total assets fell during the year to \$2.35bn from \$3.23bn. Twenty per cent of the bank is owned by Morgan Guaranty of the US, which supplies the management.

Afcol outlook clouded by tighter credit controls

BY JIM JONES IN JOHANNESBURG

AFCOL, the furniture manufacturer controlled by South African Breweries, warned yesterday of a possible slackening in consumer spending as a result of tighter credit controls and higher interest rates introduced by the Pretoria Government this week.

In its latest year to March, turnover rose to R510m (\$231.8m) from R389m as lower interest rates and improved consumer confidence lifted spending on durables. Pre-tax profit was R26.9m against R17.7m.

The directors are concerned

that the new credit controls could result in a recession for the industry similar to that of 1984 when sharply higher interest rates cut spending on durables.

But they add that, if a recession is avoided and socio-political and industrial relations environments remain the same, profits could increase in the current year.

Net earnings rose to 144.8 cents a share from 100.8 cents and the dividend has been increased to 72.5 cents from 50 cents.

Amaprop increases profits

BY OUR JOHANNESBURG CORRESPONDENT

IMPROVED DEMAND and higher rentals for central city office accommodation increased profits at Anglo American Properties (Amaprop), one of South Africa's largest property companies.

Pre-tax profits rose to R29.4m (\$13.4m) in the year to March from R26.1m. Demand for rented commercial property had been weak for some years but has

recovered with the recent improvement in the economy. Last month Amaprop took over the management of Johannesburg's Carlton Hotel after Western, the US hotel group, severed its ties with South Africa.

Net earnings rose to 46.3 cents a share from 40.4 cents and the dividend has been increased to 30 cents from 29 cents.

PACIFIC BASIN FUND

Notice to Shareholders

The Board of Directors of Pacific Basin Management Company S.A., in their meeting held on 26th February 1988, have considered with the Custodian that, because of the continued size of the Fund and because the fixed recurring expenses have become increasingly important in comparison to the current income, it is in the best interests of the shareholders and the managers alike to terminate the operations of the Fund and proceed with its liquidation.

In accordance with Article 17 of the Management Regulations, issues and redemptions of shares and the calculation of the net asset value have been suspended as from this date.

The Management Company, as liquidator of the Fund, has appointed Price Waterhouse to assist it in the liquidation of the Fund. It is expected to resume to the remaining shareholders the corresponding net asset value per share on or before 31st May 1988 but no assurance can be given that this date will be respected.

Shares should be presented to the Paying Agent, Banque Paribas (Luxembourg) S.A. At the close of liquidation any outstanding amounts will be deposited with the Caisse des Consignations in Luxembourg on behalf of the beneficiaries.

All accounting records and legal documents relating to the Fund will remain at the registered office of the Fund, 10A Boulevard Royal, Luxembourg.

29th February 1988

On behalf of the Board
J. Pierson
General Manager

WORLD WIDE GROWTH FUND

Notice to Shareholders

The Board of Directors of World Wide Growth Management Company S.A., in their meeting held on 30th March 1988, have considered with the Custodian that, because of the continued size of the Fund and because the fixed recurring expenses have become increasingly important in comparison to the current income, it is in the best interests of the shareholders and the managers alike to terminate the operations of the Fund and proceed with its liquidation.

In accordance with Article 19 of the Management Regulations, issues and redemptions of shares and the calculation of the net asset value have been suspended as from this date.

It is expected to reimburse to the remaining shareholders the corresponding net asset value per share on or before 30th June 1988, but no assurance can be given that this date will be respected.

Shares should be presented to the paying agent, Banque Paribas (Luxembourg) S.A. At the close of liquidation any outstanding amounts will be deposited with the Caisse des Consignations in Luxembourg on behalf of the beneficiaries.

All accounting records and legal documents relating to the Fund will remain at the registered office of the Fund, 10A Boulevard Royal, Luxembourg.

31st March 1988

On behalf of the Board
J. Pierson
General Manager

Notice of Redemption
U.S.\$50,000,000 Guaranteed
Floating Rate Notes due 1993
of
Saitama International (Hong Kong) Limited
Guaranteed as to payment of Principal and Interest by
The Saitama Bank, Ltd.

NOTICE IS HEREBY GIVEN that pursuant to Condition 4(b) of the Notes Saitama International (Hong Kong) Limited has elected to redeem on June 7th, 1988 (the "Redemption Date") all of its outstanding Guaranteed Floating Rate Notes due 1993 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes should be presented and surrendered to the paying agents as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to said date.

Coupons due June 7, 1988 should be detached and presented for payment in the usual manner.

May 6, 1988
By Citibank, N.A. (Citi Dept.) London, Fiscal Agent **CITIBANK**

WORLD SHIPPING & PORTS

The Financial Times proposes to publish this survey on:
7th JUNE 1988

For a full editorial synopsis and advertisement details, please contact:
CLARE REED
on 01-248 8000 ext 3345

or write to her at:
Bracken House
10 Cannon Street
London
EC4A 3DF
ECAP 4BY

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

Series 051
US\$42,000,000
Short-term Guaranteed Notes
Issued in Series under a
US\$200,000,000
Note Purchase Facility
by
Mount Isa Mines (Coal Finance) Limited

Notice is hereby given that the above Series of Notes issued under a production Loan and Credit Agreement dated 30th March, 1983, carry an interest rate of 7½% per annum. The Issue Date of the above Series of Notes is 9th May, 1988, and the Maturity Date will be 9th November, 1988. The CUSIP reference number for this Series is 32612 and the CEDEL reference number is 989044.

Manufacturers Hanover Limited
Agent

6th May, 1988

CHANGE OF NAME
BALMORAL RESOURCES N.L.
is now registered as
SANDHORST MINING N.L.
Address: LGF 55 Macquarie Street,
Sydney 2000, NSW Australia
Telephone: (61-2) 251 3010 Fax: (61-2) 251 2786
Telex: AA 75162
Stock Exchange Code: SDH

BankAmerica Corporation
(Incorporated in the State of Delaware)
U.S. \$400,000,000
Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the final Interest Sub-period from 9th May, 1988 to 7th June, 1988 the following will apply:

- Interest Payment Date: 7th June, 1988
- Rate of Interest for Sub-period: 7½% per annum
- Interest Amount payable for Sub-period: US\$299.57 per US\$50,000 nominal

Total Interest Amount payable: US\$999.56 per US\$50,000 nominal

The following Interest Sub-period will be from 7th June, 1988 to 7th July, 1988.

Agent Bank
Bank of America International Limited

U.S. \$75,000,000
Southeast Banking Corporation
(Incorporated in Florida, U.S.A.)
Floating Rate Subordinated Capital Notes Due 1997

For the six months 6th May, 1988 to 7th November, 1988 the Notes will carry an interest rate of 7½% per annum. Interest due on 7th November, 1988 will amount to U.S. \$395.05 per U.S. \$10,000 Note.

Morgan Guaranty Trust Company of New York
London
Agent Bank

INTL. COMPANIES AND FINANCE

Swiss bid code riddled with contradictions

THE ALARM bells started ringing in Swiss boardrooms this week as directors began to realise that the £2.1bn (Sfr.9bn) bid by Nestlé for Rowntree and Jacobs Suchard's aggressive buying of shares in the UK confectionery company, could have some unexpected long-term repercussions for Swiss corporate practices.

Embarrassingly for the Swiss companies, their takeover tactics in the UK have been exposed by moves by two big Swiss chemical groups, Ciba-Geigy and Sandoz, to reinforce their immunity to takeover by restricting shareholders' rights.

This coincidence, highlighting the glaring contradiction between Swiss companies' behaviour abroad and at home, has provoked hostile reactions in London. It has also evoked mixed feelings within Switzerland.

While many Swiss industrialists are angry at having a foreign spotlight turned on the protection they enjoy against takeover, younger bankers and businessmen hope that international attention will help to promote changes.

"We should be grateful to Sandoz and Ciba-Geigy," one Zurich banker said. "Their amercianistic steps have alerted the pension funds and revived discussion. Perhaps the conservatives will start to understand that the Swiss stock exchanges can no longer afford to tolerate such practices."

The Nestlé raid on Rowntree has given the European Commission the opportunity to press for changes in Swiss corporate conduct when it tries to negotiate in 1989 on Swiss association with the European single market, a corporate lawyer suggested.

Neither banker nor lawyer would be named. Domestically, the issue is still too sensitive. The Swiss commercial code has been under revision for 30 years, during which industry and business have doggedly resisted any fundamental amendments.

The last revision dates back to 1956, when Swiss companies had to be armoured against takeover from Nazi Germany, although the need to shore up businesses debilitated by the depression may at the time have been an equally powerful motive.

Switzerland's corporate defence system is in essence very simple. It works against domestic raiders as well as foreign. The code places few limits on how companies write their statutes.

Swiss companies can refuse to enter a shareholders' register but the board can refuse to enter a shareholder for any reason it sees fit, without having

to explain why. Only registered shareholders can vote at company meetings.

This week the Sandoz and Ciba-Geigy boards won authority from shareholders to limit to 2 per cent the maximum stake in their share capitals that can be registered in the name of a single shareholder.

If a share is sold, the buyer has to apply for registration in his own name. If his application is

rejected, he will not be able to vote. The most dramatic instance of this practice involves Mr Karl Schmid, the owner of the Demer retail group, who holds more than 50 per cent of the capital of Usap-Triemac, a rival retailer.

Mr Schmid has been unable to exercise his voting rights and take control, because the Usap board refuses to enter his shares on the register.

The flexibility of the bid defences available to Swiss companies was recently demonstrated by Sulzer, the engineering group, when it warded off a bid by Tito Tettamanti, a Lugano lawyer, and his associates by lowering from 4,000 to 1,000, or 0.5 per cent of the capital, the maximum holding it would enter on its register.

Listed Swiss companies can also issue shares in different categories varying in nominal value and voting rights. Alongside registered shares of Sfr100 nominal value, each with one vote, a company can issue bearer shares at a par of Sfr1,000 or any multiple of Sfr100 each with one vote. The participation certificates which Swiss companies issued on mass before the October crash to tap mainly foreign investment frequently had no voting rights.

It is possible for a company to prescribe in its statutes that it must remain in Swiss ownership. But the Swiss commercial code is not specifically anti-foreign. It does not prohibit foreigners from buying registered shares. There is simply no point in foreigners buying them, if they know that the companies will not register the shares.

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

in Switzerland. Originally passed to meet public reaction against massive foreign buying of homes, it has the effect of preventing a foreigner from buying a Swiss company which has more than half its assets in real estate.

Sheikh Yamani, the former Saudi Oil Minister, ran into this difficulty in trying to buy Vachon et Constantin, when a rival offered a price for the Geneva watchmaker's buildings that valued them at more than its industrial assets.

Lawyers have found ways round the real estate barrier. The best-known is to use a foreigner domiciled in Switzerland and holding a so-called C permit of residence. A foreigner qualifies for a C permit after five to 10 years' residence, according to nationality. It allows him or her to own real estate.

In contrast, say, French law, Swiss federal law is liberal in that it has no bureaucratic controls on foreigners acquiring Swiss concerns, except in the case of air and sea transport.

Foreign bids have to be launched in agreement with the board and management. The takeover of Hermes, the type-writer company, by Olivetti of Italy is an example but friendly foreign acquisitions of listed Swiss companies are infrequent.

A proposal amending the commercial code is now before the finance committee of the upper chamber of parliament. It is less than radical. It stipulates that boards must invoke "just" reasons for refusing to register shares but it also specifies that ownership by foreigners or companies in foreign majority control is sufficient reason.

Some Swiss, however, are querying whether the very special corporate culture in which they trade on their stock exchanges is compatible with international developments or even capable of safeguarding Swiss interests.

For Mr Charles Poncet, a Geneva lawyer specialising in corporate work, the system originally intended to prevent Nazi takeovers is now "perpetuating incompetent management." Even the big banks have started to warn companies to take care that their registered shares remain marketable if they want to continue raising equity capital.

But the reformers are looking for outside help to break down the very strong conservative resistance to change in the Vorort, the employers' association. The European Commission, they hope, will make it clear that reciprocity applies "also to stock market and corporate practices."

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

in Switzerland. Originally passed to meet public reaction against massive foreign buying of homes, it has the effect of preventing a foreigner from buying a Swiss company which has more than half its assets in real estate.

Sheikh Yamani, the former Saudi Oil Minister, ran into this difficulty in trying to buy Vachon et Constantin, when a rival offered a price for the Geneva watchmaker's buildings that valued them at more than its industrial assets.

Lawyers have found ways round the real estate barrier. The best-known is to use a foreigner domiciled in Switzerland and holding a so-called C permit of residence. A foreigner qualifies for a C permit after five to 10 years' residence, according to nationality. It allows him or her to own real estate.

In contrast, say, French law, Swiss federal law is liberal in that it has no bureaucratic controls on foreigners acquiring Swiss concerns, except in the case of air and sea transport.

Foreign bids have to be launched in agreement with the board and management. The takeover of Hermes, the type-writer company, by Olivetti of Italy is an example but friendly foreign acquisitions of listed Swiss companies are infrequent.

A proposal amending the commercial code is now before the finance committee of the upper chamber of parliament. It is less than radical. It stipulates that boards must invoke "just" reasons for refusing to register shares but it also specifies that ownership by foreigners or companies in foreign majority control is sufficient reason.

Some Swiss, however, are querying whether the very special corporate culture in which they trade on their stock exchanges is compatible with international developments or even capable of safeguarding Swiss interests.

For Mr Charles Poncet, a Geneva lawyer specialising in corporate work, the system originally intended to prevent Nazi takeovers is now "perpetuating incompetent management." Even the big banks have started to warn companies to take care that their registered shares remain marketable if they want to continue raising equity capital.

But the reformers are looking for outside help to break down the very strong conservative resistance to change in the Vorort, the employers' association. The European Commission, they hope, will make it clear that reciprocity applies "also to stock market and corporate practices."

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

in Switzerland. Originally passed to meet public reaction against massive foreign buying of homes, it has the effect of preventing a foreigner from buying a Swiss company which has more than half its assets in real estate.

Sheikh Yamani, the former Saudi Oil Minister, ran into this difficulty in trying to buy Vachon et Constantin, when a rival offered a price for the Geneva watchmaker's buildings that valued them at more than its industrial assets.

Lawyers have found ways round the real estate barrier. The best-known is to use a foreigner domiciled in Switzerland and holding a so-called C permit of residence. A foreigner qualifies for a C permit after five to 10 years' residence, according to nationality. It allows him or her to own real estate.

In contrast, say, French law, Swiss federal law is liberal in that it has no bureaucratic controls on foreigners acquiring Swiss concerns, except in the case of air and sea transport.

Foreign bids have to be launched in agreement with the board and management. The takeover of Hermes, the type-writer company, by Olivetti of Italy is an example but friendly foreign acquisitions of listed Swiss companies are infrequent.

A proposal amending the commercial code is now before the finance committee of the upper chamber of parliament. It is less than radical. It stipulates that boards must invoke "just" reasons for refusing to register shares but it also specifies that ownership by foreigners or companies in foreign majority control is sufficient reason.

Some Swiss, however, are querying whether the very special corporate culture in which they trade on their stock exchanges is compatible with international developments or even capable of safeguarding Swiss interests.

For Mr Charles Poncet, a Geneva lawyer specialising in corporate work, the system originally intended to prevent Nazi takeovers is now "perpetuating incompetent management." Even the big banks have started to warn companies to take care that their registered shares remain marketable if they want to continue raising equity capital.

But the reformers are looking for outside help to break down the very strong conservative resistance to change in the Vorort, the employers' association. The European Commission, they hope, will make it clear that reciprocity applies "also to stock market and corporate practices."

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

in Switzerland. Originally passed to meet public reaction against massive foreign buying of homes, it has the effect of preventing a foreigner from buying a Swiss company which has more than half its assets in real estate.

Sheikh Yamani, the former Saudi Oil Minister, ran into this difficulty in trying to buy Vachon et Constantin, when a rival offered a price for the Geneva watchmaker's buildings that valued them at more than its industrial assets.

Lawyers have found ways round the real estate barrier. The best-known is to use a foreigner domiciled in Switzerland and holding a so-called C permit of residence. A foreigner qualifies for a C permit after five to 10 years' residence, according to nationality. It allows him or her to own real estate.

In contrast, say, French law, Swiss federal law is liberal in that it has no bureaucratic controls on foreigners acquiring Swiss concerns, except in the case of air and sea transport.

Foreign bids have to be launched in agreement with the board and management. The takeover of Hermes, the type-writer company, by Olivetti of Italy is an example but friendly foreign acquisitions of listed Swiss companies are infrequent.

A proposal amending the commercial code is now before the finance committee of the upper chamber of parliament. It is less than radical. It stipulates that boards must invoke "just" reasons for refusing to register shares but it also specifies that ownership by foreigners or companies in foreign majority control is sufficient reason.

Some Swiss, however, are querying whether the very special corporate culture in which they trade on their stock exchanges is compatible with international developments or even capable of safeguarding Swiss interests.

For Mr Charles Poncet, a Geneva lawyer specialising in corporate work, the system originally intended to prevent Nazi takeovers is now "perpetuating incompetent management." Even the big banks have started to warn companies to take care that their registered shares remain marketable if they want to continue raising equity capital.

But the reformers are looking for outside help to break down the very strong conservative resistance to change in the Vorort, the employers' association. The European Commission, they hope, will make it clear that reciprocity applies "also to stock market and corporate practices."

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

in Switzerland. Originally passed to meet public reaction against massive foreign buying of homes, it has the effect of preventing a foreigner from buying a Swiss company which has more than half its assets in real estate.

Sheikh Yamani, the former Saudi Oil Minister, ran into this difficulty in trying to buy Vachon et Constantin, when a rival offered a price for the Geneva watchmaker's buildings that valued them at more than its industrial assets.

Lawyers have found ways round the real estate barrier. The best-known is to use a foreigner domiciled in Switzerland and holding a so-called C permit of residence. A foreigner qualifies for a C permit after five to 10 years' residence, according to nationality. It allows him or her to own real estate.

In contrast, say, French law, Swiss federal law is liberal in that it has no bureaucratic controls on foreigners acquiring Swiss concerns, except in the case of air and sea transport.

Foreign bids have to be launched in agreement with the board and management. The takeover of Hermes, the type-writer company, by Olivetti of Italy is an example but friendly foreign acquisitions of listed Swiss companies are infrequent.

A proposal amending the commercial code is now before the finance committee of the upper chamber of parliament. It is less than radical. It stipulates that boards must invoke "just" reasons for refusing to register shares but it also specifies that ownership by foreigners or companies in foreign majority control is sufficient reason.

Some Swiss, however, are querying whether the very special corporate culture in which they trade on their stock exchanges is compatible with international developments or even capable of safeguarding Swiss interests.

For Mr Charles Poncet, a Geneva lawyer specialising in corporate work, the system originally intended to prevent Nazi takeovers is now "perpetuating incompetent management." Even the big banks have started to warn companies to take care that their registered shares remain marketable if they want to continue raising equity capital.

But the reformers are looking for outside help to break down the very strong conservative resistance to change in the Vorort, the employers' association. The European Commission, they hope, will make it clear that reciprocity applies "also to stock market and corporate practices."

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

in Switzerland. Originally passed to meet public reaction against massive foreign buying of homes, it has the effect of preventing a foreigner from buying a Swiss company which has more than half its assets in real estate.

Sheikh Yamani, the former Saudi Oil Minister, ran into this difficulty in trying to buy Vachon et Constantin, when a rival offered a price for the Geneva watchmaker's buildings that valued them at more than its industrial assets.

Lawyers have found ways round the real estate barrier. The best-known is to use a foreigner domiciled in Switzerland and holding a so-called C permit of residence. A foreigner qualifies for a C permit after five to 10 years' residence, according to nationality. It allows him or her to own real estate.

In contrast, say, French law, Swiss federal law is liberal in that it has no bureaucratic controls on foreigners acquiring Swiss concerns, except in the case of air and sea transport.

Foreign bids have to be launched in agreement with the board and management. The takeover of Hermes, the type-writer company, by Olivetti of Italy is an example but friendly foreign acquisitions of listed Swiss companies are infrequent.

A proposal amending the commercial code is now before the finance committee of the upper chamber of parliament. It is less than radical. It stipulates that boards must invoke "just" reasons for refusing to register shares but it also specifies that ownership by foreigners or companies in foreign majority control is sufficient reason.

Some Swiss, however, are querying whether the very special corporate culture in which they trade on their stock exchanges is compatible with international developments or even capable of safeguarding Swiss interests.

For Mr Charles Poncet, a Geneva lawyer specialising in corporate work, the system originally intended to prevent Nazi takeovers is now "perpetuating incompetent management." Even the big banks have started to warn companies to take care that their registered shares remain marketable if they want to continue raising equity capital.

But the reformers are looking for outside help to break down the very strong conservative resistance to change in the Vorort, the employers' association. The European Commission, they hope, will make it clear that reciprocity applies "also to stock market and corporate practices."

However, defence against foreign raiders is reinforced by the Law-Friedrich, the law limiting Swiss companies' right to buy property

Leu in merger talks with BZ Bank

By William Dullforce
in Geneva

BANK LEU, Switzerland's oldest and fifth largest bank, is negotiating a merger with BZ Bank Zurich, one of the youngest and most innovative.

Talks focus on setting up a holding company, which would give the joint venture a corporate structure new to Swiss banking. Shareholders of the two banks would be invited to swap their stock for shares in the new company.

Zurich Insurance, the leading Swiss primary insurance group and a major shareholder in Bank Leu, is understood to be backing the merger and to be taking an active part in the negotiations.

The initiative appears to be part of the strategy of Mr Kurt Schlittmeier, the new chairman, to restore Bank Leu's image, recently clouded by its part in a buyback share deal during the Guinness takeover of Distillers in the UK and its earlier involvement in the Deutsche insider trading case in the UK.

BZ Bank, established three years ago by Mr Martin Knaier, concentrates on securities trading, investment advice, and new issues business. In 1986, it pioneered covered warrants on the registered shares of blue-chip Swiss companies and more recently launched Switzerland's first stock-index options contract.

Mr Knaier, who holds 41 per cent of the BZ Bank stock, which is not listed on the Swiss stock exchanges, said both banks would retain their independence under the holding company structure.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

Bank Leu had total assets of Sfr15.5bn (\$11bn) at the end of March, while BZ Bank's assets were Sfr13.3bn at end-December. Bank Leu reported net profits of Sfr1.5bn in 1987, against Sfr1.5bn at BZ Bank.

NOTICE OF REDEMPTION BY

THE REGIONAL MUNICIPALITY OF OTTAWA-CARLETON

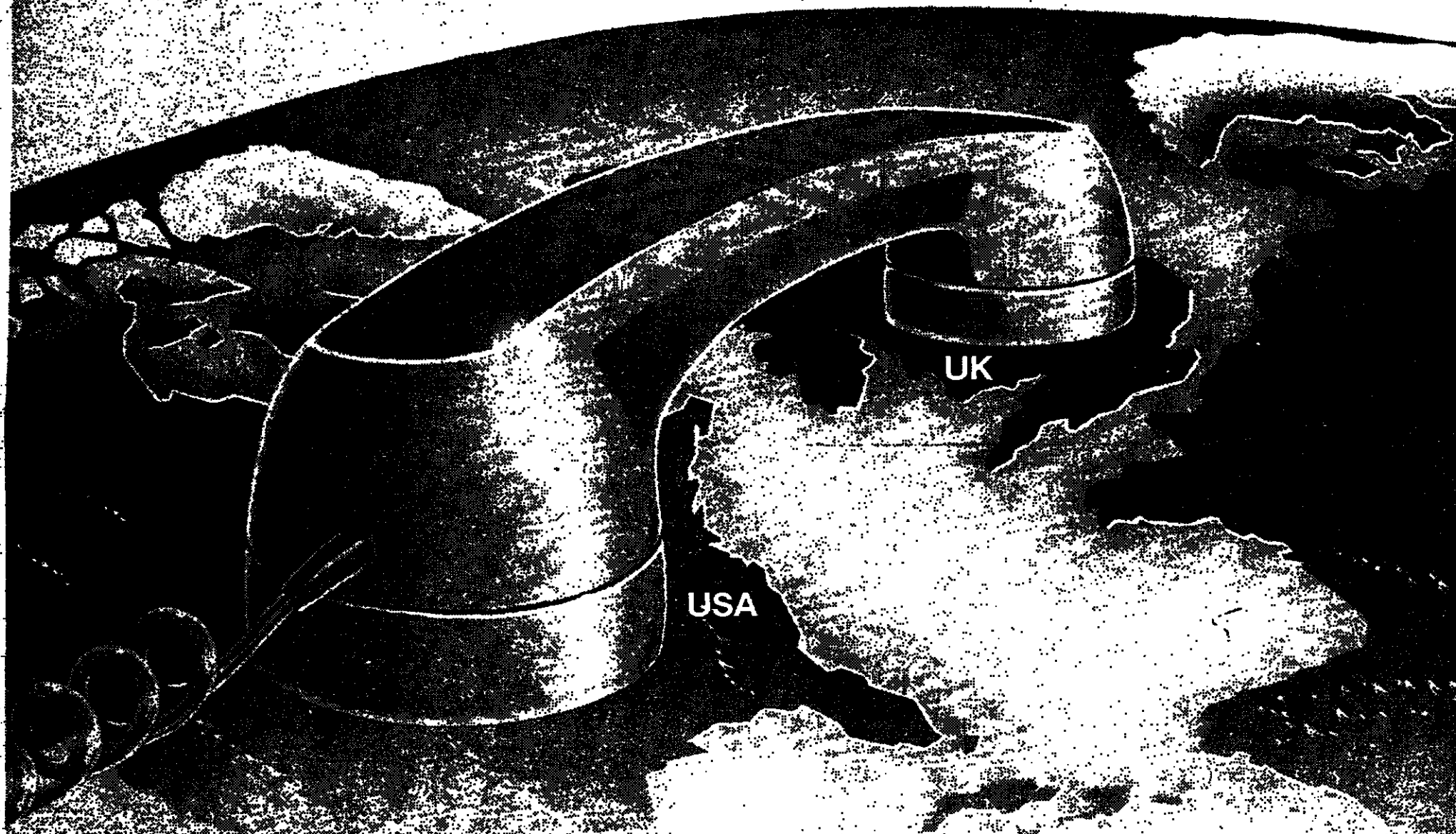
To the Holders of Debentures U.S. \$40,000,000
14% Debentures due June 15, 1997
Authorized by By-law Number 75 of 1982
Amount Redeemable June 15, 1988 - U.S. \$2,622,000

NOTICE IS HEREBY GIVEN THAT The Regional Municipality of Ottawa-Carleton will redeem on June 15, 1988 Debentures bearing the numbers listed below at 100% of the principal amount of each Debenture plus accrued interest to the redemption date.

U.S. \$1,000 COUPON BEARING DEBENTURES

00027	00085	00047	00062	00054	00069	00064	00065	00073	00084	00096	00113	00140	00169	00184	00219	00235	00266	00288	00305
00332	00370	00372	00389	00427	00450	00456	00476	00491	00496	00519	00526	00532	00540	00551	00552	00573	00603	00606	00615
00628	00656	00669	00687	00702	00707	00736	00763	00769	00790	00792	00838	00856	00873	00874	00903	00967	00981	00985	01030
01049	01063	01064	01080	01088	01108	01117	01120	01129	01131	01136	01145	01153	01157	01169	01176	01180	01218	01237	01240
01246	01256	01269	01300	01321	01340	01349	01369	01378	01380	01381	01388	01402	01411	01412	01444	01476	01492	01498	01505
01505	01509	01518	01519	01538	01542	01575	01585	01587	01597	01602	01685	01686	01734	01737	01746	01751	01768	01769	01793
01834	01843	01866	01894	01917	01943	01953	01969	02022	02028	02040	02047	02092	02102	02116	02119	02120	02127	02133	02142
02176	02179	02185	02201	02213	02231	02231	02231	02236	02237	02238	02238	02239	02240	02257	02258	02261	02264	02268	02248
02418	02428	02429	02438	02457	02487	02498	02511	02527	02535	02537	02575	02581	02582	02583	02584	02585	02586	02587	02588
02593	02604	02605	02611	02619	02624	02625	02626	02627	02628	02629	02630	02631	02632	02633	02634	02635	02636	02637	02638
03056	03058	03067	03121	03128	03158	03160	03167	03199	03204	03244	03257	03315	03335	03340					
03423	03428	03434	03447	03492	03836	03540	03547	03566	03589	03633	03597	03826	03634	03646	03637	03722	03738	03743	
03794	03798	03800	03807	03810	03828	03833	03834	03877	03913	03934	03941	04016	04039	04065	04040	04115	04116	04117	04131
04137	04138	04199	04218	04225	04237	04272	04278	04309	04310	04316	04329	04383	04368	04362	04376	04385	04396	04392	04413
04398	04398	04404	04417	04422	04437	04468	04473	04484	04490	04494	04504	04512	04523	04534	04546	04547	04549	04551	04574
04740	04744	04841	04844	04855	04863	04866	04900	04942	04910	04911	04922	04944	04947	04950	04951	04952	04953	04954	04979
05000	05050	05054	05058	05095	05093	05123	05135	05139	05140	05182	05227	05244	05246	05281	05293	05321	05324	05325	05333
05339	05340	05346	05380	05381	05383	05385	05386	05400	05404	05414	05458	05480	05481	05487	05495	05497	05513	05567	05584
05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585	05585
05589	05590	05919	05927	05944	05949	05953	05970	05976	05977	05987	05983	05983	05983	05983	05983	05983	05983	05983	05983
06195	06235	06235	06262	06265	06328	06345	06344	06346	06349	06354	06357	06377	06404	06417	06443	06454	06469	06491	06497
06561	06571	06572	06584	06593	06599	06609	06636	06676	06686	06697	06698	06702	06713	06737	06737	06747	06749	06772	06774
06781	06797	06811	06827	06837	06873	06875	06877	06887	06893	06938	06946	06956	06976	06994	06999	07017	07048	07054	07064
07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064	07064
07440	07466	07483	07496	07502	07528	07583	07588	07594	07596	07631	07604	07643	07639	07647	07649	07650	07651	07652	07653
07833	07846	07853	07872	07896	07951	07958	07961	07969	07973	08011	08016	08022	08030	08047	08067	08084	08104	08116	08120
08132	08156	08161	08197	08204	08213	08229	08260	08266	08284	08296	08296	08296	08296	08296	08296	08296	08296	08296	08296
08134	08417	08434	08454	08458	08460	08511	08513	08545	08565	08571	08574	08582	08586	08586	08586	08586	08586	08586	08586
08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589	08589
08996	09035	09036	09040	09049	09049	09081	09084	09088	09115	09127	09128	09145	09153	09161	09185	09187	09197	09214	09215
09238	09273	09297	09307	09326	09331	09332	09344	09365	09403	09414	09418	09420	09430	09440	09441	09447	09452	09483	09503
09507	09508	09518	09543	09556	09567	09569	09570	09713	09737	09759	09764	09782	09800	09800	09830	09847	09876	09898	09904
09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904	09904
10199	10232	10356	10249	10262	10259	10310	10311	10346	10348	10356	10372	10416	10367	10367	10367	10367	10367	10367	10367
10499	10504	10507	10514	10577	10589	10590	10630	10634	10646	10682	10703	10693	10711	10746	10755	10780	10811	10822	10826
10834	10840	10854	10872	10757	10899	10903	10906	10917	10926	10947	10969	10997	10998	11026	11042	11053	11077	11113	11113
11143	11155	11163	11180	11196	11199	11227	11240	11241	11247	11258	11268	11273	11288	11301	11320	11335	11358	11363	11368
11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368	11368
11852	11871	11873	11899	11900	11948	11948	11964	11987	12015	12069	12063	12115	12121	12132	12137	12168	12198	12206	12206
12211	12268	12268	12266	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268	12268
12517	12526	12527	12531	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582	12582
12785	12802	12817	12847	12851	12856	12890	12902	12912	12914	12918	12937	12947	12968	12993	13006	13010	13027	13031	13038
13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038	13038
13456	13472	13484	13500	13508	13512	13518	13518	13528	13589	13559	13571	13578	13584	13611	13611	13627	13633	13635	13660
13663	13666	13705	13729	13730	13747	13757	13779	13787	13829	13801	13810	13859	13884	13881	13919	13891	13936	13939	13963
13994	14000	14011	14046	14114	14117	14126	14123	14128	14222	14255	14266	14276	14297	14302	14331	14335	14353	14364	14365
14384	14375	14376	14381	14414	14457	14480	14485	14482	14522	14544	14581	14607	14616	14629	14638	14644	14659	14684	14695
14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695	14695
15008	15023	15032	15033	15033	15049	15067	15111	15118	15144	15159	15190	15192	15201	15207	15226	15251	15262	15309	15311
15336	15342	15386	15387	15393	15443	15446	15448	15462	15471	15472	15473	15479	15482	15492	15498	15542	15546	15587	15594
15577	15607	15619	15650	15567	15588	15758	15757	15757	15787	15804	15831	15849	15861	15868	15885	15897	15911	15916	15916
15930	15938	15940	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966	15966
16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000	16000
16477	16497	16501	16511	16515	16530	16560	16540	16543	16560	16565	16623	16640	16645	16658	16665	16667	16689	16703	16711
16716	16730	16738	16757	16781	16797	16785	16788	16798	16806	16821	16830	16834	16863	16855	16865	16867	16892	17007	17000
17017	17021	17056	17089	17076	17085	17110	17118	17119	17138	17142	17168	17185	17181	17206	17219	17230	17231	17234	17257
17251	17267	17262	17261	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265
17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265	17265
17893	17900	17916	17928	17948	17967	17964	18027	18028	18033	18039	18072	18075	18061	18089	18099	18111	18124	18125	18161
18134	18181	18184	18204	18219	18222	18226	18237	18247	18262	18264	18302	18306	18309	18311	18327	18353	18380	18367	18396
18407	18410	18470	18509	18521	18528	18544	18547	18556	18566	18576	18580	18608	18616	18622	18648	18653	1870		

London Bridge.



Allnet offers direct-dial service to London and the entire United Kingdom for up to 10% less than AT&T. And that's a great way to bridge the distance.

With Allnet, you can call anyplace in England, Scotland, Wales or Northern Ireland for as little as 63¢ per minute, based on a ten-minute call. Savings are even greater during peak calling hours! And the advanced Allnet network

assures you clear, static-free transmission. Quick connect times. And of course, 24-hour customer service.

For domestic and international long distance service that won't fall down on the job, call Allnet: 1-800-982-8888.



Allnet International Services. Your talkline to the world.
Allnet Communication Services, Inc. An ATC Communications Company

UK COMPANY NEWS

CapCo buys out Pearson share of M25 development

BY PAUL CHEESERIGHT AND MARTIN DICKSON

Capital and Counties, the property group, has acquired sole control of the only major shopping centre development on the M25 motorway to have received planning consent by buying out the share of Pearson, its partner, for \$24.4m.

The development is at West Thurrock, Essex, an area where Pearson still retains land holdings of 1200 acres, most of which is in the Green Belt.

Pearson, the publishing, banking and oil services conglomerate which owns the Financial Times, is receiving in payment 15.7m CapCo ordinary shares. It is selling immediately 3.7m shares to TransAtlantic Holdings, CapCo's parent, for £12.1m and has the option at the end of March for the next four years to sell tranches of 3m shares at a minimum price of 410p a share.

Bid speculation has surrounded Pearson since News Corporation, the media empire headed by Mr Rupert Murdoch, acquired more than 20 per cent of its shares. Pearson yesterday said there was no connection between the Thurrock deal and the Murdoch stake. But City analysts said the transaction looked a helpful one for the company, since it made more evident Thur-

rock's profits potential. Mr Ray Mooman, the CapCo managing director, said: "We have bought 80 acres of developable land at effectively \$200,000 an acre, which, for a prime shopping pitch in the south east, is not expensive."

At the same time, the issue of shares to Pearson widens the CapCo capital base and reduces the TransAtlantic equity holding from 68.4 per cent to 63.8 per cent on a fully diluted basis. This extends the capital restructuring of last year when CapCo launched a £182m rights issue. TransAtlantic is controlled by Liberty Life of South Africa.

For Pearson, the deal fits into the policy of taking profits from its Thurrock land holdings when they become ripe for development. In April 1987, Pearson received £22m from the sale of a Thurrock retail warehouse park to Land Securities.

The 410p option to sell on the CapCo shares puts a floor price under the Pearson stake in the company, which is 8.8 per cent on a fully diluted basis. But there is nothing to stop Pearson selling the shares on the open market if the price rises above 410p. Pearson will also be entitled to a one-off share of the profits of the

shopping centre on the basis of a valuation to be made about six months after it has opened.

There is therefore a possibility that Pearson could receive considerably more than \$24.4m for its share in the Thurrock development.

Pearson was also yesterday concluding the first stage of its deal to acquire Les Echos, a French financial newspaper, for \$88m. A deal to buy 100 per cent of Les Echos was originally announced in January but after opposition from the French Government it was modified, with Pearson buying an initial 67 per cent now, and the remaining 33 per cent a year hence, provided it is still an EC company.

CapCo expects to start construction of the shopping centre at Thurrock in August. At a cost of \$200m to provide 1.15m sq ft of retail space, the centre will be the first out-of-town shopping complex on the M25. It should be trading by the end of 1990.

The market took news of the deal quietly. CapCo shares closed 5p lower at 405p, while Pearson shares, which had risen 25p on Wednesday, moved up a further 4p in low turnover to close at 710p.

Currencies limit Smith & Nephew growth rate

By Clay Harris

Earnings per share growth at Smith & Nephew Associated Companies, the medical and health care products group, slowed to 11.1 per cent in the first quarter. Earnings for the 13 weeks to March 26 rose to 1.6p (1.62p).

Pre-tax profits advanced by 11.9 per cent to £24.9m (£21.9m) on external sales ahead by less than 6 per cent to £135.3m. Currency differences reduced translated turnover by £11.7m and profits by \$204,000.

The strong pound also hit exports of textiles, especially denim, to continental Europe, reducing volume as well as margins.

The earnings growth figure contrasts with the 15 per cent year-on-year rise shown in 1987 and the group's previously consistent advances of 20 per cent or more.

Estimated tax of 27.2m (£2.6m) reflects a lower rate than in the first quarter of 1987.

The results were at the lower end of City expectations, and the shares closed 5p lower at 122p.

Vodafone float gets go-ahead

By David Thomas

The board of Racal yesterday released figures showing further acceleration in the growth of its Vodafone cellular telephone network and gave the firm go-ahead for the flotation of its telecommunications group, centred on Vodafone.

The announcement last week that the flotation was likely resulted in a big jump in Racal's share price.

Further information about the flotation, which is expected to take place between July and October, will be released over the next few weeks. One issue still unresolved is who will handle the flotation: Racal's normal advisers are Hill Samuel.

Vodafone now has more than 165,000 subscribers, a figure which is growing by more than 2,000 a week.

Harris Queensway slumps to £17m

A PLUNGE in the profitability of the furniture division and losses at Hamleys, the toy shop chain, were major factors behind Harris Queensway's sharp fall in full-year pre-tax profits to £16.93m, compared with £50.1m in the previous 12 months.

Turnover, excluding VAT, totalled \$680m (£592m) in the year to January 31, while operating profits were £18.13m (£45.2m).

Property profits contributed just £159,000 to the pre-tax total, against £6.7m in 1986/87, while tax absorbed £5.7m (£15.4m).

Earnings per share totalled 4.16p, down from 16.96p. The group proposed an unchanged final dividend of 4p, making a

total of 5.75p for the year, the same as 1986/87.

The group said yesterday that midway through the year it had become apparent that its ability to manage and control the business "had not matched" the rapid expansion of prior years.

Although furniture sales were up 16 per cent to £300m, operating profit fell drastically from £23.3m to £1.3m. Sales targets had been achieved but at the expense of higher promotional costs and lower margins.

The group has now repositioned its furniture business, at considerable cost. It hopes this will return the division to satisfactory profitability.

In the case of Hamleys,

acquired in August 1986, expansion of the prestige toy retailer into the main cities in Britain had proved to be "inappropriate in relation to its image and trading position", the group said.

Together with management and control problems, this resulted in an operating loss of £2.66m, against a profit of £2.3m.

The group has changed the Hamleys management and reduced its toy operations.

The carpet division and Harveys, the household textiles and soft furnishings divisions, however, performed satisfactorily with operating profits of £12.8m (£12.3m) and £2.4m (£1.7m) respectively.

The group sold its loss-making

electrical business in December. Explaining the reasons for the disposal just before the Christmas selling season, the group said: "We considered it necessary to take an attractive opportunity to exit from this highly seasonal and competitive business so that our management resources could be more effectively concentrated."

The same reasons lay behind the decision to sell the House Charm DIY business.

For the future, Harris Queensway intends to focus primarily on the £6.6bn home furnishings sector in which it has a leading market share. This encompasses its furniture, carpets, textiles and soft furnishings divisions.

Maggie Urry looks at Harris Queensway figures and a possible bid

A business strategy on the carpet

SIR PHIL Harris, head of Harris Queensway, was in subdued mood yesterday when once again he had to present brokers and journalists with poor trading news.

This time the news was accompanied by the revelation that an approach had been made which, in bankers' parlance, "may or may not lead to an offer for the company". The shares rose 46p yesterday to 171p.

Harris Queensway shareholders have had a few shocks to cope with in the last year. After the results for the year ended January 1987 were announced, brokers' analysts made profit forecasts of up to 255m, against the £43.2m pre-tax just reported.

All still seemed fine at the annual meeting in June. But soon after one of the joint chief executives, Mr Peter Carr, resigned. In mid-August the blow fell. Problems in the Queensway furniture business, which Mr Carr had been repositioning in its market, had appeared. That would mean profits falling to between £32m and £38m, Sir Phil revealed.

Even at the time of the interim results in October, which showed pre-tax profits, excluding property profits, down from £14.2m to £3.7m, Sir Phil still hoped to announce a figure of £23m for the full year. Since then brokers revised their forecasts down.

Even so yesterday's figures - brought out a week early, Sir Phil says, to prevent a false market developing in the shares - showing a pre-tax figure of just £16.9m were a shock.

The company's statement yesterday showed that it was by no

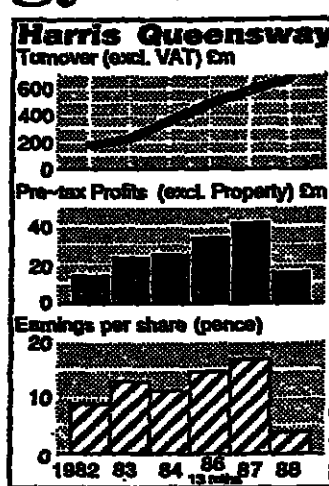
means only Queensway, its out of town furniture business, which was having difficulties. Midway through the year it became apparent that the rapid expansion of prior years had not been matched by our ability to manage and control the business. Additionally, trading strategies embarked upon in furniture and Hamleys (the group's toy shop chain) were found to be incorrect," Sir Phil said.

"There's no point discussing last year's figures, they are not worth talking about," said one analyst, by now hardened to Harris Queensway's bombshells. "It was almost inevitable that new management would discover a few more disasters," says John Richards of brokers County Nat West Wood MacKenzie. "It is operating in market segments which to say the least are not happy," he continued.

More interesting, but a subject on which Sir Phil is loathe to comment, is the bid approach. Many brokers ruled out the possibility of another retailer taking on Harris Queensway's well-known problems.

Speculation centres on the possibility of a bid which would break the company up and make better use of its property. Its assets were last valued in 1979, a time when out-of-town stores such as Queensway's, were considered to be practically worthless. These properties, Sir Phil says, are now worth "substantially in excess of their book value."

According to the end-January balance sheet the company's net asset value is £140m, yet at yesterday's closing share price the



market capitalisation is £402m. Would anyone be prepared to pay that much for a business, admittedly with great recovery potential, making such low profits and still having problems? The attraction is eight million square feet of retail space covering names such as Harris Carpets, Carpetland, Queensway, Vogue, Harveys, Times Furnishing, Poundstretcher. It would give a bidder the top position in the UK furniture market. That thought could, some brokers estimate, persuade a bidder to offer 200p or more a share; "though I am not saying they would be sensible to do so," added one.

The difficulty for any bidder is that Sir Phil holds 16.5 per cent of the shares, and Great Universal Stores a further 23.4 per cent, the legacy of a sale of some

chains to Harris Queensway. GUS has agreed not to accept a hostile bid for the group unless more than 50 per cent of the remaining shareholders do. Nor can GUS sell its shares without first offering them to Harris Queensway.

Mr Harold Rowman, a deputy chairman of GUS said yesterday "the figures are clearly disappointing and the management acknowledge a number of errors which they are seeking to rectify. The management will continue to have our support."

A hostile bidder would have a hard job to gain control, let alone reaching the 50 per cent necessary to force out minority holders. Analysts thus suspect that since Harris Queensway did not dismiss the approach out of hand the board may not be entirely antagonistic to a bid at the right price. Sir Phil points out that he is obliged to do whatever is in the best interests of shareholders as a whole.

He says he wants to retain control and, with the help of the strengthened management team, get the company back on its growth path. "I wouldn't be sitting here otherwise," he remarks, adding, "the only way I am going to win with the brokers and the press is by producing the figures and that is what I intend to do."

However, those who saw him yesterday felt he did not give the air of a man determined to fight a bid, tooth and nail. And cynics pointed out that if it came to a defence document, it would be hard to produce a profit forecast anyone would believe after the last year's forecasting attempts.

Crescent Japan under attack

By Nikki Tait

THE AMERICAN concert party which is pressing for unitisation at £110m investment trust Crescent Japan, has written to shareholders criticising the Crescent board for not adhering to the "one share, one vote" principle.

This, says the concert party, is contrary to the trust's articles of association.

At an egm last month, a vote requesting the board to draw up unitisation proposals was passed by a two to one majority. How-

ever, Crescent argues that half a dozen institutions accounted for virtually all the unitisation support, while resistance to conversion of the investment trust into a unit trust came from hundreds of smaller shareholders.

Although Crescent has said it will produce a unitisation scheme as requested, it continues to oppose such proposals. It has also pointed out that implementation of any unitisation scheme requires 75 per cent support from

shareholders, and that if the April egm voting pattern is repeated this would be blocked.

In its latest letter, the US concert party questions the use of Crescent money to "mount a minority defence against unitisation", the "apparent conflicts of interest", and asks the board to confirm that shareholders will be able to cash in a 96 per cent of net asset value under the unitisation scheme.

It adds that if no satisfactory replies are received, it will consider further steps which may include "requiring a further meeting of the company to remove some or all of the directors and/or terminate the existing management contract."

"Alternatively, our clients reserve the right to accept an offer for the company made to all shareholders," said the concert party's advisers.

Lyonnaise stake raised

Lyonnaise des Eaux, French water supply company, has increased its stake in Bristol Waterworks Company, one of the UK's three largest statutory companies, from 17 to 20.5 per cent.

Earlier this week Lyonnaise's rival, Compagnie Generale des Eaux, revealed it had built up a

24.4 per cent holding in the statutory company through its wholly owned subsidiary, General Utilities.

Bristol Waterworks restricts shareholders to a very small number of votes, irrespective of the size of their stake.

RANKS HOVIS McDUGALL PLC

£250,000,000
MULTI-OPTION FACILITY

Incorporating a
£160,000,000
STANDBY CREDIT

Arranged by
BARCLAYS de ZOEETE WEDD

Senior Lead Managers

Barclays Bank PLC
Midland Bank plc

Lloyds Bank Plc
National Westminster Bank Group

Lead Managers

Banque Nationale de Paris, London Branch
The Mitsubishi Bank, Limited

Crédit Lyonnais, London Branch
Rabobank Nederland, London Branch

Westdeutsche Landesbank Girozentrale

Managers

Bank of Scotland
The Sumitomo Bank, Limited

The Toyo Trust and Banking Company, Limited
TSB Scotland plc

Tender Panel Members

Amsterdam-Rotterdam Bank N.V.
Banca Nazionale del Lavoro, London Branch
Bank of Scotland
Banque Nationale de Paris, London Branch
Baring Brothers & Co., Limited
Crédit Lyonnais, London Branch
The Dai-ichi Kangyo Bank, Limited
First Republic Bank Dallas, N.A.
The Industrial Bank of Japan, Limited
Midland Bank plc
Morgan Grenfell & Co. Limited
National Westminster Bank Group
The Sanwa Bank, Limited
Swiss Bank Corporation
TSB Scotland plc

ANZ Merchant Bank Limited
Bankers Trust Company
Banque Indosuez
Barclays Bank PLC
Bayerische Hypotheken-und Wechsel-Bank AG
Credit Suisse
Den Danske Bank
Hambros Bank Limited
Kreditbank N.V., London Branch
The Mitsubishi Bank, Limited
Morgan Guaranty Trust Company of New York
Rabobank Nederland, London Branch
The Sumitomo Bank, Limited
The Toyo Trust and Banking Company, Limited
Union Discount Company Limited

Westdeutsche Landesbank Girozentrale

April, 1988

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities of the Company.

The Oporto Growth Fund Limited

(Incorporated with limited liability under the Companies (Jersey) Laws 1861-1968 registered number 40503 as an investment company with an authorised share capital of US\$150,100)

ISSUE AND PLACING

3,500,000 Participating Redeemable Preference Shares of US\$0.01 each at US\$10.60 per share

underwritten by

Shearson Lehman Hutton International
Banco Português Do Atlântico

N.M. Rothschild & Sons Limited

SBCI Swiss Bank Corporation Investment banking

The sponsoring member firm is Shearson Lehman Hutton Securities

The Oporto Growth Fund Limited is being established as an investment company, initially closed ended, offering investors a vehicle for investment in the Portuguese economy with the objective of long-term capital growth.

Of the 3,500,000 Participating Redeemable Preference Shares to be issued, up to 2,500,000 will be placed with institutional and other investors in the United Kingdom and the balance will be placed internationally. The U.K. Placing will be effected on behalf of the Underwriters by Shearson Lehman Hutton Securities, SBCI Savory Millin Limited and Smith New Court PLC.

Application has been made to the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the 3,500,000 Participating Redeemable Preference Shares of US\$0.01 each to be admitted to the Official List. It is expected that dealings will commence on 13th May, 1988.

A Prospectus relating to The Oporto Growth Fund Limited is available in the Extel Service and copies of this document may be obtained during normal business hours up to and including 10th May, 1988 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 20th May, 1988 from:-

Shearson Lehman Hutton International, Inc.,
One Broadgate,
London EC2M 7HA.

The Oporto Growth Fund Limited,
Chase House, Grenville Street,
St. Helier, Jersey.

6th May, 1988

When it comes to talking about £73.1m profit some figures speak for themselves.

CONSTRUCTION

£20.0M

UP 30%

PROPERTY

£27.1M

UP 31%

HOMES

£20.9M

UP 29%

TOTAL

£73.1M

UP 27%



Taylor Woodrow teamworkers achieved new records in 1987 for the 27th consecutive year. Of £73.1m profit (1986 £57.6m) £20.0m came from Construction £27.1m from Property development and investment £20.9m from Homebuilding and £5.1m from Trading activities.

For not unsatisfactory profitability and performance the figures pulling as a team ensure the figures vital for future growth.

**TAYLOR
WOODROW**



Pulling together for people, performance and profit.

UK COMPANY NEWS

Hopkinsons' profits dive as closure costs bite

BY CLARE PEARSON

THE costly closure of one plant and post-privatisation cost-cutting at British Gas combined to slash pre-tax profits of Hopkinsons Holdings, the valve manufacturer, from £9.14m to £1.58m for the year to January 31 1988. Nevertheless, the company is paying a 3.33p dividend, unchanged on the previous year.

British Gas cut orders by about 3m to Hopkinsons' Bryan Donkin subsidiary, which accounts for 37 per cent of group turnover and makes about 60 per cent of its sales to the gas utility. Group turnover fell to £73.74m (£77.25m).

The W.B. Controls plant at Radcliffe was shut just six months after it had opened, and closure costs and operating losses

accounted for a \$4m exceptional debit. The plant had originally been expected to provide economies of scale by merging the operation of two subsidiaries, but difficulties in integrating computer systems resulted in lost turnover.

The Radcliffe business is now being moved to the Hopkinsons plant, where it is hoped an onsite steel foundry and currently under-used capacity will boost volumes.

Interest and other receipts rose to £575,000 (£134,000). Tax took £394,000 (£218m). Earnings per share came out at 1.56p against 11.30p last year.

The company also announced a change of chairmanship. Mr

Peter Frost succeeds Mr Roger Bentley, who is retiring after 10 years with the company. Mr Frost is also chairman of Volsa, the electrical controls company, and Renold, the engineering concern.

Hopkinsons' US valve-maker had a good year in local currency terms, although the benefits were lost in currency translations. The lost in currency division contributed about £650,000 to profits, sharply up on the previous year's £180,000.

So far this year, orders from British Gas have picked up, Hopkinsons said. Power station work is steady, although a prize £1.5m order from Sizewell is not due for delivery till 1989-90.

UK market helps Time Products to 50% rise

By Andrew Hill

Time Products, watch manufacturer and distributor, increased pre-tax profits by over 50 per cent to £11.8m for the year to January 31, against £7.8m in 1986-87.

UK profits more than doubled to £8.51m (£3.25m) on turnover up 25 per cent to £32.5m (£26.1m). The figure was boosted by interest of £1.78m (£984,000) on the company's net cash balance of about £23m.

Time distributes Longines, Piaget and Baume & Mercier watches, as well as its own brands, Sekonda, which it claims is the UK's top-selling brand, Limit and Lotus.

Group turnover increased to £33.8m (£28.6m). Earnings per share rose 44 per cent to 18.22p (12.63p).

Time's manufacturing operation, Remex, with factories in Hong Kong, France and China, increased its profits to £4.98m (£4.58m) on slightly reduced turnover of £21.8m (£22.6m).

Mr Marcus Margulies, managing director, said the company would look for acquisitions in 1988. He said Time hoped to acquire under-valued brands, which could be developed, especially in the US, where the Remex range of watches had just been launched by Tiffany & Co.

He added that the manufacturing operation was now incidental to his view of the company, which would begin to move into different types of brand marketing.

He said there was potential to exploit the Sekonda brand-name on a range of high-value "designer" products and to develop sales of Sekonda watches on the continent.

Time is also moving its head office from Farringdon Road to Grosvenor Street, enabling the company to provide better service to its retail customers.

The board is recommending a final dividend of 2.50p, making 4.60p (3p) for the year.

Simplex Electrical

Simplex Electrical, an electrical equipment manufacturer which is itself a product of a management buy-out, has announced a £4.5m management buy-out of its installation products business, Power Control Holdings.

The deal has been financed by £2.1m of bank lending and £2.5m of equity and loan stock, arranged by Smith, the development capital company.

BOC given clearance for US sale

By Clay Harris

BOC Group, UK-based industrial gases producer, has been cleared to sell a US carbon graphite plant to Showa Denko, the Japanese chemical company. The proceeds may fall short of the original estimate of \$100m (\$24m).

BOC said yesterday that the disposal of the South Carolina facility to Showa Denko would go ahead now that US regulatory authorities had lodged no objections to the sale.

Showa Denko is to pay \$70m for assets which were valued at \$63.8m on September 30. It will also buy inventories, which were valued on the same date at \$11.2m, but the final price of which is not yet known. BOC will retain the unit's receivables, which it yesterday estimated at \$15m to \$20m.

Earlier this year, BOC unilaterally cancelled a planned sale to Horsehead Industries, a private US company, after concluding that the US Justice Department was preparing to block the deal on anti-trust grounds. Horsehead subsequently filed suit against BOC.

Punter Southall Kerr & Co.

Do you have difficulty obtaining independent and commercial actuarial advice? From today you have a real alternative

Why not telephone or write to us at:
New Road Street House,
1 New Road Street, London W1
Telephone 01-493 9345 01-493 9360

Consulting Actuaries

A YEAR OF PROGRESS

FINANCIAL HIGHLIGHTS for the year to 31 January 1988

	1988 £000	1987 £000
Turnover	14,163	12,640
Profit before tax	1,789	1,614
Profit after tax*	1,316	986
Earnings per share	13.0p	10.8p
Dividends per share	3.3p	—

Expansion is being achieved organically and by further complementary acquisitions.

The acquisition in October 1987 of Market Research Enterprises has placed us in the forefront of the UK's telephone based research facilities and new regional facilities are being added.

The total dividend of 3.3p per share is almost four times covered by earnings.

*Post tax profit shows the benefit of the carry forward of earlier tax losses in the U.S.

Rudolph W. Goldsmith, Chairman

A copy of our Annual Report, to be published in mid-May, may be obtained from The Secretary, MIL Research Group plc, 1-2 Barners Street, London W1P 3AG.



MIL Research Group plc
INTERNATIONAL MARKET RESEARCHERS

Profits increase by 17% despite substantial adverse currency movements

Continued growth in antivirals, including AIDS treatment

Interim dividend 1.0p per share

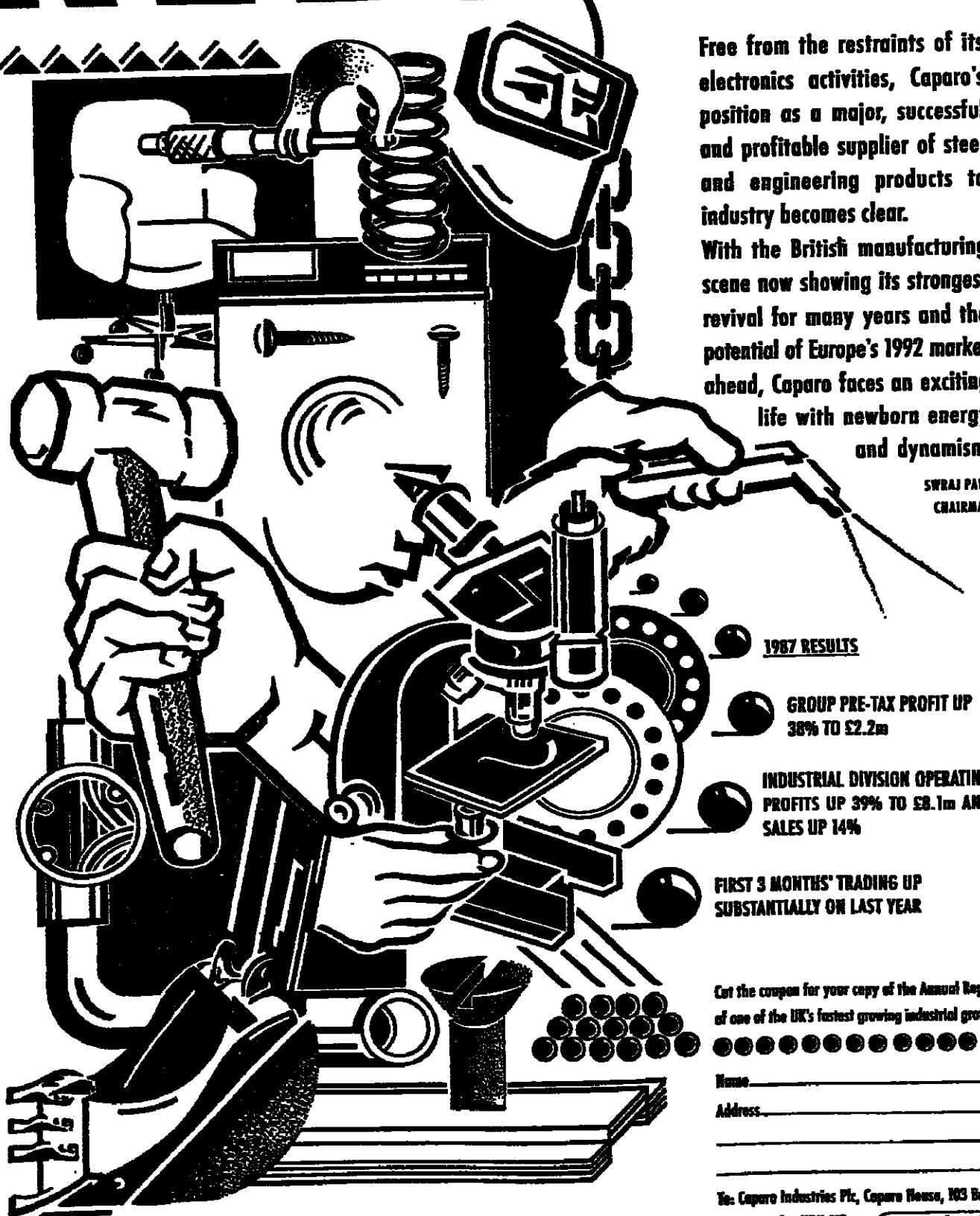
Interim results for the half-year ended 27 February 1988 (unaudited)

	1st half 1988 £m	1st half 1987 £m	Percentage Increase
Turnover	588.0	557.1	+6%
Pre-tax profit	94.8	81.2	+17%
Earnings per share	6.4p	5.5p	+17%

Wellcome

Wellcome plc, The Wellcome Building, PO Box 129, 183 Euston Road, London NW1 2BP.

REBIRTH



Free from the restraints of its electronics activities, Caparo's position as a major, successful and profitable supplier of steel and engineering products to industry becomes clear.

With the British manufacturing scene now showing its strongest revival for many years and the potential of Europe's 1992 market ahead, Caparo faces an exciting life with newborn energy and dynamism.

SWRAJ PAHL
CHAIRMAN

1987 RESULTS

GROUP PRE-TAX PROFIT UP 38% TO £2.2m

INDUSTRIAL DIVISION OPERATING PROFITS UP 39% TO £8.1m AND SALES UP 14%

FIRST 3 MONTHS' TRADING UP SUBSTANTIALLY ON LAST YEAR

Get the coupon for your copy of the Annual Report of one of the UK's fastest growing industrial groups.

Name _____
Address _____

To: Caparo Industries Plc, Caparo House, 103 Baker Street, London W1M 1FD.
Telephone: 01-486 1412



DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Root (Henry) — fin	9.5	—	0.7	14.5	10
Caparo — fin	—	—	0.9	0.75	1.55
Harris Queensway — fin	4	July 11	4	5.75	5.75
Highcroft Inv. — fin	1.5	—	1.45	2.7	2.45
Hopkinsons Holdings — fin	2.33	Aug 3	2.62*	3.33	3.33*
Wira Rubber — fin	0.8	—	0.8	0.8	0.8
Menz. Cap. & Ind. — fin	5.5	—	—	13.25*	—
MIL Research — fin	2.2†	July 25	—	3.3	7
Nu-Swift Inds. — fin	8	—	5.25	2.5	—
Select Agents — fin	1.5	June 29	—	0.9	0.9
Singapore Para — fin	1.1	—	2.25	4.6	3
Time Products — fin	2.88†	July 29	0.81	—	2.61
Wellcome — int	1	June 16	—	—	—

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. ‡Unquoted stock. †Third market. ‡For 17 months.

BM acquisition

BM Group, industrial holding company, is to acquire the marketing and manufacturing rights of Barber Green asphalt pavers from Aztec Inc of the US for \$250,000 (£134,000). The agreement covers Western Europe and Scandinavia. In a separate deal, it has purchased from the receiver, spares and production stock and certain fixed assets of Barber Greene England for £251,000 cash.

Meanwhile, BM has sold W & J Tod, a manufacturer of glass reinforced plastic mouldings, to Gray Electronic Holdings for £1.18m. In addition, Tod repaid intergroup loans of £1.98m before completion.

IN BRIEF

PROWING a housebuilder based in Ruislip, is planning a main market listing later this month via an issue of new shares sponsored by Lazard Brothers. The company made pre-tax profits of £6.5m on sales of £38m in its last financial year.

ASSOCIATED ENERGY SERVICES plunged into the red in the six months to March 31 1988 with pre-tax losses of £29,179 (£40,596 profit). Turnover of this USM company was £1.2m (£1.45m). No tax again payable. Extraordinary debit £20,850 (£22,545). Loss per share 0.56p (0.56p earnings).

SEAFIELD achieved turnover of £5.26m (£4.5m) for 1987 against (£5.56m) and profit £48,000 (£28,300). Tax credit £25,000 (nil) for earnings 0.4p (loss 1.5p before extraordinary charges £361,000). Company engaged in production of textile and PVC coated fabrics.

MEZZANINE CAPITAL and Income Trust 2001: Net asset value £1 per capital and 88p per income share at March 31 1988. Final dividend 5.5p for a 13.56p total. Net revenue for 17 month period £2,01m after tax of £1,06m. Earnings 13.88p.

UK COMPANY NEWS

Caparo to close Fidelity and restructure

BY ANDREW HILL

Caparo Industries, the engineering group headed by Mr Swraj Paul, has finally decided to close down Fidelity, its loss-making electronics subsidiary.

Fidelity's factory at North Acton, London, will shut and 300 jobs are likely to be lost. The closure will take place in stages during 1988.

Yesterday, Caparo also announced results for the year to December 31. Pre-tax profits rose to £2.7m, compared with £1.5m in 1986, on turnover up to £150m (£138m). Interest payable increased to £2.56m (£2.24m).

Terry Dodsworth and Andrew Hill on the end of an era for British TV manufacturing
Caparo rids itself of a costly albatross

THE NEWS that Caparo Industries is closing down the operations of its Fidelity electronics business marks the end of an era for the British television manufacturing industry and the end of a very unhappy chapter in Caparo's history.

Fidelity is the last of the British-owned television manufacturers, and the reasons for its demise mirror those of the rest of the industry, in particular, cut-throat competition from Japanese manufacturers.

For Caparo, Fidelity has been a costly albatross ever since it took over the business in 1984 and became embroiled in a bitter legal battle with the previous management over the company's trading position at the time of the bid.

In the early 1980s, Fidelity floundered on the stock market in 1973, then the best defence against changing tastes in hi-fi and Japanese competition was diversification into its core radio manufacturing operation. It expanded its range of televisions with a colour model, talking on the Japanese directly, and moving into video recorders and CD audio, the latter proving an expensive mistake.

A rights issue raised nearly £4m in July 1983, but pre-tax profits fell significantly short of the forecast of £2.2m for 1983-84. As the share price plummeted, predators gathered, including Mr Swraj Paul, the chairman of Caparo, whose initial £18.5m bid was rejected by the board, and Alan Sugar, who waited in the wings for a while before deciding to buy the company. Now, Fidelity's product range was too

like Amstrad's to justify a counter-bid. Mr Paul finally picked up the company for £16m in September 1984, but Fidelity never took off. Caparo had acquired the business because it looked as though its own core operations - manufacturing a wide range of products for heavy industry - were in a dead-end market.

Consumer electronics, on the other hand, was the go-go UK industry with Mr Sugar, Clive Sinclair and others as its entrepreneurial heroes.

But three factors hit Fidelity under Caparo. First, the new owners claimed they had been misled by Fidelity's accounts for the year to March 1984. Caparo sued two Fidelity directors, Steven and Robert Dickman, alleging they overstated stock values and profits in the account, and also issued a writ against Fidelity's auditors, Touche Ross. The outcome of both cases is still awaited.

Japanese competition also began to tell on Fidelity's results and margins were squeezed. The retail price of Fidelity's televisions is now substantially lower than in 1984 and gross margins on the best-selling 14-inch model have been forced down from 20 per cent to 10 per cent.

Caparo reduced Fidelity's overheads and revamped its reputation. Its products used to be regarded as downmarket, unreliable alternatives to Japanese quality; Mr Paul now calls it "the Marks and Spencer of the consumer electronics market". However, Mr Paul says margins at



Swraj Paul, chairman of Caparo

that level were unacceptable. Fidelity incurred a loss of £1.7m in the first year of operation under Caparo, increasing to £1.8m, before being checked at £1.1m in 1986-87.

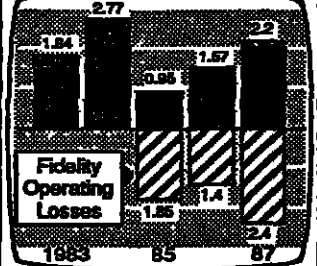
Caparo has considered every possible means of saving Fidelity, from diversifying or importing Fidelity products through to sale or flotation of the business.

What finally tipped the balance was the unfavourable exchange rate, which pushed up the price of components and encouraged foreign imports. In the figures for 1987-88 just announced Fidelity lost £2.6m after financing charges and continues to make trading losses.

"Every step we took forward, we were forced to take two steps backward because of the exchange rate," said Mr Paul yesterday. But long before Mr Paul decided to throw in the towel, the writing had been on the wall for the British-owned television industry.

Caparo Industries

Pre-tax Profits (£m)



Caparo Industries Pre-tax Profits (£m)

The final squeeze was applied last year. A new round of price-cutting that had got underway in earnest in 1986 cut the ground from under Ferguson, the largest UK producer, and persuaded its owner, Thorn EMI, to sell to Thomson of France. Fidelity was left to battle on as the lone survivor of the indigenous industry.

The demise of the UK-owned industry has not, however, meant a collapse of production in Britain. Indeed, output has been rising throughout the 1980s, driven by the arrival of Japanese companies and a steady build-up of capacity within their operations.

With the latest surge in the value of the yen, the Japanese commitment to British manufacturing has become even stronger. Last year, UK colour TV production jumped to 3.8m from about 3m in 1986, according to BIS Machinery, the market research group. Back in 1980, output stood at only 1.7m units.

look worryingly untidy. Mr James Leek, Caparo's chief executive, now hopes the company has done its penance and investors will concentrate on the company's quietly successful subsidiaries, which manufacture steel, abrasive and aluminium commodities for industry. Caparo's share price was fairly stable yesterday, losing 1/2p to close at 41 1/2p.

The company should make around £7.5m in 1988 and this puts the shares on a fully diluted prospective p/e of about 14, not particularly cheap but certainly more attractive than before the Fidelity closure.

Despite the increasing importance of the Japanese, Ferguson remains the biggest manufacturer in the UK, with its production this year estimated at around 700,000 units. The next largest is probably Sanyo, with output of about 450,000 TVs in the current year, followed by a clutch of producers on about 400,000 units a year.

Sanyo was one of the Japanese groups which took over an established British-based operation, in this case the former Philips plant at Lowestoft, Suffolk, based in the Netherlands. It is itself a foreign investor, but the Lowestoft plant was originally owned by Pye, a British company.

The two other big names to disappear from the British industry are Rediffusion, which was closed down in 1985 when some of its other activities were taken over by Granada, and Decca, absorbed by Taitung of Taiwan which now manufactures in Telford in the Midlands.

The most interesting British name to emerge in recent years is Amstrad. But its products are mainly imported, and the sets are principally composite units which include both a television screen and a videorecorder.

Analysts believe that there will be a continuing trend towards Japanese production in the UK, influenced both by currency factors and trade pressures. European manufacturers still have a strong grip on the region's production as a whole, led by Philips, Thomson and Nokia of Finland, which has recently emerged as a leading player.

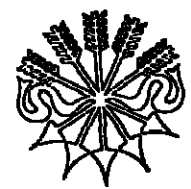
This announcement appears as a matter of record only

PEEL HOLDINGS p.l.c.

£100,000,000.00

9 7/8 per cent. First Mortgage Debenture Stock

Placed by

N M Rothschild & Sons Limited
5 York Street
Manchester M2 2AWN M Rothschild & Sons Limited
Member of TSA

For further information regarding N M Rothschild's banking and corporate finance services in the North please contact Charles Price in Manchester. Tel: 061 833 0888

Agricultural Supply Industries

The Financial Times proposes to publish this survey on:

4th July 1988

For a full editorial synopsis and advertisement details, please contact:

MARK JONES
on 01-248 8000 ext 3565

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BYFINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

Banque ARJIL

The Annual General Meeting of Shareholders of Banque ARJIL, held on April 26, 1988, approved the accounts for 1987 as presented by the Executive Board.

Executive Board Chairman Mr Christian GIACOMOTTO reviewed the principal activities of Banque ARJIL, since it began operations in April 1987. The Bank has been particularly active in three target sectors:

- Financial activities: operations in this sector included mergers and acquisitions, introducing companies onto the Paris Bourse and the creation of the investment company Compagnie Industrielle et Financière de PRESBOURG, with equity of FRF 750,000,000;
- Capital market activities: Banque ARJIL rapidly established itself as an active operator, conducting operations for the accounts of corporate and institutional customers as well as for the Bank's own account;
- Portfolio management: by year's end, Banque ARJIL was managing total assets in excess of FRF 2.5 billion, mainly through 17 investment companies and funds which were especially created for this purpose.

At the end of its first financial year - which represented eight-and-a-half months of activity - the Bank returned a net profit of FRF 6.1 million. As at December 31, 1987, the total balance sheet stood at FRF 2.1 billion, with contingent accounts - including mostly hedging instruments - totalling FRF 5.2 billion.

In view of the high level of activity since the beginning of the current year, results for 1988 should show a significant increase.

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt about the action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately. If you have sold all your shares in Crescent Japan, please pass this document to the stockbroker, bank manager, solicitor or other agent through whom the sale was effected for transmission to the purchaser.

OLLIFF & PARTNERS P.L.C.

(Registered in England No. 2072503)

Registered Office:
32 Threadneedle Street
London EC2N 8BA
5th May 1988

To the shareholders of Crescent Japan Investment Trust PLC

Dear Shareholders,

GRACE-PINTO AND ASSOCIATES

PROPOSED UNITISATION OF CRESCENT JAPAN INVESTMENT TRUST PLC

At the Extraordinary General Meeting of Crescent Japan on 22nd April 1988 shareholders voted, by a resounding two to one majority, in favour of our clients, Grace-Pinto and Associates, unitisation resolution. The board's own resolution, that Crescent Japan should continue as an investment trust, was also defeated overwhelmingly.

Following the meeting the Chairman wrote to shareholders on 25th April 1988 enclosing a copy of the press release issued by the board immediately following the meeting. This letter sets out our response to the Chairman's letter.

For shareholders' information, the actual results of the voting at the meeting were as follows:

Resolution 1: "Ordinary Resolution that the Company should continue as an investment trust in its present form" (proposed by the board).
Result: 16,608,586 votes FOR (33.9%) 32,457,409 votes AGAINST (66.1%).

Resolution 2: "Ordinary Resolution to require the board to submit proposals for liquidation and unitisation of the Company" (proposed by Grace-Pinto and Associates).
Result: 35,194,159 votes FOR (65.7%) 18,389,925 votes AGAINST (34.3%).

In the light of the above and our clients are extremely concerned at the contents of the Chairman's letter and press release. The essence of the press release is contrary to the company's Articles of Association which provide for one vote per share and not one vote per shareholder. The board must therefore ignore the wishes of the majority of shareholders as expressed in the votes cast on the two resolutions and to use the Company's funds to support their own minority opposition to unitisation. This action by the board violates the clear instruction given by the majority of shareholders.

The board made certain statements in its press release with which we and our clients take issue:

44 The message is that Crescent Japan should continue as an investment trust.
The board has resolved that Crescent Japan should continue as an investment trust in its present form was defeated by 32,457,409 votes to 16,608,586. The message from this is clear. Shareholders will want to know how the board plans to implement their wishes that the Company should not continue as an investment trust; unless the directors consider on reflection that, having lost so heavily a vote of confidence on an issue of their choosing, they are however bound to resign.

44 In order to defeat unitisation proposals, the board requires only a 25 per cent. blocking minority.
The board's duty is to act in the best interests of the shareholders. It should be no part of the board's business to block the majority of shareholders' wishes, let alone promote minority interests.

44 We now believe we have a specific mandate to support our recommendation that shareholders oppose unitisation.
Shareholders have given a clear mandate to the board in favour of unitisation and have instructed the board to prepare unitisation proposals. The board has no mandate to oppose shareholders' wishes in opposing unitisation.

44 This is a last case for the future of the investment trust sector.
This is not a test case for the future of the investment trust sector. The proposals have been put forward as a result of the poor performance of Crescent Japan. The directors are duty bound to look after the interests of the shareholders of Crescent Japan and these interests were clearly reflected in the results of the Extraordinary General Meeting.

44 We do not intend to let our supporters down. We shall continue the fight.
Who are these supporters? ...
Is it right for the directors to fight a majority of their own shareholders?

Are shareholders to conclude that the board, having overseen a 60 per cent. level of liquidity for the Company in a rising Japanese market and having approved a 50 per cent. increase in Edinburgh Fund Managers plc ("EFM") management fee and having achieved the worst performance of all specialist Japanese investment trusts over the last year, will now go on to seek to engineer a statement, which would be detrimental to all shareholders and would inevitably cause a fall in the share price?

Shareholders are reminded that of the five directors of the Company, three have been directors of EFM and two remain directors, including the joint Managing Director.

We have the following specific questions for the directors:

- Will the board issue the basis on which units in the new unit trust will be issued and confirm they will have a realisation value of at least 96 per cent. of Crescent Japan's net asset value? This is demonstrably achievable and based upon precedent.
- The directors have told us that the Company's costs to date in resisting our clients' proposals amount to £300,000. Will the board undertake that it will not spend any more of the shareholders' money in mounting a minority defence against unitisation?
- Our clients continue to be concerned about the apparent conflicts of interest. Can the board confirm that at the very least the development of detailed unitisation proposals will be delegated to the directors independent of EFM who should be committed to maximising shareholder value? They should bear in mind that shareholders have shown a lack of confidence in the board, expressed on the last three occasions on which they have been asked to vote.

On 30th April 1988 the ordinary share price of Crescent Japan was 157p, a discount of 11.3 per cent. to net asset value per ordinary share of 177p. If unitisation proposals are approved with a realisation value of 96 per cent. of Crescent Japan's net asset value this would be equal to approximately 170p per ordinary share, an increase of 13p per share for all shareholders. If unitisation proposals are not approved shareholders can expect the share price to fall and the discount to widen to as much as 19 per cent, being the investment trust sector average. The price at this level of discount would be 140p.

It is the duty of the directors, following the resolutions passed at the Extraordinary General Meeting, to prepare proposals for unitisation in good faith and using reasonable care and skill. It is the duty of the directors to attempt to compromise shareholders in order to gain support for the continuation of Crescent Japan as an investment trust against the expressed wishes of the majority of shareholders. We are confident that unitisation proposals which achieve a realisation value of at least 96 per cent. of Crescent Japan's net asset value will have the support of more than 75 per cent. of shareholders.

As a result of the board's recommendation to shareholders to vote against unitisation at the next Extraordinary General Meeting (as expressed in the Chairman's letter of 25th April 1988), we have doubts as to the board's commitment to bring forward proposals which will achieve a realisation value as defined above. We will send a copy of this letter to the board and expect replies to the above questions by 21st May 1988.

If no satisfactory reply is received, Grace-Pinto and Associates will consider what further steps must be taken to protect the interests of all shareholders. These steps may, if the directors persist in their opposition against the majority of shareholders, include requisitioning a further meeting of the Company to remove some or all of the directors and/or to terminate the existing management contract. Alternatively, our clients reserve the right to accept an offer for the Company made to all shareholders.

Yours faithfully,
for OLIFF & PARTNERS P.L.C.R. M. ORR
Managing Director

Detailed below are a number of relevant events which have occurred over the past few months. These events exemplify the recent poor performance of Crescent Japan and the way in which its directors have misjudged the views of their shareholders.

12th November 1987 - good management?
The Directors announced that they considered that "...in the radically altered investment climate resulting from recent heavy falls in world stockmarkets and the continued high valuations of many Japanese equities, pursuit of the recent policy of being fully invested in equities would be imprudent." Events proved them wrong. At that date the TSE index was at 1767.23 and at 3rd May 1988 the TSE index had risen to 2213.08.

25th January 1988 - good management?
Despite the poor performance of the Company the directors increased the management fee of Edinburgh Fund Managers plc ("EFM") by 50 per cent. This, along with an unusually long five year contract, makes the management agreement one of the most restrictive in the investment trust sector.

18th February 1988 - misjudgment of shareholders' views
At the Extraordinary General Meeting shareholders voted down the board's proposed scrip issue of warrants.

February 1988 - lack of commitment of EFM to investment trusts - The Scottish Business Insider
Colin Ross, joint managing director of EFM, stated "...the real issue is the maintenance of an investment management industry up here, not the concentration on a product which frankly has had its day."

8th March 1988 - creation of shareholder value? - Our letter to the Chairman
"I would like to meet you at the beginning of next week to discuss our proposals ... I shall be grateful if you will let me know by Friday 11th March when it would be convenient to meet with you. We would, of course, be prepared to come to Edinburgh." The board would not agree to a meeting.

14th March 1988 - creation of shareholder value? - Our letter to the directors
"...if on reflection you wish to reconsider our request for a meeting we remain ready and willing to see you." The board would not agree to a meeting.

21st March 1988 - creation of shareholder value? - Our letter to the Chairman
"We continue to remain ready and willing to discuss with you any aspect of a proposed unitisation of the Company." The board would not agree to a meeting.

31st March 1988 - poor performance
The Association of Investment Trust Companies' figures to 31st March 1988 show that Crescent Japan was the worst performing of all specialist Japanese investment trusts over the year to that date.

5th April 1988 - creation of shareholder value? - Chairman's letter to shareholders
"In the opinion of Citysearch Springwood Victoria, the realisation discount could, as a consequence, be as high as 10.5 per cent. compared with the closing discount to net asset value on 29th March 1988 of approximately 14 per cent."

5th April 1988 - misjudgment of shareholders' views - Chairman's letter to shareholders
The directors convened a meeting requisitioned by Grace-Pinto and Associates and added their own resolution "...THAT Crescent Japan Investment Trust PLC continue as an investment company in its present form" as a diversion. Shareholders later made clear their views on this resolution by voting against it and defeating it.

12th April 1988 - independence of the board's advisers? - Our letter to shareholders
"Shareholders are being advised by the board of directors who in turn are guided by the merchant bank, Noble Grossart Limited. ... Shareholders should further note that, of the five members of the board, three are truly independent of EFM, namely Mr. Macdonald and Mr. Cassidy. Mr. Macdonald and Mr. Cassidy are both directors of EFM (as disclosed in the Company's documents). Mr. McNay joined EFM at its formation, remains a shareholder and has been a director."

13th April 1988 - conflict of interest? - The Lex Column - Financial Times
"Advising them are merchant bankers Noble Grossart, and shareholders could be forgiven for finding it curious that the managing director of the bank is also chairman of Edinburgh Fund Managers, which manages Crescent Japan. That is the sort of thing which starts one looking around for a bit of help from the referee."

15th April 1988 - facts from our letter to shareholders
"The EFM Tokyo Fund, a specialist Japanese unit trust, has outperformed the Company over the past five years."

Crescent Japan's liquidity was as high as 64 per cent. when the Tokyo Stock Exchange index stood at 1725.83. Over the next two months as the index climbed to 2078.87 liquidity remained as high as 50 per cent. The Company announced on 11th April 1988 that liquidity had been reduced to 6 per cent. but by that date the index had reached an all-time high of 2183.58.

"Unitisation can achieve 96 per cent. of net asset value."

22nd April 1988 - misjudgment of shareholders' views
Result of shareholders' meeting
Resolution 1: result: 16,608,586 votes FOR (33.9%) 32,457,409 votes AGAINST (66.1%).
Resolution 2: result: 35,194,159 votes FOR (65.7%) 18,389,925 votes AGAINST (34.3%).
The board was defeated on both resolutions.

25th April 1988 - doubtful tactics? - Chairman's letter to certain institutional shareholders
"The board of Crescent Japan was most disappointed to learn that you voted against the board and for unitisation at the extraordinary general meeting held last Friday. ... We hope that you will reassess your policy towards investments such as this so that your investment managers can take note of the clear wishes of the majority of shareholders in Crescent Japan and not be restricted to taking their decision on short term portfolio grounds."

THE ABOVE POINTS ARE AMPLIFIED JUSTIFICATION FOR OUR CLIENTS' RESOLUTION - DO NOT BE DIVERTED. IN ADDITION TO POOR PERFORMANCE, THE SUBSTANTIAL REDUCTION IN THE DISCOUNT IS A FURTHER COMPELLING REASON FOR THE UNITISATION OF CRESCENT JAPAN TO PROCEED.

CAUTION

On 30th April 1988 the ordinary share price of Crescent Japan was 157p, a discount of 11.3 per cent. to net asset value per ordinary share of 177p. If unitisation proposals are approved with a realisation value of 96 per cent. of Crescent Japan's net asset value this would be equal to approximately 170p per ordinary share, an increase of 13p per share for all shareholders. If unitisation proposals are not approved shareholders can expect the share price to fall and the discount to widen to as much as 19 per cent, being the investment trust sector average. The price at this level of discount would be 140p.

OLLIFF & PARTNERS P.L.C.
Member of The Securities Association
(Registered in England No. 2072503)

UK COMPANY NEWS

Anti-viral drugs boost Wellcome

BY PETER MARSH

A STRONG performance from the anti-viral drug Zovirax, and from Retrovir, the only formulation available on prescription to combat Aids, was behind a 17 per cent rise in interim pre-tax profits announced yesterday by Wellcome, the UK pharmaceutical company.

The profit figure of £24.8m (£21.2m) was for the first six months of 1987-88 to February 27. Sales rose 6 per cent to £586m. Earnings per share were 6.4p, an increase of 17 per cent. The company announced an interim dividend of 1p (0.81p) per share.

The advances were achieved in spite of the adverse effects of currency fluctuations, chiefly the

strength of sterling against the dollar. Wellcome said that if its figures had been calculated using constant 1988 exchange rates, pre-tax profits would have increased by 45 per cent on turnover 15 per cent higher.

Mr Alfred Sheppard, chairman, said a significant factor behind the results was a strong contribution from Zovirax, which is used against herpes and other viral infections like shingles, and Retrovir, which went on sale just over a year ago.

Since then Retrovir has been licensed for use on prescription in about 40 countries. Although the drug has not been heralded as a cure for Aids, which is

nearly always fatal, it has held up the course of the disease and relieved symptoms. Sales of Zovirax, Wellcome's best-selling formulation, climbed to £24m, compared with £71m. Sales of Retrovir were £40m (nil). In the second half last year they were £18m.

Mr Sheppard refused to be drawn on exactly how much both drugs contributed to the profit figure, although this is assumed to be substantial. Some analysts have suggested sales of Retrovir could climb as high as £200m a year by 1989.

Behind this speculation is that Wellcome is conducting trials of the drug for treating people who

are not suffering from the full effects of Aids but who are infected by the HIV virus. Wellcome benefited in the first half from strong underlying growth in the US, continental Europe and Japan, where pharmaceutical sales rose by 26 per cent, 37 per cent and 33 per cent, expressed in local currencies.

Only about 10 per cent of Wellcome's business is in Britain, while two fifths of sales are in the US, the company's biggest market.

Trading profit for the first six months was £100.1m (£84.9m). Net interest payable was £5.3m (£3.7m) and tax took £40.1m (£34.5m).

Hillsdown sells 5.7% stake in Bassett

By Nikki Tan

SHARES in Bassett Foods, the Sheffield-based confectionery manufacturer, yesterday slipped 5p to 226p on news that food and furniture group, Hillsdown Holdings, has sold its 5.7 per cent stake.

Hillsdown emerged as a shareholder in Bassett in early 1986, when Bassett shares were trading at around 160p. The food group is thought to have suggested a friendly deal, but was consistently rebuffed by Bassett.

Yesterday, Bassett chairman Mr Bev Stokes said that he could not "hand on heart" say that he was sorry to see Hillsdown leave the share register, but stressed that matters had remained friendly.

Bassett's brokers helped place out the holding, mainly amongst institutional investors.

Meggitt expands US aerospace side via \$40m purchases

BY MARTIN DICKSON

Meggitt Holdings, acquisitive specialist engineering group, yesterday announced an expansion of its aerospace and defence operations in the US through two purchases costing \$40m (£21m).

It is buying Plastic Fabricating, a Kansas-based manufacturer of composite and metal bonded structural components from Criton Industries for \$32m, and New York-based Regen Data Systems, which makes engine and air data instruments, for \$8.5m.

Plastic Fabricating's products are used by both civil and military aerospace manufacturers, including Boeing, Bell Helicopters, General Electric and McDonnell Douglas, for high technology components such as helicopter rotor blades and crashworthy crew seats.

It made pre-tax profits of \$4.7m in 1987 on turnover of \$17.3m, and its assets have a net book value of \$6.1m.

Meggitt said the development of composites technology had led to major changes in the design of aircraft components and it intended to extend Plastic Fabricating's technology to its other aerospace companies in the US and Europe, most of which currently used conventional metal technology.

Meggitt, which announced in March that it had signed a letter of intent to buy Regen, said yesterday that definitive contracts had now been exchanged.

Regen had a turnover of \$10.2m in the year to last September and pre-tax profits of \$1.2m. Meggitt's subsidiary, Negretti Aviation, is already a major supplier of instrumentation to European aerospace companies. In addition, Regen is a significant supplier of components for aircraft fuel systems - an area in which Meggitt companies have not previously operated.

French loss holds back Select rise

By Clare Pearson

Losses at its French subsidiary held back full year results of Select Appointments, although pre-tax profits still came out at £1.1m, £16,000 higher than the employment agency forecast when it joined the USM a year ago and up 62 per cent on the previous 12 months.

A 47 per cent tax charge of £512,156 contained no relief for losses - amounting to £514,000 at Select France, which culminated in the departure of the area managing director in February.

But strong organic growth in the UK enabled earnings per share for the year to April 2 to come out 41 per cent higher at 4.4p, on a fully diluted basis. There is a recommended final dividend of 1.5p, making 2.9p for the year.

About sixty per cent of the losses in the French subsidiary, which closed down four outlets, arose from tax doubtful debts incurred by the Bordeaux office.

Mr Robert Klapp, chairman, said a thorough overhaul of management had been carried out at Select France since the dismissal of the managing director.

Mr Klapp said operations both at home and abroad had made a buoyant start to 1988, with no signs of a recession.

Mills & Allen forming European network

BY PHILIP RAWSTORNE

Mills & Allen, the UK's largest outdoor poster company and a wholly owned subsidiary of MAI, the international financial, media, and information services group, has joined forces with Avenir Publicite, the French poster group, to establish a European outdoor advertising network.

The joint venture is being established by a series of transactions announced yesterday.

Mills & Allen and Avenir are buying 21 per cent of each other's capital. Mills & Allen is paying FFfr 178m (£16.8m) for its stake in

Avenir, and Avenir is subscribing £12.6m for its stake in the UK company. The deals value Avenir at £79.1m and Mills & Allen at \$80m.

The two companies are establishing a new jointly owned company, Europoster, which in turn is buying Mills & Allen's Belgian subsidiary, Bernaerts, for £14.7m, acquiring control of La Red, a leading Spanish outdoor advertising contractor, for Ptas480m (£2.3m), and seeking further acquisitions in other European countries.

Avenir Publicite, which is listed on the French stock

exchange, is controlled by Havas, the French advertising group. Avenir has a 25 per cent share of the French poster market and made pre-tax profits last year of £10.8m.

Mills & Allen, whose 19,000 poster panels give it a similar share of the UK market, expects turnover for the year to June 30, 1988, to approach £24m, with pre-tax profits estimated at more than £8m.

After the Monopolies and Mergers Commission ruling that MAI must sell 2,000 of its UK poster sites by November, and with the

prospect of a unified market in 1992, Mr Hollick said that it was natural to look towards Europe for expansion opportunities. The company already operates in Hong Kong, Malaysia, Singapore and Australia.

More O'Ferrall, MAI's major UK competitor also provides a full outdoor advertising service in France and Belgium - the operations now contribute 25 per cent of profits - and recently moved into Taiwan. The company has indicated that it might be interested in acquiring some of the UK sites that MAI has to sell.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's results.	
	TODAY
Pharm Eagle Trust, UPL	
FUTURE DATES	
Industries	
Bagborough Brick	May 10
Parsonage	May 10
PSI	May 10
Pharm	May 10
Colony	June 3
Concorde Railways	May 26
England (A)	May 26
Africa Investment Trust	May 26
Parsonage	May 27

Crown TV

Crown Television Productions
Turnover £2.54m for half year ended March 31 1988 (£1.83m) and profit £268,000 (loss £227,000). Earnings 1.5p (losses 2.4p).

NATURAL RESOURCES AND INDUSTRY WORLDWIDE

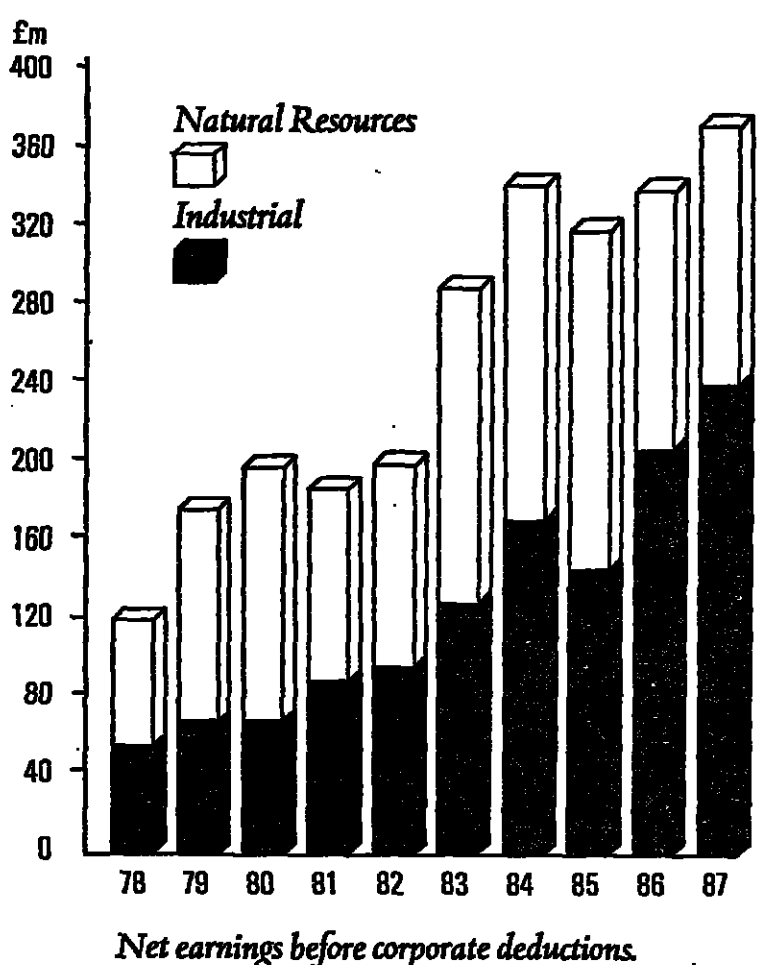
EARNINGS PER SHARE - UP 14%

DIVIDENDS PER SHARE - UP 22%

OUTLOOK: METAL MARKETS HEALTHIER, INDUSTRIAL STRENGTH CONTINUES.

"RTZ is committed to sustain and build on the competitive advantages of its unrivalled high quality natural resources and industrial businesses around the world. Its recent moves demonstrate its clear intentions in this regard."

"A clear sense of purpose, a strong financial position, and a highly motivated management team give considerable confidence for the future."



Net earnings before corporate deductions.

RTZ

THE RTZ CORPORATION PLC, 6 ST JAMES'S SQUARE, LONDON SW1Y 4LD

For a copy of the 1987 Report and Accounts, please write to The RTZ Corporation, 1 Redcliff Street, Bristol BS1 6NT

Substantial growth in new orders at STC

LORD KEITH, chairman of STC, told the annual meeting that profits, sales and cash in the first quarter were all well ahead of last year. He said the order intake had started well with a substantial growth in new orders.

The communications group had achieved an order book which covered 90 per cent of its anticipated annual turnover.

Lord Keith said initial indications for the current year made it possible for him to reinforce earlier expectations of a material improvement in profit for 1988.

Highlights from other annual meetings were:

At United Biscuits (Holdings), the chairman said the year had started well. Results in the first quarter were ahead of the same period last year and ahead of budget.

Professor Roland Smith, chairman of Hepworth Cement, told members that trading in the year to date had been excellent and

that unaudited results showed a significant improvement over the equivalent period last year.

The meeting agreed to change the company's name to Hepworth.

First quarter results at Newman Industries had met the board's best expectations and, all being well, 1988 should be a year of further development and growth. The holding company will in future be known as Avel.

The year at Avel Holdings had started well and it should see a continuation of growth trends with the usual bias towards the second half.

Trading in the first four months at Evans Hulse had been very strong, and all markets in which the company operated were showing continued growth.

The chairman of Bowater Industries said sales, trading and pre-tax profit levels were comfortably ahead of 1987 and in line with budget.

NORTH RHINE WESTPHALIA

The Financial Times proposes to publish this survey on:

JUNE 29th 1988

For a full editorial synopsis and advertisement details, please contact:

DARREN DODD

on 01-248 5090 ext 3472

or write to him at:

Bracken House

10 Cannon Street

London EC4P 4BY

or if in Germany please contact:

Birgit Schulte

Financial Times (Germany Advertising) Ltd

Guldenstrasse 54

D-6000, Frankfurt am Main

West Germany

Tel: (069) 75980 Telex: 416193 Fax: (069) 722677

FINANCIAL TIMES

LONDON'S BUSINESS NEWSPAPER

BRUSSELS 17 to 19 MAY 1988

EUROPE - ONE COMPLETE MARKET
The Way Ahead for Financial Services

Conference at the Sheraton Hotel

Covering all aspects of the financial services industry attendance at this major European event is a must for all who are seriously interested in the opportunities presented by 1992.

Over 30 eminent speakers include Mark Eyskens, Finance Minister, Belgium and:

- key officials from the European Commission
- financial experts from all member states
- international legal experts

Further details: Peter Tuke, Conference Director,

Money Events International

U.K. Nos - Tel: 0730 85 711 Fax: 0730 85 763

OSTERREICHISCHE
VOLKSBANKEN-AKTIENGESellschaft

US\$25,000,000

Floating Rate Subordinated Notes due 1989

Notice is hereby given pursuant to the terms and conditions of the Notes that for the six months from 9th May 1988 to 9th November 1988 the Notes will bear an interest rate of per 7 7/8% annum with a coupon amount of US\$ 201.25

London & Continental Bankers Limited
Agent Bank

UK COMPANY NEWS

Telemetrix under S African control

BY PATRICK DANIEL

Telemetrix, the loss-making manufacturer of computer graphics monitors, yesterday unveiled a major equity restructuring proposal that will see up to 60 per cent of its shares passing into the hands of Altron Group, a major South African electronics company.

Telemetrix, whose share dealings were suspended last week pending yesterday's announcement, also announced a pre-tax loss of £2.41m - on turnover of £5.65m - for the six months to January 3, largely due to exceptional provisions totalling £1.7m.

Altron (Allied Electronics Corporation), which is listed on the Johannesburg stock exchange with a market capitalisation estimated by the company at £3.5m

(£855m), said yesterday that Telemetrix will become the group's "flagship" company in the UK.

The group has diverse interests in telecommunications, electronic components, information technology and electric power generation. For the six months ended February 28, it reported a pre-tax profit of £138m (£24m on turnover of £1,585m (£384).

Mr Roy Cotterill, chairman of Telemetrix, said in an announcement yesterday that Telemetrix will be built into "major European electronics group, with particular emphasis on becoming a leading European computer graphics specialist and a significant international supplier of communications and data equipment".

He also announced that Mr Snedden is to be appointed deputy chairman and joint chief executive of Telemetrix, subject to shareholders' approval at an extraordinary general meeting scheduled for June 1 this year.

Shareholders will be asked to approve the restructuring proposal which will involve the issue of 35m new shares to Altron at 21p a share - a 36 per cent discount on the 33p suspended price. This will result in a capital injection of £7.35m from Altron.

The shares will be subscribed by a new company, Titan International, to be incorporated in Guernsey and owned by a trust whose sole beneficiaries are Altron and its subsidiaries. In addition, shareholders will

be offered a one-for-four rights issue, also at 21p, to be underwritten by Titan. This will raise a further £1.1m.

The proposals, together with the loss provisions announced yesterday, will revamp Telemetrix's balance sheet. The company will have substantial cash resources - with no net debt - to finance expansion through acquisitions and organic growth.

Commenting on the proposals, Mr Cotterill said that Telemetrix had looked for a partner to build up its modern manufacturing facility at Tewkesbury in Gloucestershire which Mr Snedden described as "the most magnificent I have ever seen".

Telemetrix shares yesterday fell initially to 23p but recovered to close unchanged at 33p.

Few takers for Dutch oil bid

By Steven Butler

SHV, the private Dutch industrial group, yesterday said that it had few takers for its 166p per share bid for Acre Oil and would return acceptance documents now that the offer had lapsed.

The bid, for which shareholders representing only 0.4 per cent of the equity sent in acceptances, was intended to provide an underpinning for the value of the shares in the new independent oil company, which was formed from the oil assets of SHV and the Calor Group. SHV did not intend to acquire control of the company.

SHV held 40.3 per cent of Acre at the offer date. Acre shares yesterday closed at 153p.

Highcroft

Highcroft Investment Trust raised pre-tax profits from £489,976 to £528,786 in 1987. Earnings per share grew to 6.48p, against 5.86p, and the directors recommend a final dividend of 1.5p for a 2.7p (2.45p) total.

Rodenhurst Estates, has agreed to purchase a freehold property at 289 Banbury Road, Oxford, for £1.5m cash.

French operations spark 64% growth at Nu-Swift

BY CLAY HARRIS

COST REDUCTIONS enabled Nu-Swift Industries, fire extinguisher manufacturer and distributor, to increase pre-tax profits by 64 per cent to £24.4m in 1987. The rise was achieved on turnover ahead by only 4 per cent to £134.3m.

Most of the improvement came in France, which accounts for nearly 80 per cent of profits. Rationalisation of distribution and administration lifted profits before interest and tax in that country to £20.7m (£12.5m).

The UK contributed £5.5m (£5.1m) and other countries £36,000 (£79,000). Sterling's rise against the French franc reduced taxable profits by £1.8m.

The group plans to concentrate this year on reducing the cost of production, most of which is based in France.

Nu-Swift's 87 per cent owned French subsidiary, Compagnie Centrale Sichel, raised £1.07m after tax through the flotation of 10 per cent of its own subsidiary General Incendie on the Second Market in Paris. Net of £300,000 in re-organisation costs, this resulted in an extraordinary credit of £780,000 (£1.78m debit). Sichel also bought out the 37.3 per cent minority in SICHES, another French subsidiary, for FFfr 5.9m (£590,000) and acquired a French regional operator, KO Participations.

Net interest paid fell to £1.8m

(£3m), and the tax charge rose from 27 per cent to 45 per cent with the exhaustion of carried-forward French tax losses.

Earnings per share advanced by 28 per cent to 27.55p (21.56p). A proposed final dividend of 8p will raise the total to 10p (7p).

● comment

The hottest days, alas, are probably over for Nu-Swift, but it should still spark some interest. Production efficiencies and reductions in central costs have set the stage for additional regional acquisitions in the UK and France, and perhaps even an opportunistic foray into the US, but the extinguisher market is definitely mature. The listing for General Incendie, its main French brand, means that paper

bearing a household name is available for acquisitions on that side of the Channel. This should not be strictly necessary, however, since organic cash flow has put the group in surplus since the year-end. Now that France is nearly sorted out, Nu-Swift will have to turn its attention back to increasing the contribution from the UK where ACT could become a problem within a year, especially since the group would like to pursue its slightly more progressive dividend policy. The historic yield is now 5 per cent but prospectively is more likely to be in the region of 6.6 per cent. This presumes pre-tax profits of £29m, where the prospective p/e is 8, and another easing of dividend cover. Much depends on the cost of rationalising production and how it is taken.

Jitra downturn

Although earnings fell from 1.93p to 1.36p, Jitra Rubber Plantations is maintaining its dividend at 0.9p for 1987.

Profit before tax fell to £171,000 (£255,000) after a loss of £1,500 (gain £90,000) on the sale of fixed asset investments. Income from investments came to £145,000 (£157,000) and the related company - Singapore Para Rubber - contributed £54,000 (£42,000).

Singapore Para

With earnings rising from 1.53p to 1.33p in 1987, Singapore Para Rubber Estates is lifting its dividend from 0.9p to 1.1p.

Turnover moved up to £552,000 (£489,000).

Operating profit more than doubled to £335,000 (£111,000).

The balance before tax came to £330,000 (£248,000).

Market float values Thorntons at £79m

BY PHILIP COGGAN

CUSTOMERS of Thorntons, chocolate retailer and manufacturer, are about to discover a new offering among the rum tipples and coffee creams.

From tomorrow, 20,000 prospectuses for the offer-for-sale will be available in Thorntons' shops. The offer, launched by S G Warburg and Granville, values Thorntons at £78.6m.

The company may have taken 77 years to join the stock market but it could scarcely have chosen a more propitious moment to

float. The British chocolate industry is under siege from all sides as foreign companies seek to buy long-established confectionery and names.

Thorntons' profits have been growing substantially in recent years - the company has increased the number of its stores, moved its manufacturing and widened its range of products for key seasons such as Easter and Christmas.

The group now has 201 retail

stores plus a further 92 franchised outlets. The stores sell almost exclusively Thorntons' products but the manufacturing arm does make confectionery for other retailers, notably Marks and Spencer, which accounted for 8.67 per cent of last year's turnover.

Pre-tax profits in the year to May 30 1987 were £5.18m and the company is forecasting profits of £7.4m in the current financial year. At the offer price of 125p, the shares are on a prospective p/

e of 15. S G Warburg and Granville are jointly offering just under 17m Thorntons shares - 27 per cent of the equity. Around half of the shares being offered are new - netting the company around £8.5m.

Applications are being invited for a minimum of 200 shares and must be received by Friday May 13. Dealings are expected to start on May 24. A comment will appear with the prospectus in Monday's paper.

Henry Boot makes £3m and restores dividend

Henry Boot & Sons finished 1987 with improved profits, earnings, and asset values, and no gearing. With that background and confidence, the directors are restoring the dividend to its full 1984 level of 14.5p, with a final of 9.5p.

In 1987 this construction, rail, engineering and property group turned in reduced turnover of £153.37m, compared with £160.5m, but lifted its pre-tax profit from £2.41m to £2.58m, earnings from 36.5p to 42.4p.

The profit represented a further recovery from the loss of £7m in 1985. Then the dividend was cut to 5p but restored to 10p in the following year. D.H. Boot, chairman, said while the climate for the construction industry had greatly improved, there was still regional differences.

building and civil engineering. The Northern company's performance was disappointing but which was attributable to the timing of settlements. The Southern company continued its steady progress.

Private housing development showed further growth in sales and profitability. Progress on current developments suggested that would continue. Property development made significant progress.

Railway engineering experienced a difficult year, but the revival of interest in railway development in the UK should improve prospects generally. Mr Boot said. The Channel Tunnel was starting to generate work and interest in urban light rail systems was increasing.

APPOINTMENTS

Ansbacher board posts

Mr Bernard Jellis has been appointed a director of the corporate finance department of HENRY ANSBACHER & CO. from May 9. He was a director and head of capital markets origination at Samuel, Benger & Co. Mr Paul Belinfante-Johns on May 31 as a director, the banking department. He is assistant general manager in the banking division of Banque Nationale de Paris.

HOLROYD MACHINE TOOLS & ROTORS, part of the Renold International engineering group, has appointed Mr Stuart France as sales director. He was UK sales manager for Manurhin, a French machine tool manufacturer.

Mr Roger Wild has been appointed chief executive of INITIAL AUTOMATIC SERVICES following a retirement through ill health. Mr David Barrow. Mr Wild was regional director.

MOORE STEPHENS has appointed as partners Mr Hugh Perry, Mr Nicholas King, Mr Philip Farr, Mr Janet Charsak, and Mr J. Mehta.

Mr Hugh E. Sykes, a founding partner of Sykes, has joined SHIPPING AND INVESTMENT SERVICES.

Mr Anthony Piro has been appointed country secretary of the 600 GROUP. He has been with the group since 1985.

AINSLIE'S OF LEEDS has appointed Mr Andrew Hinks as financial director. He will remain company secretary.

Mr Ian Maccock has been appointed chairman of MAYBORN GROUP, following the retirement of Lord Beaufort who has been chairman since 1946. Lord Beaufort will remain on the board. Mr Maccock was finance director of Habitat Mothercare until 1985 when he joined the Mayborn board. He is a non-executive director of Storehouse, National Freight Consortium, and other companies.

THE NATIONAL & PROVINCIAL BUILDING SOCIETY has appointed Mr Eric Smith to the newly formed SEARS sports and leisurewear division. He was managing director of the quality sector, British Shoe Corporation. Mr Jack Clark has been appointed finance director of the women's fashion division. He is succeeded by Mr Andrew Meehan as finance director at Selfridges.

Mr Charles Whittam has joined Sears and takes over from Mr Meehan as manager financial planning.

continue as executive chairman with special responsibility for overseas development and acquisitions strategy. Mr Gordon Hall, group sales director, becomes managing director, and is succeeded by the southern area sales manager Mr Brian Williams.

Mr Mike Banck, managing director, has been appointed chief executive of MSAS CARGO INTERNATIONAL, Bracknell. He succeeds Mr Tom Longhead, who will be returning to the US to become chairman of MSAS Cargo International Inc. He remains a director of the UK company. Mr Ron Hewison, American regional director, is leaving the company to pursue his own interests. The company is a wholly-owned subsidiary of Ocean Transport & Trading.

ACSIS GROUP has appointed Mr Peter Weinberg as finance director. He joins from Standard Chartered where he was controller of group financial projects.

Following the acquisition of Park Cuts by CHANSWICK MILL GROUP, Mr Martin Davey, finance director, also becomes managing director. Dr Bernard Bell becomes director responsible for food production.

SURGICRAFT, Redditch, has appointed Mr Neil Gillespie as chairman following the retirement of Mr B.W.D. Shawell, who will remain on the board. Mr Gillespie is also group chief executive of Richards, Leicester. Dr T.K. O'Brien joins the board as research director.

BARDING SECURITIES has appointed Mr Kazuo Shogami and Mr Kazuo Johnson as directors, and Mr Alex Murray as assistant director.

CARLESS, CAPEL & LEONARD has appointed Mr Colin Patterson as group director - personnel.

CHRISTIAN SALVESEN has appointed Mr Freddie Craig as managing director of its distribution division, and Mr Christopher Jack as managing director of its specialist services division.

Mr Alan Vickers has been appointed managing director of the newly formed SEARS sports and leisurewear division. He was managing director of the quality sector, British Shoe Corporation. Mr Jack Clark has been appointed finance director of the women's fashion division. He is succeeded by Mr Andrew Meehan as finance director at Selfridges. Mr Charles Whittam has joined Sears and takes over from Mr Meehan as manager financial planning.

SIMON

The Equipment, Services and Contracting Group

1987 - A Transitional Year

Dividend maintained

Improved profit potential through:

- New organisation and divisional structure
- New management at all levels
- Major acquisitions
- Elimination of loss-makers
- Growth in equipment and services
- £260m Yerevan contract

1988 - Moving Ahead

"Our future is an exciting one. We shall pursue every opportunity to improve the quality of our earnings, especially in new areas of business, to provide profits and earnings per share generation at more than acceptable levels.

I believe that the energetic action being taken within Simon will achieve these aims."

R E J Roberts, Chairman

For a copy of the 1987 Annual Report and Accounts please write to:
The Secretary, Simon Engineering plc, PO Box 31, Stockport, Cheshire SK3 0RT

Australia tightens controls on its coal exports

US metal traders dis

According to a Johnson Matthey survey released earlier With brokers increasingly recommending precious metals to

ciplined

those required by securities and commodities brokers.

ords. "The beef reform has significantly failed to meet its specification, to the extent that we are proposing interim adjustments to

the international market.

Dr Andy Stoeckel, the CIE's director, says everyone knows that agricultural protectionism is the simplest example might be

Government of Yemen up to \$500,000 (£268,000) as a signature

the largest contributor to the CAP and is the key to its reform. Total aid subsidies to German agriculture

Prime Minister with responsibility for Minerals and Energy, said

WORLD CONGRESS

UNITED PRICES

coast guard patrol efforts.

Sep	98.20	98.40	98.20	
Nov	100.95	100.80	101.00	100.80
Jan	102.10	102.10	102.10	
Mar	104.85	104.85	104.85	
May	107.00	107.00	107.00	

Turnover: Wheat 75 (105) , Barley 24 (54)
lots of 100 tonnes.

Spain's primo cabbage 20-30¢ and Italian peas 60-70¢. Jersey royals are down to 80¢-£1.40 (£1.40-2.00) while maincrop potatoes remain plentiful. Tomatoes are down to 75¢-£1.00 (80¢-£1.10) as supplies build, while cucumbers 26-55¢ and round lettuce 20-33¢ are plentiful. The first English bunched radishes are 25-35¢.

	169	126	96	253	Jul
	100	85	179	365	Sep
paper (Grade A)					Dec
		Calcs	Puts		Jan
	195	190	52	114	Mar
	135	142	30	184	May
	89	104	143	223	Jul
					Sep

92.70	92.25	92.50	92.25
97.50	96.10	96.60	97.50
93.50	185.10	95.50	84.00
93.10	184.25	0	0
91.70	182.75	93.50	82.50
80.90	782.00	0	0
90.40	81.50	0	0
79.90	81.00	0	0

DOW J

S&P

Future

May 4	May 3	month ago	yr ago
1732.4	1722.1	1722.3	1676.3
RES (Base: December 31 1974 = 100)			
126.52	126.37	130.55	127.51
132.44	132.15	134.54	126.33

30,000 Tons cents/ton		
Previous	High/Low	
51.17	52.45	51.66
51.66	52.77	51.90
52.52	51.75	50.90
50.37	50.95	50.80
50.20	50.85	50.45
51.50	0	50.75

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound nervous

TRADING ON the foreign exchange market remained uneventful yesterday. The dollar and sterling had an underlying nervous tone, but dealers were not prepared to put too much pressure on either currency.

The dollar and pound appear confined to a fairly narrow range at present, after both have failed to achieve the peaks predicted in the market.

Dealers looked for an attack on DM1.6500 by the dollar on Wednesday, and also suspected sterling might consolidate above DM3.35, after last week's better than expected UK trade figures for March.

The dollar fell below DM1.65 yesterday, and at no time threatened to move much above that level, while the pound moved towards the downward support level of DM3.35, but finished a little firmer on the day at DM3.355, compared with DM3.325.

Dealers see technical support for sterling at DM3.325, and also believe the Bank of England will be encouraged to increase UK interest rates if the pound's slide continues towards the DM3.30 level.

There were no fresh factors in the market yesterday, as dealers waited for today's publication of US employment data for April. According to a survey by Money Market Services non-farm payrolls are expected to rise 255,000, indicating that the US economy remains buoyant.

Other figures released this week will show the general level of forecasts, suggesting sustained economic growth.

£ IN NEW YORK

May 5	Latest	Previous
1 month	1.642-1.645	1.640-1.645
3 months	1.635-1.638	1.634-1.638
6 months	1.625-1.628	1.624-1.628
12 months	1.615-1.618	1.614-1.618

STERLING INDEX

May 5	Latest	Previous
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0

CURRENCY RATES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

CURRENCY MOVEMENTS

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

OTHER CURRENCIES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

MONEY MARKETS

Keen sellers of bills

INTEREST RATES held steady on the London money market yesterday, but underlying sentiment pointed towards higher bank base rates, with dealers suggesting a slide in the value of sterling may soon cause the authorities to raise rates.

Three-month interbank cash edged to 8 1/4 p.c. from 8 1/2 p.c., but the general trend in other major financial centres suggests world interest rates could be moving higher, and this may soon be used as a reason to lift UK rates.

On the other hand it was noted that the US Federal Reserve surprised dealers in New York by adding temporary reserves to the banking system, through four-day system repurchase agreements. The Fed was not expected to add liquidity yesterday, and may be indicating it is not yet ready to tighten its monetary stance.

Discount houses in London were obviously nervous of a rise in interest rates, and were keen sellers of long dated bills. This resulted in some bank bills being sold at a higher rate than usual. The Bank of England initially

forecast a money market shortage of £400m, but revised this to £700m at noon. Help of £700m was provided.

Before lunch the authorities bought £700m outright, by way of £200m bank bills in hand at 7 1/4 p.c., £300m local authority bills in hand at 7 1/4 p.c., and £200m bank bills in hand at 7 1/4 p.c.

There was no further intervention by the Bank of England in the afternoon. Bills maturing in official hands, repayment of late assistance, and a take-up of Treasury bills drained £200m, with Exchange transaction absorbing £200m, and bank balances below target £400m.

In Frankfurt call money eased to 3 1/2 p.c. from 3 3/4 p.c. in comfortable credit conditions. At yesterday's meeting of the Bundesbank council, credit policies were left unchanged, with the discount rate at 3 1/2 p.c., and the Lombard rate at 4 1/2 p.c.

Money was in good supply in Frankfurt yesterday. Banks have built up their reserve holdings at the Bundesbank and did not need to bid aggressively for funds yesterday. On Tuesday reserve holdings stood at DM55.2bn, against DM55bn on Monday.

EMS EUROPEAN CURRENCY UNIT RATES

Unit	Rate	Unit	Rate
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

POUND SPOT - FORWARD AGAINST THE POUND

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

EURO-CURRENCY INTEREST RATES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

EXCHANGE CROSS RATES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

FT LONDON INTERBANK FIXING

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

MONEY RATES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

LONDON MONEY RATES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

FT LONDON INTERBANK FIXING
11.00 a.m. May 5 3 months US dollars
100 7 1/4 offer 7 1/4 bid 7 1/4
6 months US dollars
100 7 1/4 offer 7 1/4 bid 7 1/4

FINANCIAL FUTURES

No reason to move prices

FUTURES TRADING was very subdued in London yesterday. Volume in long gilts was only around 12,400 on Liffe, compared with over 20,000 on Wednesday, as dealers failed to find any reason to move prices. It was much the same story in three-month sterling deposit futures.

June three-month sterling closed at 91.15, only slightly below the day's high of 91.20, and unchanged from the previous settlement. The contract opened at 91.14, and touched a low of 91.10.

Liffe long gilt futures opened at 91.15, unchanged from the previous settlement. The contract opened at 91.14, and touched a low of 91.10.

Dealers looked for an attack on DM1.6500 by the dollar on Wednesday, and also suspected sterling might consolidate above DM3.35, after last week's better than expected UK trade figures for March.

The dollar fell below DM1.65 yesterday, and at no time threatened to move much above that level, while the pound moved towards the downward support level of DM3.35, but finished a little firmer on the day at DM3.355, compared with DM3.325.

Dealers see technical support for sterling at DM3.325, and also believe the Bank of England will be encouraged to increase UK interest rates if the pound's slide continues towards the DM3.30 level.

There were no fresh factors in the market yesterday, as dealers waited for today's publication of US employment data for April. According to a survey by Money Market Services non-farm payrolls are expected to rise 255,000, indicating that the US economy remains buoyant.

Other figures released this week will show the general level of forecasts, suggesting sustained economic growth.

£ IN NEW YORK

May 5	Latest	Previous
1 month	1.642-1.645	1.640-1.645
3 months	1.635-1.638	1.634-1.638
6 months	1.625-1.628	1.624-1.628
12 months	1.615-1.618	1.614-1.618

STERLING INDEX

May 5	Latest	Previous
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0
100	77.9	78.0

CURRENCY RATES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

CURRENCY MOVEMENTS

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

OTHER CURRENCIES

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

MONEY MARKETS

May 5	Rate	Unit	Country
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months
100	1.642	£	US Dollar
100	1.635	£	3 months
100	1.625	£	6 months
100	1.615	£	12 months

MONEY RATES

Treasury Bills and Bonds			
5.55	Three year		2.01
5.97	Four year		2.25
6.35	Five year		2.57
6.76	Seven year		2.70
7.17	10-year		2.91
7.76	30-year		3.12
Two Months	Three Months	Six Months	London Interbank
35-3.50	3.35-3.50	3.45-3.60	4.50
74-8	8-8 1/4	8 1/2-8 3/4	7.25
-	2 1/4	-	-
-	6 1/4	-	-
-	3.90-25	-	-
-	10 1/4-10 1/2	-	-
-	6-6 1/4	-	-
74-8	7 1/4-8 1/4	8-8 1/4	-

EUROPEAN OPTIONS EXCHANGE

Series	May 88	Jun 88	Jul 88	Aug 88	Sep 88	Oct 88	Nov 88	Dec 88
EUR 100	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
EUR 200	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00
EUR 300	300.00	300.00	300.00	300.00	300.00	300.00	300.00	300.00
EUR 400	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00
EUR 500	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00
EUR 600	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00
EUR 700	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00
EUR 800	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00
EUR 900	900.00	900.00	900.00	900.00	900.00	900.00	900.00	900.00
EUR 1000	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00

BASE LENDING RATES

Bank	Rate	Bank	Rate	Bank	Rate
ABN Bank	8.00%	Chiff Bank	8.00%	HSBC Bank	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%
Adams & Co	8.00%	Citibank	8.00%	Ind. Bank of London	8.00%

AUTHORISED UNIT TRUSTS

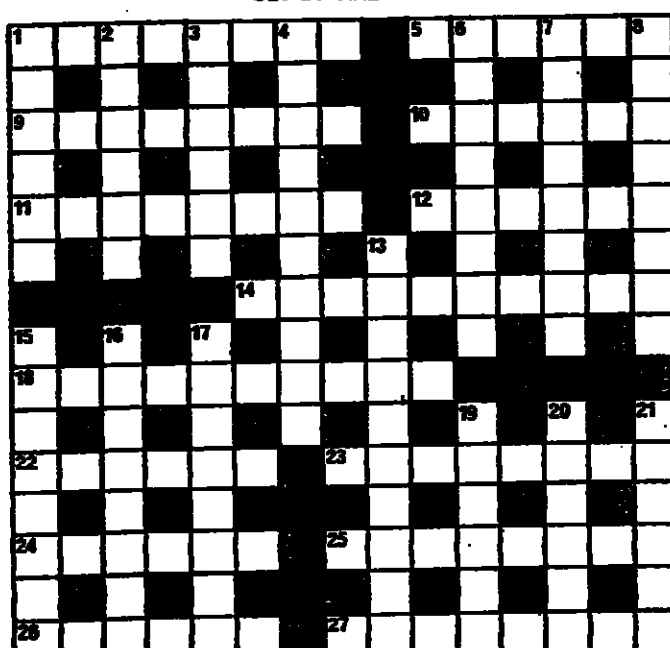
Unit Trust	Value	Unit Trust	Value	Unit Trust	Value
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00

FT UNIT TRUST INFORMATION SERVICE

Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00
Abbey Unit Trust	100.00	Abbey Unit Trust	100.00	Abbey Unit Trust	100.00

FT CROSSWORD No. 6,623

SET BY VIXEN



- ACROSS
- 1 Fault-finding officer with financial liabilities (6)
 - 5 Tap - note cante construction (6)
 - 9 Orders to go without counsel, though they will be paid (6)
 - 10 A way to split labour (6)
 - 11 Passion for images ardently fashioned (6)
 - 12 A record bill - a superb cost (6)
 - 14 No coarse crockery will do for the Cockney's taste (5,5)
 - 15 The polar explorer lacks the cunning to get one (10)
 - 23 Allow a couple of hundred - or five hundred (6)
 - 24 Dejected, having moaned (4,4)
 - 24 Liveliness as a result of drink? (6)
 - 25 Flimsy accommodation with bars (4,4)
 - 26 The minority given direction on time (6)
 - 27 Profits when concern is shown (6)
- DOWN
- 1 A cordial accountant's half-eater (6)
 - 2 Spin or possibly stir (6)
 - 3 One about to take a step up needed a very cool head (6)
 - 4 Sleep on it (6,6)
 - 6 The best causing a social worker to run away (6)
 - 7 An oriental cricket ball (6)
 - 8 Generate rebellion in the adolescent (6)
 - 12 Bar solution for a change (10)
 - 13 Taking simpatia in is criminal (6)
 - 16 The agreement contains new material (6)
 - 17 Women's wear for getting around (6)
 - 19 For example, stops returning unappetising food (6)
 - 20 Delayed accepting top man's seat (6)
 - 21 Making some complaint, entirely objective (6)

Solution to Puzzle No. 6,622

BLUNDERBUSS TAP
LADEN ON COGNITO
CARPENTER OLIVE
CLOSER SHIP
K G I N O B
S STEEN ALABAMA
S LIDE DENAGQUE
A E R E A R S B
T R A C E D I A N E X T R A
E S N R A E L
D Y E O U A L C O N T R O L

Handwritten signature or mark at the bottom of the page.

INSURANCES

Continued on next page

۱۳۱۵

1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

LONDON SHARE SERVICE

AMERICANS—Contd

1988	Stock	Price	1987	Stock	Price
121	AT&T	12.1	121	AT&T	12.1
122	AT&T	12.2	122	AT&T	12.2
123	AT&T	12.3	123	AT&T	12.3
124	AT&T	12.4	124	AT&T	12.4
125	AT&T	12.5	125	AT&T	12.5
126	AT&T	12.6	126	AT&T	12.6
127	AT&T	12.7	127	AT&T	12.7
128	AT&T	12.8	128	AT&T	12.8
129	AT&T	12.9	129	AT&T	12.9
130	AT&T	13.0	130	AT&T	13.0

CANADIANS

1988	Stock	Price	1987	Stock	Price
131	AT&T	13.1	131	AT&T	13.1
132	AT&T	13.2	132	AT&T	13.2
133	AT&T	13.3	133	AT&T	13.3
134	AT&T	13.4	134	AT&T	13.4
135	AT&T	13.5	135	AT&T	13.5
136	AT&T	13.6	136	AT&T	13.6
137	AT&T	13.7	137	AT&T	13.7
138	AT&T	13.8	138	AT&T	13.8
139	AT&T	13.9	139	AT&T	13.9
140	AT&T	14.0	140	AT&T	14.0

BANKS, HP & LEASING

1988	Stock	Price	1987	Stock	Price
141	AT&T	14.1	141	AT&T	14.1
142	AT&T	14.2	142	AT&T	14.2
143	AT&T	14.3	143	AT&T	14.3
144	AT&T	14.4	144	AT&T	14.4
145	AT&T	14.5	145	AT&T	14.5
146	AT&T	14.6	146	AT&T	14.6
147	AT&T	14.7	147	AT&T	14.7
148	AT&T	14.8	148	AT&T	14.8
149	AT&T	14.9	149	AT&T	14.9
150	AT&T	15.0	150	AT&T	15.0

BEERS, WINES & SPIRITS

1988	Stock	Price	1987	Stock	Price
151	AT&T	15.1	151	AT&T	15.1
152	AT&T	15.2	152	AT&T	15.2
153	AT&T	15.3	153	AT&T	15.3
154	AT&T	15.4	154	AT&T	15.4
155	AT&T	15.5	155	AT&T	15.5
156	AT&T	15.6	156	AT&T	15.6
157	AT&T	15.7	157	AT&T	15.7
158	AT&T	15.8	158	AT&T	15.8
159	AT&T	15.9	159	AT&T	15.9
160	AT&T	16.0	160	AT&T	16.0

BUILDING, TIMBER, ROADS

1988	Stock	Price	1987	Stock	Price
161	AT&T	16.1	161	AT&T	16.1
162	AT&T	16.2	162	AT&T	16.2
163	AT&T	16.3	163	AT&T	16.3
164	AT&T	16.4	164	AT&T	16.4
165	AT&T	16.5	165	AT&T	16.5
166	AT&T	16.6	166	AT&T	16.6
167	AT&T	16.7	167	AT&T	16.7
168	AT&T	16.8	168	AT&T	16.8
169	AT&T	16.9	169	AT&T	16.9
170	AT&T	17.0	170	AT&T	17.0

BUILDING, TIMBER, ROADS

1988	Stock	Price	1987	Stock	Price
171	AT&T	17.1	171	AT&T	17.1
172	AT&T	17.2	172	AT&T	17.2
173	AT&T	17.3	173	AT&T	17.3
174	AT&T	17.4	174	AT&T	17.4
175	AT&T	17.5	175	AT&T	17.5
176	AT&T	17.6	176	AT&T	17.6
177	AT&T	17.7	177	AT&T	17.7
178	AT&T	17.8	178	AT&T	17.8
179	AT&T	17.9	179	AT&T	17.9
180	AT&T	18.0	180	AT&T	18.0

CHEMICALS, PLASTICS

1988	Stock	Price	1987	Stock	Price
181	AT&T	18.1	181	AT&T	18.1
182	AT&T	18.2	182	AT&T	18.2
183	AT&T	18.3	183	AT&T	18.3
184	AT&T	18.4	184	AT&T	18.4
185	AT&T	18.5	185	AT&T	18.5
186	AT&T	18.6	186	AT&T	18.6
187	AT&T	18.7	187	AT&T	18.7
188	AT&T	18.8	188	AT&T	18.8
189	AT&T	18.9	189	AT&T	18.9
190	AT&T	19.0	190	AT&T	19.0

DRAPERY AND STORES

1988	Stock	Price	1987	Stock	Price
191	AT&T	19.1	191	AT&T	19.1
192	AT&T	19.2	192	AT&T	19.2
193	AT&T	19.3	193	AT&T	19.3
194	AT&T	19.4	194	AT&T	19.4
195	AT&T	19.5	195	AT&T	19.5
196	AT&T	19.6	196	AT&T	19.6
197	AT&T	19.7	197	AT&T	19.7
198	AT&T	19.8	198	AT&T	19.8
199	AT&T	19.9	199	AT&T	19.9
200	AT&T	20.0	200	AT&T	20.0

DRAPERY AND STORES—Contd

1988	Stock	Price	1987	Stock	Price
201	AT&T	20.1	201	AT&T	20.1
202	AT&T	20.2	202	AT&T	20.2
203	AT&T	20.3	203	AT&T	20.3
204	AT&T	20.4	204	AT&T	20.4
205	AT&T	20.5	205	AT&T	20.5
206	AT&T	20.6	206	AT&T	20.6
207	AT&T	20.7	207	AT&T	20.7
208	AT&T	20.8	208	AT&T	20.8
209	AT&T	20.9	209	AT&T	20.9
210	AT&T	21.0	210	AT&T	21.0

ELECTRICALS

1988	Stock	Price	1987	Stock	Price
211	AT&T	21.1	211	AT&T	21.1
212	AT&T	21.2	212	AT&T	21.2
213	AT&T	21.3	213	AT&T	21.3
214	AT&T	21.4	214	AT&T	21.4
215	AT&T	21.5	215	AT&T	21.5
216	AT&T	21.6	216	AT&T	21.6
217	AT&T	21.7	217	AT&T	21.7
218	AT&T	21.8	218	AT&T	21.8
219	AT&T	21.9	219	AT&T	21.9
220	AT&T	22.0	220	AT&T	22.0

ENGINEERING—Contd

1988	Stock	Price	1987	Stock	Price
221	AT&T	22.1	221	AT&T	22.1
222	AT&T	22.2	222	AT&T	22.2
223	AT&T	22.3	223	AT&T	22.3
224	AT&T	22.4	224	AT&T	22.4
225	AT&T	22.5	225	AT&T	22.5
226	AT&T	22.6	226	AT&T	22.6
227	AT&T	22.7	227	AT&T	22.7
228	AT&T	22.8	228	AT&T	22.8
229	AT&T	22.9	229	AT&T	22.9
230	AT&T	23.0	230	AT&T	23.0

ENGINEERING—Contd

1988	Stock	Price	1987	Stock	Price
231	AT&T	23.1	231	AT&T	23.1
232	AT&T	23.2	232	AT&T	23.2
233	AT&T	23.3	233	AT&T	23.3
234	AT&T	23.4	234	AT&T	23.4
235	AT&T	23.5	235	AT&T	23.5
236	AT&T	23.6	236	AT&T	23.6
237	AT&T	23.7	237	AT&T	23.7
238	AT&T	23.8	238	AT&T	23.8
239	AT&T	23.9	239	AT&T	23.9
240	AT&T	24.0	240	AT&T	24.0

FOOD, GROCERIES, ETC

1988	Stock	Price	1987	Stock	Price
241	AT&T	24.1	241	AT&T	24.1
242	AT&T	24.2	242	AT&T	24.2
243	AT&T	24.3	243	AT&T	24.3
244	AT&T	24.4	244	AT&T	24.4
245	AT&T	24.5	245	AT&T	24.5
246	AT&T	24.6	246	AT&T	24.6
247	AT&T	24.7	247	AT&T	24.7
248	AT&T	24.8	248	AT&T	24.8
249	AT&T	24.9	249	AT&T	24.9
250	AT&T	25.0	250	AT&T	25.0

HOTELS AND CATERERS

1988	Stock	Price	1987	Stock	Price
251	AT&T	25.1	251	AT&T	25.1
252	AT&T	25.2	252	AT&T	25.2
253	AT&T	25.3	253	AT&T	25.3
254	AT&T	25.4	254	AT&T	25.4
255	AT&T	25.5	255	AT&T	25.5
256	AT&T	25.6	256	AT&T	25.6
257	AT&T	25.7	257	AT&T	25.7
258	AT&T	25.8	258	AT&T	25.8
259	AT&T	25.9	259	AT&T	25.9
260	AT&T	26.0	260	AT&T	26.0

INDUSTRIALS (Misc.)

1988	Stock	Price	1987	Stock	Price
261	AT&T	26.1	261	AT&T	26.1
262	AT&T	26.2	262	AT&T	26.2
263	AT&T	26.3	263	AT&T	26.3
264	AT&T	26.4	264	AT&T	26.4
265	AT&T	26.5	265	AT&T	26.5
266	AT&T	26.6	266	AT&T	26.6
267	AT&T	26.7	267	AT&T	26.7
268	AT&T	26.8	268	AT&T	26.8
269	AT&T	26.9	269	AT&T	26.9
270	AT&T	27.0	270	AT&T	27.0

INDUSTRIALS (Misc.)—Contd

1988	Stock	Price	1987	Stock	Price
271	AT&T	27.1	271	AT&T	27.1
272	AT&T	27.2	272	AT&T	27.2
273	AT&T	27.3	273	AT&T	27.3
274	AT&T	27.4	274	AT&T	27.4
275	AT&T	27.5	275	AT&T	27.5
276	AT&T	27.6	276	AT&T	27.6
277	AT&T	27.7	277	AT&T	27.7
278	AT&T	27.8	278	AT&T	27.8
279	AT&T	27.9	279	AT&T	27.9
280	AT&T	28.0	280	AT&T	28.0

INDUSTRIALS (Misc.)—Contd

1988	Stock	Price	1987	Stock	Price
281	AT&T	28.1	281	AT&T	28.1
282	AT&T	28.2	282	AT&T	28.2
283	AT&T	28.3	283	AT&T	28.3
284	AT&T	28.4	284	AT&T	28.4
285	AT&T	28.5	285	AT&T	28.5
286	AT&T	28.6	286	AT&T	28.6
287	AT&T	28.7	287	AT&T	28.7
288	AT&T	28.8	288	AT&T	28.8
289	AT&T	28.9	289	AT&T	28.9
290	AT&T	29.0	290	AT&T	29.0

INDUSTRIALS (Misc.)—Contd

459	370	Gen. China Gds.	65	14.9	2.3
33	234	Explore Metals Sp.	23	3.0	3.7
234	234	Explore Metals Sp.	23	3.0	3.7
137	137	Exxon ARK 50/2	617	63.2	2.4
539	228	Farmland Indus.	327	1.0	1.0
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
66	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0.9
128	103	Farm. Warr.	116	3.2	0

May 6 1968

MINES – Contd.[illegible]

124	10641 L. Laverne's Lops	238	+2
133	899 Medrace 10p.....v	118	-2
124	6-1 Moray Firth 1s.....v	117	-1
38	11 Morton Group 5p.....v	18	-1
59	36 Nevada Gold IR 2p..v	51
58	339 Propeller 1s.....v	45
31	13 Publishing Hlds. 5p..v	17	+1
80	70 Season H/ds.....v	70
27	18 Scots Hikes. 5p.....v	28

57	41	Therme Holdings	v	47	+1	1.1	0	3.1	0
36	26	Tomorrow's Lease	20p	26	10.4
25	14	Tullow Oil 10p	v	17	-
135	120	UPL Group 10p	v	122	...	12.41	2.8	2.6	18.3
142	120	Unit Group	v	142	-2	84.6	2.5	4.3	10.2
95	85	Virgin Tape Recording 5p	v	92	...	12.3	2.3	3.4	13.1

NOTES

Current names: *A. Alpina*, *A. boica*, *A. Gamma*.
 Unless otherwise indicated, prices and net dividends are in pence and
 commissions are 25p. Estimated price/earnings ratios and covers
 are based on latest annual reports and accounts and, where possible,
 are updated on half-yearly figures. P/E's are calculated on "net"
 distribution basis: earnings per share being computed on profit after
 taxation and unrelieved ACT where applicable; bracketed figures
 indicate 10 per cent or more difference if calculated on "nil"
 distribution. Covers are based on "maximum" distribution: this

• **“Top Stock”**
Highs and lows marked thus have been adjusted to allow for rights issues for cash
Interim since increased or resumed
Interim since reduced, passed or deferred

Not officially UK listed; dealings permitted under rule 535(A)(a)
USM; not listed on Stock Exchange and company not subjected to same degree of regulation as listed securities.
Dealt in under Rule 535(C).
Price at time of suspension
indicated dividend after pending scrip and/or rights issue; cover relates to previous dividend or forecast.
Recommends in

Some interim; reduces visual analysis of earnings statement
Forecast dividend; cover on earnings updated by latest interim statement.
Cover allows for conversion of shares not now ranking for dividends or ranking only for restricted dividend.
Cover does not allow for shares which may also rank for dividend at a future date. No P/E usually provided.
No par value

Offer estimate, c. mts. # Dividend rate paid or payable on part of capital, cover based on dividend on full capital. c Redemption yield. d Flat yield. e Assumed dividend and yield. f Assumed dividend and yield after scrip issue. g Payment from capital sources. h Kenya term higher than previous total. i Rights issue pending. j Earnings based on preliminary figures. k Dividend and yield exclude a special payment. l Indicated dividend: cover relates to previous dividend, P/E ratio based on latest annual earnings. m Forecast, or estimated

Dividend and yield based on merger terms. **D** Dividend and yield based on special payment. **E** *Coway* does not apply to special payment. **F** Net dividend and yield. **G** Preference dividend passed or deferred. **H** Canadian. **I** Minimum tender price. **F** Dividend and yield based on prospectus or other official estimates for 1986-87. **G** Assumed dividend and yield after pending scrip and/or rights issue. **H** Dividend and yield based on prospectus or other official estimates for 1986. **K** Dividend and yield based on prospectus or other official estimates for 1987-88. **L** Estimated annualized dividend *coway* and estimate

field based on prospectus or other official estimates for 1987. P Figures based on prospectus or other official estimates for 1987. Q Forecast. R Forecast annualised dividend, cover and p/e based on prospectus or other official estimates. T Figures assumed. W Pro forma figures. Z Dividend total to date.

Abbreviations: *div* ex dividend; *in* ex scrip issue; *wr* ex rights; *xa* ex all; *ex* capital distribution.

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

British Int 20s.....	71			
Irish & Rose 11.....	695	+7	Armsco.....	510	+10
Irish Pwr 5s.....	79	+2	CPH Hldgs.....	90	-2
Irish (Ind) 25s.....	513		Corral Indk.....	160	-3

at 9 1/2 % 84/89	£101	Irish Ropes	123
OC Cap Ln 1996	£98 1/2	Unicare	348 -10
in 13% 97/02	£118 1/2		

TRADITIONAL OPTIONS

Industrials	P	MEI	18
		Nat West Bk	60
		P & O Dtd	52
		Plessey	16
Med-Lyons	35	Polly Pack	37
Mistrad	15	Racal Elect	22
NAT	45	RHM	35
OC Grp	70	Rank Org Ord	68
SB	40		

19	46	Seair	14
20	46	TSB	35
21	42	71	12
22	26	Tesco	14
23	38	Thorn EMI	44
24	35	Trust Houses	22
25	22	T&N	20
26	24	Unilever	50

amm Union	39	Property	
ourtaunds	34		
KI Babcock	14		
WFC	25		
en Accident	85		
EC	15		
Land	110		
and Mel	42		
EC And	110		
		Brk Land	28
		Land Securities	48
		MEPC	48
		Peachy	48
		Qilt	

30	Brit Petroleum	25
14	Britoil	50
48	Burmah Oil	45
100	Charterhall	6
35	Premier	8
38	Shell	110
30	Tricorona	20
35	Ultrasmar	14

Lewis & Spencer.....	29		
Midland Bk.....	35		
Morgan Grenfell.....	35	Cons Gold.....	100
		Lauria.....	29
		RTZ.....	38

**A selection of Options traded is given on the
London Stock Exchange Daily News**

This service is available to every Company dealt in on Stock exchanges throughout the United Kingdom for a fee of £940 per annum for each security.

Cardigan	87	Biri Petrolkem	25
CKN	16	Britoil	45
Emson	48	Bernam Oil	50
Energy Sdn.	100	Charterhall	6
Enger	38	Frontier	110
Enproton	36	Star	18
Engel & Gerni	26	Triumph	24
Enviro Service	26	Ultramar	
Enviro	62	Nilais	
Enviro Inds.	29		
Enviro & Sproter	62		
Envision Bhd	35	Com Gold	100
Envision General	35	Leorio	27

**A selection of Options traded is given on the
London Stock Exchange Report Page**

**This service is available to every Company dealt in on Stock
exchanges throughout the United Kingdom for a fee of £940 per
 annum for each security.**

Equities turn down late as Footsie futures contract moves to discount on index

WORLD STOCK MARKETS

Table with multiple columns for various stock indices and prices across different regions including Australia, Canada, Germany, Japan, and the UK.

Table titled 'CANADA' showing stock prices for various Canadian companies and indices.

Table titled 'JAPAN' showing stock prices for various Japanese companies and indices.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks.

Table titled 'INDICES' showing various stock indices and their performance.

Advertisement for 'Travelling on Business?' featuring a list of hotels and a section for 'FINANCIAL TIMES'.

15E

هكذا عن الرجل

Continued on Page 45

AMEX COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 43

AMERICA

Dow falls further as market awaits employment data

Wall Street

AMID slow, nervous trading, Wall Street stocks continued their downward path yesterday as the dollar weakened and bonds became firm, writes Deborah Hargreaves in New York.

Many investors looked nervously at today's release of April employment figures. Wall Street estimates pitched the rise in the employment figures anywhere between 270,000 and 350,000, an expected jump from the 262,000 increase reported for March. This added fuel to inflation fears and kept many cautious investors out of the market yesterday.

Traders reported patchy trading with the market's decline propelled by the discount between stock index futures in Chicago and the New York cash market. This triggered off stock index arbitrage programmes, where traders buy in Chicago and sell in New York.

Nicholas Brady, chairman of the presidential panel set up to study the October market crash, repeated concerns that little has been done to make necessary changes in the financial markets. In a letter to a working group of financial regulators due to make their recommendations to President Reagan on May 18, Mr. Brady called on Congress to "get on with" market legislation.

Mannell Johnson, Federal Reserve Board vice chairman, said in a speech yesterday that the US deficit was improving, but that it would take some time to achieve a substantial reduction. The current account trade deficit would probably continue to rise for several years, he said, but at a slower rate.

The Dow Jones Industrial Average dropped 16.08 points to

close at 2,020.23 and broader market indices followed suit with the Standard & Poors 500 stock index off 1.54 points to 268.78 and the New York Stock Exchange Composite down 0.79 to 146.51.

Volume picked up to a moderate 171.8m shares, partly on the back of several large block trades in one or two dividend stocks, with 903 declining issues leading 558 advancing ones.

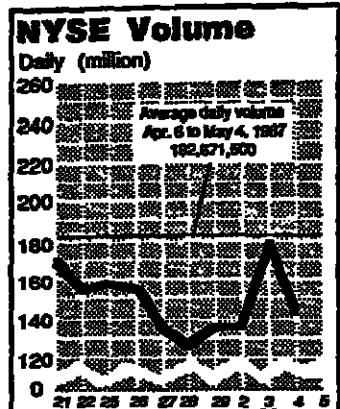
Takeover stocks and companies reporting strong first quarter earnings continued to attract much activity, as did dividend plays in General Motors, which fell 1/4 to \$75.4. Texaco rose 1/4 to \$51.4 after reports that Carl Icahn, the company's biggest shareholder with a 14.9 per cent stake, was likely to offer \$55 to \$60 a share for the oil giant. Earlier this week, Texaco filed a lawsuit against Mr. Icahn.

Kraft jumped 1 1/4 to \$53.4 after the company agreed to sell its Duracell battery division to Kohlberg Kravis Roberts for \$1.8bn. The company also announced plans to repurchase up to 12m shares.

Kaiser Aluminum, the aluminium company, leaped 3/4 to \$17.4 after the company said it would consider acquisition proposals, including an expected leverage buy-out offer from a management group.

Montedison, the chemical concern, gained 1/4 to \$13.4 after Dow Chemical, which has acquired a 4 to 5 per cent stake in the firm, said it had filed for approval to buy more shares. Dow was off 1/4 to \$9.4.

Loews Corp., the diversified insurance and tobacco group, fell 1/4 to \$27.4 after reporting its first earnings since 1982. The company's earnings were down 15 per cent on April sales reports. Sears was off 1/4 to \$35.4 after its sales rose 4.8 per cent, Kmart dropped 1/4 to \$33.4 on a sales rise of 2.5 per



cent and J.C. Penney was up 1/4 to \$46.4 after its sales dropped 0.4 per cent.

Like the stock market, the credit market kept an eye on today's employment figures and firmed amid a small short-covering rally. Any rise in the employment totals is likely to push bonds down again today as the market continues its concern about inflation. The Treasury bond market is also looking ahead to next week's refunding, when the Treasury Department plans to sell \$26bn of new issues.

The benchmark long bond was up 1/4 yesterday to 97 1/4 with a yield of 9.1 per cent. The Fed funds rate was back to 6 1/8 per cent after a drop late on Wednesday.

Canada

Stocks declined sharply in active trading, with the market's decline propelled by the discount between stock index futures in Chicago and the New York cash market. This triggered off stock index arbitrage programmes, where traders buy in Chicago and sell in New York.

Nicholas Brady, chairman of the presidential panel set up to study the October market crash, repeated concerns that little has been done to make necessary changes in the financial markets. In a letter to a working group of financial regulators due to make their recommendations to President Reagan on May 18, Mr. Brady called on Congress to "get on with" market legislation.

Mannell Johnson, Federal Reserve Board vice chairman, said in a speech yesterday that the US deficit was improving, but that it would take some time to achieve a substantial reduction. The current account trade deficit would probably continue to rise for several years, he said, but at a slower rate.

The Dow Jones Industrial Average dropped 16.08 points to

EUROPE

Montedison leads Milan higher in thin turnover

London

CHOCOLATE maker Rowntree saw the most activity in an otherwise quiet market as Swiss confectioner Jacobs Suchard declared an increased stake in the company.

The FT-SE 100 index lost 5.3 to 1,789.5.

FFR910 in active trading. Citi du Midi, which is to seek shareholder approval of its planned insurance merger with AXA at a meeting on June 22, lost FFR30 to FFR1,750.

However, Navigation Mixte, which has benefited from the speculative activity in the insurance sector, was FFR17 higher at FFR1,030, although down from a day's high of FFR1,075.

FRANKFURT saw another quiet day in spite of positive corporate news from leading companies, and the FAZ index ended 0.48 to 443.57 in continuing low volume.

"There's a complete lack of interest, particularly from foreigners, meaning the market is not so interested in good results. It only moves on bad news," said one analyst.

Chemicals group Hoechst, which reported sharply improved first quarter earnings on Wednesday, lost DM4.60 to DM251.20. Mannesmann, which announced a steady dividend and slightly higher parent company profits, lost DM4 to DM238.50.

Engineering and chemicals concern Feldmühle Nobel said it was leaving its dividend unchanged and shed DM6 to DM275.50, while car-maker BMW, which reported a steady dividend and higher parent company profits, dropped DM16 to DM596.

Bonds fell, with the federal 6 1/2 per cent 1992 bond yielding 6.50 per cent after 6.49 per cent.

ZURICH was discouraged by the overnight drop on Wall Street, and prices fell across the board.

Insurance group Winterthur

bearer lost SF125 to SF125.025 after announcing the purchase of all shares of Southern Guaranty Insurance of Alabama and its Georgia subsidiary.

Chocolate makers Jacobs Suchard and Nestlé each disclosed increased stakes in Rowntree of the UK. Suchard, which said it owned 25.4 per cent, saw its share fall SF125 to SF125.025, while Nestlé, which claimed 7.1 per cent, lost SF150 to SF16.275. Crédit Agricole, the French farm bank, said it had dropped its legal opposition to Nestlé's acquisition of French-based Buitoni SA.

Bank Len, the country's fifth largest bank, defied the market trend, gaining SF15 to SF13,000. It said it planned a holding company venture with Bank Zurich.

BRUSSELS closed mixed to easier after an uneven day's trading. The market was exceptionally quiet for the first day of a fortnight's trading period.

A rush of coupon payments initially pulled shares down and the negative mood was reinforced by caution after Wall Street's overnight fall and fears of a rise in US interest rates. The forward market index slipped 10.3 to 4,588.07.

Blue chip Petrofina was the most active stock by far, losing BF150 to BF11,200 on volume of 12,990 shares.

Zinc smelter and producer Vieille Montagne lost BF110 to BF110. It announced a rise in 1987 losses to BF1,080m from BF1,640m, but said it expected at least to break even in 1988.

AMSTERDAM was depressed by the lower overnight close on Wall Street and the wait for US unemployment figures for March, due today. Turnover reached FI 224m against FI 185m on Wednesday.

MADRID ended mixed with the general index unchanged at 273.32.

SOUTH AFRICA

THE HIGHER bullion price and weaker rand gave a boost to gold shares in Johannesburg after recent continuous falls, and the market ended generally higher.

Trading was quiet ahead of

today's market holiday.

Randfontein rose R5 to R205, Beatrice found 75 cents to R11.75 and Anglo American Gold added R1 to R237. In diamonds, De Beers put on R1.50 to R33.75.

ASIA

Tokyo seers make bullish forecasts

TOKYO share prices are expected to continue climbing in the near future, with many bullish Japanese analysts forecasting that the Nikkei average will reach 30,000 later this year, writes Shigeo Nishikawa of Jiji Press.

The Tokyo market has made a spectacular recovery since last autumn's crash, with the Nikkei index setting all-time records in April and early May. It sits currently at a record high of 27,670, 7.5 per cent higher than its level just before Tokyo equities crashed on October 20.

Local institutions are united in the belief that Japanese equities offer the best investment option, says Mr. Hideo Nakashiki, director and general manager of Sumitomo Trust and Banking's securities investment department.

Government bonds offer the same return as short-term equity investments and therefore have no attraction, he says. And US federal 30-year bonds, now yielding about 9 per cent, carry the risk of exchange rate losses.

Strategist Mr. Morihiko Iida, executive director of Morgan Stanley International's Tokyo branch, is one of the market's most sanguine seers, predicting the Nikkei average will reach the 35,000 range by September. His argument is based on the expectation that last month's abolition of tax breaks for small investors' savings accounts will lead to greater investment in stocks.

Mr. Akio Yamamoto, senior

managing director of Nomura Securities Investment Trust, forecasts a rise to the 30,000 to 31,000 range between June and August, but remains concerned at the speed of recovery in the business climate.

Meanwhile, Nippon Life Insurance director Mr. Kanji Kobayashi expects the Nikkei average to approach 30,000, but expects a downturn later in the year.

If Japan's relatively strong savings are diverted into spending, the economy will expand overall and equities will become a more attractive investment, says Mr. Fujio Ikeno, director of Baring International Investment Management (Japan). Overhanging this, however, is the possibility that the US economy may lose impetus next year, he cautions.

Bullish forecasts dominate, but Mr. Peter Tasker, general manager of research at Kleinwort Benson International's Tokyo branch, adopts a more moderate outlook. May to June will be the shomaba, or crucial point, for the Tokyo market, he says.

Share movements could depend on the reaction of the Bank of Japan to first-quarter gross national product statistics, due in the middle of next month, he says. If the Bank moves to push short-term interest rates higher, he expects share prices to drop after a short time lag, probably from the beginning of next autumn. If there is no change in the Bank's policy, however, the

Nikkei average should rise to the 29,000 range this year.

Tokyo was closed for a holiday.

Hong Kong

THE speculative pressure went out of Hong Kong with a bang as the Hang Seng index dropped 63.21, or 2.4 per cent, to 2,577.92 on news that Jardine Strategic was strengthening its control of property group Hongkong Land.

Hongkong Land has long been the subject of takeover rumours, which have boosted the wider market, but Jardine's purchase of a further 8 per cent stake from Chemung Kong, New World Development, Henderson Land and China's CMC souper hostile bid prospects by boosting the Jardine holding to 33 per cent.

Trading in Hongkong Land was suspended at HK\$9.50, just below the HK\$9.95 paid by Jardine. Jardine Strategic and parent Jardine Matheson were also suspended at HK\$10 and HK\$12.

Properties, which led the market up sharply on Wednesday, were worst hit in the downturn, with Cheung Kong losing 30 cents to HK\$7.35, New World 40 cents to HK\$10.60 and Henderson Land 20 cents to HK\$5.45.

Hang Lung lost 25 cents to HK\$5.25 after news of problems at Ferry Corp of Australia, in which it holds a 15 per cent stake. The broadly based Hong Kong index fell 40.62 to 1,704.47 as turn-

over fell back slightly to HK\$1.37m.

Australia

THE strength of the Australian dollar early in the day hit resource stocks, helping to take the market lower overall, with the All Ordinaries index losing 17.5 to 1,426.3.

Leading resource issue CRA lost 18 cents to A\$6.82 and Western Mining 24 cents to A\$4.92, with 2.9m shares traded. In golds, Remson Goldfields fell 10 cents to A\$7.50 and Emperor shed 15 cents to A\$3.10.

Media stock Qintex Australia, which reported a more than five-fold increase in interim profits, lost 5 cents to A\$2.05.

The Bell Group was steady at A\$1.70 and Bell Resources lost 1 cent to A\$1.73.

Singapore

HOTEL and property stocks, boosted by interest in takeover target Marco Polo, led Singapore higher.

The Straits Times industrial index gained 3.1 to 976.78 in turnover that picked up late in the day after a sluggish start. Hotel stock Marco Polo, which accounted for 4m of the total volume of 27.6m shares, gained 1 cent to S\$1.17.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY MAY 5 1988				WEDNESDAY MAY 4 1988				DOLLAR INDEX	
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Year Ago (Percent)
Australia (28)	120.70	-1.5	95.85	104.72	4.15	122.50	97.41	106.22	132.50	126.16
Austria (16)	91.27	+0.0	72.47	79.54	2.63	91.24	72.55	79.61	98.18	84.32
Belgium (65)	128.11	+0.1	101.73	111.68	4.47	127.95	101.74	111.54	139.89	99.14
Canada (125)	121.96	-0.6	96.85	108.94	5.06	122.66	97.53	109.78	129.49	107.06
Denmark (39)	119.14	+0.1	94.61	104.80	2.37	119.30	94.86	104.90	123.36	111.42
Finland (25)	128.35	+0.5	101.92	107.85	1.95	127.73	101.57	107.54	128.72	106.78
France (121)	89.08	-0.4	70.74	79.85	4.00	89.62	71.26	80.20	90.19	72.77
Germany (457)	176.70	+0.3	140.32	139.17	2.77	176.15	140.05	139.17	177.42	132.63
West Germany (99)	102.96	-2.3	81.76	103.25	4.42	105.36	83.78	105.76	106.83	84.90
Hong Kong (68)	122.86	+0.2	97.57	108.95	4.24	122.63	97.51	108.71	123.91	104.60
Ireland (18)	122.86	+0.2	97.57	108.95	4.24	122.63	97.51	108.71	123.91	104.60
Italy (102)	75.36	+0.4	59.84	70.60	2.67	75.07	59.70	70.08	81.74	62.99
Japan (457)	176.70	+0.3	140.32	139.17	2.77	176.15	140.05	139.17	177.42	132.63
Malaysia (36)	133.24	+0.2	105.80	132.54	2.73	133.00	105.76	132.19	133.24	107.83
Mexico (14)	123.85	-0.5	98.35	309.97	1.15	124.47	98.97	310.27	176.90	90.07
Netherlands (88)	107.50	+0.7	82.99	102.99	5.01	108.22	83.06	103.01	110.66	95.23
New Zealand (22)	107.50	+0.7	82.99	102.99	5.01	108.22	83.06	103.01	110.66	95.23
Norway (25)	124.54	-0.9	98.89	104.12	2.91	125.65	99.01	105.27	132.23	98.55
Singapore (26)	112.72	+0.4	89.51	104.04	2.40	112.26	89.26	103.70	114.93	97.99
South Africa (60)	124.43	+0.3	95.53	79.20	2.91	124.43	95.53	79.20	124.43	95.53
Spain (42)	151.35	-0.2	120.19	127.39	3.35	151.61	120.56	127.49	151.35	127.39
Sweden (58)	121.70	-1.5	96.44	105.89	2.67	122.60	98.28	107.63	124.75	96.92
Switzerland (56)	77.93	-1.4	61.88	67.59	2.53	77.93	61.88	67.59	77.93	61.88
United Kingdom (324)	123.76	+0.1	103.19	110.19	4.35	123.85	103.19	110.19	123.76	103.19
USA (582)	105.58	-0.6	83.68	105.38	3.68	106.00	84.29	106.00	110.51	99.19
Europe (1013)	108.53	-0.2	86.18	91.14	3.84	108.76	86.48	91.36	110.71	97.01
Pacific Basin (675)	171.60	+0.2	136.27	136.34	0.69	171.21	136.14	136.44	172.26	136.81
Europe-Pacific (1688)	146.37	+0.1	116.23	118.40	1.64	146.23	116.28	118.55	147.53	120.36
North America (707)	106.26	-0.6	84.38	105.61	3.64	106.89	85.00	106.25	111.28	99.78
Europe Ex. UK (649)	121.70	-1.5	96.44	105.89	2.67	122.60	98.28	107.63	124.75	96.92
Pacific Ex. Japan (218)	110.13	-1.6	87.46	99.88	4.19	111.05	88.98	101.45	111.90	87.51
World Ex. US (1887)	145.30	+0.1	115.38	117.77	1.71	145.15	115.42	117.92	146.49	120.26
World Ex. UK (2140)	129.05	-0.1	102.48	113.88	2.10	129.20	102.74	114.19	130.28	111.77
World Ex. SA. At. (246)	123.76	+0.1	103.19	110.19	4.35	123.85	103.19	110.19	123.76	103.19
World Ex. Japan (2812)	107.43	-0.5	85.31	100.15	3.75	107.92	85.82	100.64	110.99	100.00
The World Index (2469)	129.90	-0.1	103.15	113.51	2.32	130.05	103.41	113.82	130.92	113.57

Base value: Dec. 31, 1986 = 100; Finland: Dec. 31, 1987 = 115.837 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local).
Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987
Japanese market closed May 5.

Standard Chartered Asia Limited, the Hong Kong based Merchant Banking arm of the

Standard Chartered Bank Group, is pleased to announce

that it has completed the purchase of a 90% interest in the

振通投資集團
Chin Tung Group

This includes the group's stockbroking operation in Hong

Kong and its operations in Taiwan, the Philippines,

Singapore, Thailand and the United Kingdom.

Mr. Arthur Lai Cheuk-Kwan will remain as

Chairman and Chief Executive of the Group.

May 3, 1988

Standard Chartered

Full Colour Residential
Property Advertising

APPEARS EVERY SATURDAY
Rate £40 per Single Column Centimetre.

TEL CAROL HANEY 01-489 0030

Handwritten signature: "J. H. H. H."

SECTION III

FINANCIAL TIMES
SURVEY

Once it was Britain's industrial heartland. Now the Black Country's four boroughs have joined

forces to overcome the hardships produced by the decline of its economic base and restore its image.

Richard Tomkins, Midlands Correspondent, reports

Visible signs of recovery

THE BLACK COUNTRY is shrouded, if no longer by the smoke that gave it its name, then certainly still in mystery. Even those who live within it are sometimes hard pressed to define what it is and those who live without are hard pressed just to find it.

Such a low profile ill becomes the area that served as a cradle for Britain's Industrial Revolution and grew to become one of the nation's prime manufacturing powerhouses. Yet it is confirmed by a Gallup poll just commissioned by the four Black Country boroughs.

Of 2,000 people interviewed across the UK, some 72 per cent said they had heard of the Black Country, but only 40 per cent could correctly place it in the West Midlands. Most of the rest thought it was something to do with the Pottieries and that whatever and whatever it was, it was grim.

This might matter very little were it not for the fact that the Black Country has suddenly become acutely conscious of its image. People there are fed up with being told that they live in a depressed industrial area. They are not depressed at all: they are proud, optimistic and increasingly confident, and they want

the world to know it. But first, the world has to know where they are.

So what is the Black Country, and why is it so difficult to define? Lying roughly between Birmingham and Wolverhampton — but emphatically excluding Birmingham, with which it has little affinity — it is an agglomeration of scores of towns and villages welded together into an industrial hinterland with a population of around 1m.

Originally a sparsely populated and isolated part of England, it owes its emergence as a centre of manufacturing industry to the presence of the rich coal seams of the South Staffordshire coalfield and their associated deposits of iron and limestone — all of them ingredients crucial to the birth of the Industrial Revolution.

In its early days, the Black Country's role was as a supplier of coal and iron to the neighbouring manufacturing centres of Birmingham, Walsall and Wolverhampton. It was then still then a relatively isolated mining community confined mainly to an area within about five miles of Dudley.

But as the mining and iron smelting activities grew, so did other manufacturing industries related to them. These spread

their tentacles into neighbouring towns and villages, with certain crafts becoming associated with certain areas: locks with Willenhall, for example, chains with Netherton, nails with Cradley and saddlery with Walsall.

Infilling between the towns and villages, and between the original coalfield area and neighbouring towns, blurred the boundaries of the Black Country. Today the outsider commonly regards it as just another name for the seamless industrial mass of the West Midlands.

Yet if the Black Country has no geographical or political boundaries, its cultural ones remain. Visitors to the area are surprised to find people speaking not with a Birmingham accent but in a distinctive Meridian dialect which has a grammar and syntax of its own. The inhabitants are steeped in tradition and customs, some of which go back to mediaeval times. They also retain many of the characteristics of a tightly-knit mining community: conservative and inward-looking, but warm-hearted and generous.

The present-day Black Country, insofar as it is defined at all,

is regarded as comprising the four boroughs of Dudley, Sandwell, Walsall and Wolverhampton. This is a poor definition, provoking understandable protests from people living in the greener bits of northern Wolverhampton and Walsall.

Yet more important than quibbles about where its borders truly lie is the task which the Black Country faces in overcoming the hardships produced by the decline of its economic base. The area's traditional dependence on heavy manufacturing and metal-bashing industries brought great prosperity in the post-war boom of the 1950s and 1960s, but its vulnerability to economic downturn was cruelly exposed in the recession that followed.

Now after blow rained down on the community as steel works and vast factories shut down. Thousands of acres of industrial land were laid waste, unemployment soared, and a sense of hope-

lessness and despair set in.

To the extent that things would never be quite the same again, that feeling was probably justified. But the despair has gone, replaced now by a cautious enthusiasm for the Black Country that is beginning to rise from the ashes.

The signs of recovery are unmistakable. Unemployment is still well above the national average of 9 per cent, but is down to 14 per cent in Wolverhampton and 12½ per cent in Dudley, Sandwell and Walsall from peaks of 18 per cent and more in the midst of the recession.

The businesses that survived the recession were either the fittest already, or else were taken over by someone fitter. Now they are reaping the benefits of recovery: the Wolverhampton Business School's latest West Midlands Business Survey found 71 per cent of Black Country companies looking forward to increased turnover in the next six months

and 95 per cent expecting to hold or increase their workforce.

Vast areas of dereliction are now being targeted for development: last month Triplex Lloyd, the foundries and engineering group, laid down plans to turn the 75-acre site of the James Bridge Steelworks — once Europe's biggest steel foundry — into a housing, business and leisure scheme.

Perhaps most significantly of all, the Government's creation of the Black Country Development Corporation last year, with a brief to regenerate the worst afflicted parts of the region, is proving a vital shot in the arm. Over the next seven years the corporation will invest between £130m and £160m of Government grants in improving the infrastructure of the area with the aim of attracting five times that sum in private investment.

None of this should be taken to suggest that the Black Country's problems are over. On the con-

trary, the difficulties have only just begun to be resolved, and the challenges that lie ahead are sometimes awesome in their size and complexity.

Environmentally, for example, large tracts of the Black Country remain an industrial archaeologist's heaven and a human being's hell. The smog may have cleared, but only to reveal scenes of extensive dereliction.

Much of the housing stock fails to meet modern standards; parks and playgrounds are few, and leisure and recreational facilities are inadequate. The area also suffers the handicap of lacking any clearly identifiable centre, though Wolverhampton appears to be emerging as its capital.

Economically, it could be argued that the Black Country's recovery owes more to the buoyancy of the British economy than to its own inherent strengths. Much the same story of revival and rising confidence is coming out of most of Britain's old industrial heartlands.

The recovery is also strongly related to the boom currently being enjoyed by the motor industry, a sector on which the Black Country's prosperity is still heavily dependent. But the motor

CONTENTS

Black Country Development Corporation	
Four authorities which need each other	2
Image problem	
Dudley museum	3
EC links	
Devolution scheme	
The Brerley lock	4
West Midlands Enterprise Board	
Traffic proposals	5
Youth education and employment	
Twins property developers	6

Picture shows precision components being made at Cradley Castings in Halesowen



Industry is cyclical, and the Wolverhampton Business School survey produced disturbing evidence that local component manufacturers had left themselves vulnerable to a downturn in domestic demand by failing to exploit export markets.

There is now a widespread recognition in the Black Country that the key to the area's development lies in diversifying its economic base. The Black Country Development Corporation, for example, sees it as important to encourage a mix of investment so that the balance between the manufacturing and service sectors shifts more towards the national norm.

The transformation of the Black Country is not, however, going to happen overnight. Massive amounts of reclamation remain to be done before sites become sufficiently attractive to bring in the investors who will build the supermarkets, business parks, leisure centres and warehouses of the future.

Yet signs of progress are visible everywhere. In the private sector the Richardson twins, well-known local property developers, have already opened the huge Merry Hill Shopping Centre near Dudley and have several other developments under way.

The Black Country Development Corporation made its first land purchases in March, buying six sites totalling 65 acres from Sandwell Metropolitan Borough Council, and said developers were already showing an interest in some of the land.

There are indications, too, that the Black Country is benefiting from ripples of prosperity emanating from the South-East. Its convenient location at the centre of England combined with its excellent motorway and rail links are attracting the bargain-hunters, and office rents and land values have begun to move up.

The Black Country today may remain an area of obscurity to a large part of Britain's population. But that now looks as though it is starting to change: the next few years could well be the ones that put the Black Country back on the map.

HOW TO TRADE IN THE BLACK

There are 1100 acres of land ripe for development just waiting to be snatched up at the heart of the nation.

There's excellent access. A skilled workforce with an unblemished labour relations record.

Grant aid is selectively available. Planning permission is even easier. There's a minimum of red tape.

Technological, financial and marketing services are already springing up.

Now all you need is the Development Brochure. 20 pages of opportunity in full colour. With the facts in black and white.

BLACK COUNTRY
DEVELOPMENT CORPORATION

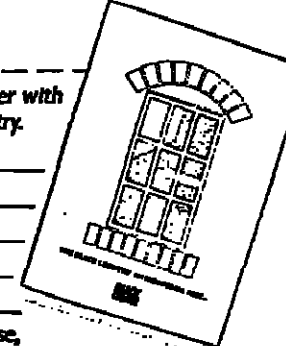
THE INDUSTRIOUS REVOLUTION

Please send me a copy of your Development Brochure together with details of sites and buildings currently available in the Black Country.

Name _____
Position _____
Organisation _____
Address _____

Telephone _____

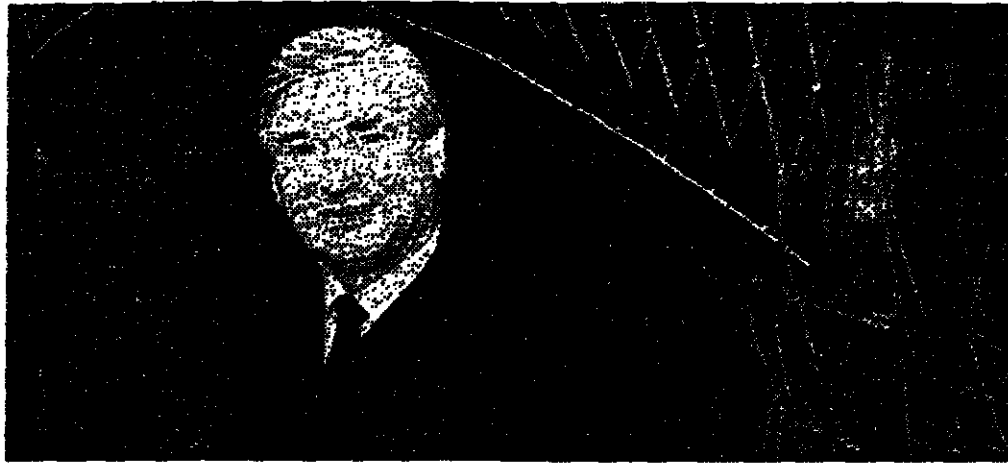
Black Country Development Corporation, Black Country House, Raunds Green Road, Oldbury, West Midlands B69 2DG.



THE BLACK COUNTRY 2

The Black Country Development Corporation - and its leader

A single-minded objective



Mr Bill Francis, Black Country Development Corporation chairman, at Gattin Bridge

BILL FRANCIS, chairman of the Black Country Development Corporation, likens his team to a 303 rifle whose well-directed shots will free the area's social, environmental and economic problems. Those who may have to bite the bullet include both central government and the local authorities. Their 12-hour pellet approach, he implies, has failed to hit the root cause of Black Country decline.

Not that the current president of the Institution of Civil Engineers, the man who put Tarmac on the highroad, is planning to gun down those in his way. On the contrary, he says, getting things done is all about consensus and co-operation. He doesn't even seek the trophies. His reward will be in the transformation he boasts is already happening to a messy and problematic patch of industrial Middle England.

BCDC, everybody's shorthand for the corporation, got under way only last summer but has shown its mettle by persuading Whitehall to finance a crucial £50m spine road which opens up the most derelict and inaccessible areas to the motorway network.

Bill Francis says that the project was secured post-haste between Mrs Thatcher's visit to the Black Country in September 1987 and March this year by persuading the DoT to "trunk" it. That way, the road's cost will not be deducted from the £160m not available for BCDC enterprises during its five to seven year life, during which time it is expected to leave another £300m of private investment.

Local authority relations revolve principally around Sandwell MBC, whose Labour leadership fought the idea of an urban development corporation as far as, but not into, the High Court. Most of BCDC's designated nine square miles (soon to be extended by three separate sites amounting to 750 acres in Wolverhampton) falls within Sandwell. The borough is by all counts except unemployment the area of highest deprivation within the Black Country.

So it may seem strange that the first major sign of co-operation between Sandwell and BCDC is the joint marketing of Sandwell Mall, a huge retail and leisure centre beside the new spine road on the former Patent Shaft steelworks and Moorcroft chemicals site at Wednesbury. In reality, Sandwell Mall dropped conveniently into BCDC's sphere after the withdrawal from the scene only three months ago of Cameron Hall Developments, the Gateshead MetroCentre people.

The 125-acre site already had outline planning permission for 4m sq ft of shopping-related activity, but protracted negotiations with Cameron Hall faltered when British Coal announced its plans for opencast mining in advance of redevelopment. This, however, is no bar to BCDC, which plans to help put a development package together while mining, and site reclamation paid for by British Coal, goes on.

Opportunist that he is, Bill Francis proposed a partnership deal with Sandwell, which will retain the freehold of Patent Shaft while BCDC take over the

smaller Moorcroft site. Both freeholds are to be transferred to the chosen developer. Assuming all this happens, BCDC collects plus points for bringing a £200m development into the area, again at little cost to itself, while Sandwell counts around 5,000 new jobs plus a big boost in rateable value and image.

Mr Francis says his confidence is based on Sandwell Mall's strategic position. He believes that it will be complementary to the Black Country's other major

shopping development, Merry Hill, which is already trading. This exuberant complex, built in the Dudley Enterprise Zone starting and now reaching department store stage, has established Roy and Don Richardson, the local twins, as major developers. The Richardsons are showing an interest in Sandwell Mall which, they point out, could be linked by their proposed monorail to Merry Hill. Bill Francis says he would be delighted to see Sandwell Mall

financed locally. However, he is aware that BCDC's success will be judged not so much by retail extravaganzas as by the creation and nurturing of industry, and by its ability to achieve the stated target of some 20,000 new jobs by the mid-1990s.

The area starts with heavy disadvantages. It has an obvious lack of serviced sites and modern factory units. There simply was not time to plan ahead during the fierce recession of the early 1980s,

which resulted in two out of every three metal-bashing businesses disappearing and a residual 1,300 acres of industrial dereliction.

Assembling practical packages from the 500 derelict sites, many of them under 20 acres, is an immediate concern. It is far more difficult than in Teesside or Trafford Park, where the redundant industries and the plots they left behind were much bigger.

To speed the process, BCDC wields twin powers of vesting public sector land and compulsory purchase for that in private ownership. Mr Francis would prefer to use neither. He advocates the stick and carrot approach, but laments the Government's decision to exclude Dudley Enterprise Zone from the designated areas. He would have used the enterprise zone to tempt companies into less immediately exciting parts of the Black Country by offering some sort of *quid pro quo*.

Instead, it will be tough going in the early years to generate the confidence necessary to attract bigger investments. Apart from intermediate area status, which applies throughout the West Midlands, the development corporation can offer no special inducements.

The BCDC area is not short of manufacturing companies (600

or jobs (50,000). One prime task is to look after the traditional businesses which have weathered the recession, help them modernise, and reinforce jobs. Another is to encourage a better spread, including new service and distribution industries, making the Black Country less vulnerable to economic downturns.

Within its lifespan, Bill Francis believes that BCDC can demonstrate capital growth returns which will bring in the large office and industrial property developers. There will also, he predicts, be major new wealth-creating manufacturers present. He told Mr Nicholas Ridley, the Environment Secretary, that his job would be much easier on this score if BCDC could offer flexible capital equipment allowances to suit need. But he accepts that this is flying in the face of the Government's regional policies.

In the meantime, BCDC is implementing a crash environmental programme based on a classic green-fingers approach, creating green belts to make full use of its 25 miles of canal system. Ironically, this enduring legacy of the Industrial Revolution seems likely to be a principal attraction for private house-builders and leisure enthusiasts.

It recently announced its first acquisition of sites for private housing from Sandwell MBC. The five sites, plus a sixth for indus-

trial development, totalling 65 acres, placed a cheque for £877,500 in the Sandwell treasury, along with a £100,000 land reclamation contract. Such are the benefits of having a cash-rich quango in your midst.

So why, in Bill Francis's opinion, will BCDC succeed where so many public bodies have failed before? It is all, he believes, a matter of direction. The compact development corporation team, bolstered by board contacts with local industry as well as local authorities (and Sandwell handles development control on an agency basis), has its sights firmly set on one objective: to engender a self-sustaining, balanced economy in the heart of a rejuvenated Black Country. Then it will happily disappear.

Single-mindedness is bound to bring pressures and conflicts during BCDC's brief life. By setting itself up more like a PLC than a public corporation, and by contracting out all the work on the ground, the corporation is poised to become a very special sort of enabler.

But so much depends on performance standards obtained at one remove. And nobody is more aware of the need to deliver than Bill Francis, who has already served almost one third of his initial three-year contract.

Robert Waterhouse

Co-operation

Four authorities which need each other

BEFORE TODAY'S local elections, Labour was in firm control of Sandwell and had a working majority in Dudley. Conservatives just held Wolverhampton, while in Walsall the non-Labour grouping of Tories, Independents and Liberals ran a classic hung council.

Black Country politics are notoriously volatile. Yet, what-

ever the line-up after today's count one sure bet is that Black Country Co-operation, an alliance between the four authorities on strategic issues, will proceed undiminished.

Its origins go back five or six years to the time when the local economy was in ruins following the sudden onslaught of recession. Council leaders had meet-

ings with Mr Tom King, then Environment Secretary, who encouraged them to co-operate on a semi-formal basis. The authorities found ready ears for reclamation initiatives, if not for joint economic development.

However, by November 1984 the West Midlands had become an assisted area. A consultants' report confirmed the problems. But then, in April 1986, came abolition of the county council and a new sharing of responsibilities between the seven West Midlands boroughs. The Black Country identity of Walsall, Wolverhampton, Dudley and Sandwell was reinforced. Birmingham stood alone as the biggest unitary authority in Britain; Coventry regained its separate city pride; Solihull relaxed into suburban affluence; but the other four needed each other.

At around 1.2m inhabitants in total, the four authorities feel capable of countering Birmingham's pull. Wolverhampton is their nearest essay at a sizeable centre, but given the delightfully parochial make-up of the area there is no intention of straining allegiances.

Co-operation is confined to issues like land reclamation, road and rail infrastructure, EC bids (described elsewhere in this survey), tourism and the Black Country Image project.

Image has become a thorny subject in and around the boroughs. The feeling, shared by public and private bodies alike, is that poor image, not to say misconceptions, belie the great changes taking place in the Black Country.

So the four boroughs and the Black Country Development Corporation (BCDC) have each chipped in £25,000, along with smaller contributions from British Telecom and W&A Avery, for an 18-month campaign aimed at decision-makers within but principally beyond the area.

Its ammunition is an attitudes survey commissioned from Gallup and sponsored by seven major companies which questioned a national sample of 2,000 and a local cross-section of 1,000 as well as 43 national and 50 local opinion leaders about the Black Country. The survey produced a predictable swathe of negatives to be countered, as well as several positives to be embraced.

For instance, just where is the Black Country anyway? Although some 72 per cent of the national survey had heard of it, only 40 per cent could place it in the West Midlands while 13 per cent associated it with the Potteries.

In overall image terms, national survey respondents believed it to be a heavily industrialised area of high unemployment, depressed, polluted, and with a large immigrant population. Similar conceptions were held by the national opinion formers, whose mind picture painted a grim, polluted, derelict, depressing landscape.

However, these important outsiders saw pluses as well as minuses in Black Country investment. Despite believing it was too far from an international airport (30 miles?), not close enough to motorways (what about the M5 and M6?), too remote from Lon-

don (all of 120 miles) and the ports (ship-outfitting used to be a major trade), the well-informed captains of industry also observed good communications, a skilled and flexible workforce, cheap labour and low house prices.

Local residents' view of their own patch proved less stereotyped. If only 65 per cent believed they lived in the Black Country, 44 per cent said they would object to any change of name. Far from threatening rebellion, they thought the Black Country had fewer problems than the nation as a whole and they expressed general satisfaction at local authority services.

All of which creates a tall order for Marketing Team, the consultants commissioned to help transform opinions. A few eyebrows have been raised at the prospect of a £127,000 budget achieving the desired objectives, but Mr John Harrold, Walsall MBC's policy director, points out that the campaign will be necessarily selective.

Mr Harrold heads the secretariat providing back-up to the joint advisory group on Black Country Co-operation. The group lacks executive powers, but ensures that the leader and two nominated councillors from each borough get together every three months.

Contact between chief executives and other officers is much more frequent. It has been helped by the recent switch of Walsall's

chief executive, Mr Viv Astling, a co-operation enthusiast, to a similar job at Dudley. Last month the group appointed its first full-time co-ordinator, who is attached to Walsall but divides her time across the four locations.

Indeed, several officers now have the unusual challenge of serving all four boroughs at the same time. Once they have got over the jibes about a perfect excuse for skiving, and the deeper suspicions these hide, they enjoy the experience.

The boroughs have allocated an annual £200,000 budget for co-operation. This, too, is small beer, but officers such as Wolverhampton's deputy chief executive Mr Terry Gilbert stress that the budget bonds four powerful authorities with a combined purchasing power of over £100m, whose consortium makes cost-savings for ratepayers and places business with local suppliers.

Is it a coincidence that the pace of co-operation has been stepped up following the arrival of BCDC in the boroughs' midst? The question brings polite denials from the senior officers, but a group of four younger men at Sandwell MBC plainly welcome the challenge. They have become more pro-active, and more aware of their role in serving a public which would not observe local authority boundaries even if it recognised them.

Robert Waterhouse

Make it in Sandwell

Deliver it Anywhere

Most major markets in England and Wales are only two hours drive from Sandwell.

Sandwell's workforce is skilled and adaptable.

Sandwell has available a range of grants and incentives to assist new investment.

Contact: Bob Evans, Estates and Redevelopment
Sandwell M.B.C., Wigmore, Pennyhill Lane,
West Bromwich, B71 3RZ. Phone: 021-569 4084
Telex: 335562
Sandwell, West Midlands, England.

BURTON, DELINGPOLE (HOLDINGS) LIMITED

SUBSIDIARY COMPANIES IN THE MIDLANDS

BURTON, DELINGPOLE & COMPANY LIMITED
Manufacturers of forged steel flanges,
the only full range manufacturer in the U.K.
to BS.10 BS.4504 ANSI B.16.5

LONDON & MIDLAND DROP FORGING COMPANY LIMITED
The original U.K. manufacturer of forged
steel scaffold fittings

TUBECLAMPS LIMITED
Manufacturers of the versatile tubeclamp fitting
for joining tubes without bending, welding or threading

B.D. ESTATES LIMITED
Operates several sites for leasing-
out industrial premises.

P.O. BOX 41, PETFORD STREET, CRADLEY HEATH, WARLEY,
WEST MIDLANDS B64 6EJ
Tel: (0384) 69181 Telex: 337462 Telefax: (0384) 637718

SANDWELL COLLEGE

SERVING BLACK COUNTRY EMPLOYERS

- SHORT COURSES • IN HOUSE COURSES
- BLOCK RELEASE • PART TIME DAY & EVENING
- COURSES SPECIALLY DESIGNED FOR YOU

ACCOUNTANCY • BUSINESS • MANAGEMENT
TECHNOLOGY • HUMANITIES

Contact JOHN CLARKE, Marketing Manager
021-556 6000

Wedgebury Campus, Wednesbury Road South,
Wedgebury, Sandwell, West Midlands.

Tandy

Britain's No. 1 Technology Store

For The Home....
Our comprehensive range of high quality innovative electronic products is second to none - from state-of-the-art digital hi-fi to our exclusive range of PC-compatible personal computers.

For The Office....
Tandy offers you the very latest in advanced business computers, designed to cater for the busy office environment. Choose from over 500 system configurations to find the system to suit your requirements.

Exclusive Products From Over 400 Stores & Dealers - Nationwide

© INTERCOM UK LTD.
Tandy Centre, Leamington Lane, Walsall, W.B.2 7PS
Telephone: 0222-719999

SERVING THE BLACK COUNTRY

Birmingham International Airport is proud of the role it plays on part of the Region it serves. With unrivalled surface access and a unique blend of passenger traffic - scheduled and charter, incoming and outgoing, business and leisure - we are one of the UK's fastest growing Airports and feel that our success has contributed towards the regeneration of the Region's economy.

Birmingham International Airport has become a force to be reckoned with in air cargo too, and our growth in this sector is mirrored by the vibrant commerce and industry of the area.

We are ideally located on the doorstep of the National Exhibition Centre and Birmingham's new International Convention Centre, as evidenced by some of the UK's foremost international visitor attractions.

Now, with our sights firmly set on the future, we look forward to the opportunities presented by our ever growing catchment area. "Gateway" status would be the "icing" on the Birmingham International Airport "cake" and we are working towards achieving this goal in 1993.

Birmingham International Airport
WE'VE GOT MORE GOING FOR YOU

Birmingham International Airport, Birmingham B26 3QJ Tel: 021-767 5511 Telex: 335582 Fax: 021-782 6602

THE BLACK COUNTRY 3

Robert Waterhouse meets regional Chamber of Commerce leaders

Hue of an image problem

TOGETHER, the Chambers of Commerce of Walsall, Wolverhampton, Dudley and Sandwell represent 3,000 companies in the Black Country boroughs.

The chambers are strong and flourishing, though each has a different historical role. Walsall, the biggest, with a full-time staff of 86, is taking training initiatives which extend well beyond its nominal boundaries. Sandwell, the smallest, is only just emerging from under the mantle of the Birmingham chamber.

In a round-table discussion with managers and chief executives of the four chambers, a mostly optimistic picture of the Black Country economy emerges. However, doubts remain about the strong pound, skill shortages and residual unemployment.

Mr John Rice, Wolverhampton chamber's chief executive, reports mixed feelings about BCDC's growing involvement. "The political implications offend local pride," he suggests. "There has been a lot of unhappiness and misunderstanding, but these local authorities physically affected must come to terms with the fact that if there is money available, they would be very naive not to take it."

He sees the chambers' role in this as a facilitator, encouraging harmony. Because they will be around long after BCDC departs, they have to sustain credibility with the local authorities.

Mr John Carter, Dudley's manager, says that the chambers have already helped to bridge the gap over issues like the Black Country Trade Fair, where the two were "tillies apart."

"There will be projects where BCDC is under tremendous pressure to show it's delivering while the local authority has other ideas," adds Mr Rice. "Our task is to ensure that the private sector does what it can to keep a level playing field."

However, businesses must be kept fully informed to play this role successfully, and Mr Robert Truslove, Sandwell's manager, claims this is not yet the case. "We feel there should be a regular forum with BCDC, not necessarily following an agenda, so that we can relay progress to members. Sandwell companies are building up antipathy to the corporation because they just don't know what's going on."

But isn't that the perennial criticism made of such bodies? Mr Rice feels that the moment has come for BCDC to open up. Mr David Frost, Walsall's chief executive, is not so sure. "It's down to us to make the link," he says. "We haven't a God-given right to information. But they must realise that the chambers can be a useful vehicle. We have industrialist members on their board."

If BCDC had communication

The dilemma of reasonably buoyant order books and structural unemployment

problems, what about the four local authorities and their Black Country Co-operation initiative? Walsall's Mr Frost is not optimistic. "The local authorities in this area are totally incapable of working together," he claims. Wolverhampton's Mr Rice is more philosophical. "There's a question of vision. Local authorities, by their very nature, are parochial, and the Black Country is a collection of villages. They have always argued that they know best how to spend any money, but I don't think that's the answer."

What with BCDC, the local authorities, government, statutory and voluntary agencies all offering services to industry, is the typical small-to-medium business not just slightly confused?

"We're becoming a bit punch-drunk," Mr Rice agrees. "For every major employer in the Black Country there are hundreds of small firms. They are the ideal recipients of government aid, but very often the minimum grant level is far too high for them to cope with and the bureaucracy is beyond them."

Sandwell's Mr Robert Truslove argues that many Black Country small firms go through the motions only to find they are ineligible for government grants because they form part of a larger group.

Are the chambers in a position to offer one-stop advice to inquirers? Mr Frost believes they are. "The DTI has come under attack for the amount of money it has spent trying to get across the Enterprise initiative. We would say that there is no more cost-effective way of reaching small firms than through our constituent members."

At Sandwell, the chamber is to be found in the business advice centre alongside enterprise agencies. "But after completing their forms small firms often make a poor job of presenting their case when they are asked to visit the DTI - they're terrified," says Mr Truslove.

Mr Frost has a feeling that in the long-term agencies will pull together to form one-stop-shops, town by town. Mr Rice agrees: "Yes, this will come about

because industry itself will say what it needs. There's such a proliferation of advice at the moment that even we professionals find it hard to see a way through. Industry will say, sooner rather than later, enough is enough."

Various moves are afoot to improve the Black Country's internal perception and external image. Do the chambers feel these justified?

Mr Truslove has no doubts. "The change of image is important. Sandwell MBC has a rather unfortunate uniqueness. It is the only metropolitan borough in the country without an exit to the Green Belt. One consequence of this is that fewer and fewer A16s live in Sandwell. They work here but they don't live here."

Mr Rice says: "If you ask those running hospitals - and you won't get a more emotive issue - how difficult it is to recruit good quality surgeons you'll find that their problem is not the hospitals, which are good, but the area's image."

"Surveys show that we have a skilled workforce, excellent educational facilities, good access to the countryside and high quality medical care. But we are stuck with this unfair perception of high chimneys, flat caps and cobble streets."

Mr Frost offers a solution. "What we need is a government department to relocate in the heart of the Black Country. A major department. It's not ridiculous, given the communications revolution."

Mr Carter voices a frequently-held opinion that the problem with the Black Country image starts in its very name. Natives - and he is one - talk about

living in Tetterhall, or Dudley. "The ideal opportunity to change that came when the development corporation was set up," says Mr Rice. "That hasn't happened."

Until BCDC goes, the new-name lobby won't be able to scrap the Black Country because this sits right in the middle of it.

Image apart, is the area not faced with the dilemma of reasonably buoyant order books but structural unemployment several points above the national average?

"Sadly, in Wolverhampton, we have the highest unemployment in the West Midlands at around 14 per cent," Mr Rice concurs. "But we also have full order books, companies working at between 80-100 per cent capacity and finding difficulty in getting hold of skilled labour. The trouble is that one man's skilled tool-maker is another man's semi-skilled operative."

In Walsall Mr Frost finds that many of the traditional skills, still badly needed, have disappeared from the labour market. Typically, these were held by people in their 50s who left industry during the shake-out in the early 1980s. And, adds Mr Carter, younger people have been reluctant to go into industry because they regard it as unstable.

But, acknowledging that the recovery has been under way for 18 months or so, what of the mid to long-term? Mr Carter says: "In Dudley our members have reservations after what happened earlier in the decade. There has been an improvement, but they wouldn't say it was a boom yet."

Mr Truslove sees this as "natural caution. My members have a fairly heavy commitment to export and the strength of the pound is putting profits on the borderline."

Wolverhampton may be working at near capacity, but that capacity is nowhere near what it was in 1979. An overheating economy, in Mr Rice's view, will simply attract imports.

Walsall, again, differs. "We had a discussion among 20 manufacturers the other week," says Mr Frost. "They reported amazing buoyancy and saw no evidence of the pound affecting them. They're hanging in new plant as they need it. The only restriction is availability of labour. Confidence has taken a long time to rebuild, but it has become self-sustaining."

DUDLEY IS an engaging mix of market town, castle ruins, industrial landmarks and what Pevsner called "cheery suburban housing." The castle, set between the town centre and the long slope into the Black Country proper, was mentioned in Domesday but dates mostly from the 14th and 16th centuries. This century, the castle keep has served as a centrepiece for Dudley Zoo.

Down the hill towards Oldbury and Tipton bearings get confused by a former Freightliner depot, but the open-air Black Country Museum is really just round the corner, and part of a 150-acre recreational site which includes the Dudley Canal, leading to the limestone Stinging Cavern. Despite obvious potential and excellent individual parts, nothing quite hangs together.

In September 1985 Dudley MBC, the site owners, commissioned an English Tourist Board study which recommended three options. The first was simply to minimise costs. The second was to develop individual attractions in isolation. The third, since adopted by the council, was to improve constituent parts while creating a central linking theme, Black Country World, to put it in the major visitor league.

As proof that it meant business, Dudley's Labour council last year approved a £5.73m initial development plan to be completed by July 1989. This pump-priming exercise will improve infrastructure and provide at least one new major exhibit at the museum, the canal and the zoo - which are each managed by their own independent trusts. Later this month the council plans to form the Castle Hill Development Company in partnership with the three trusts to attract private sector capital. A masterplan indicates that Castle Hill's greatest current weakness - space - can become its strength, with adequate room for all sorts of activities.

Commercial ideas include joint ticketing, a young children's adventure park (but not another Alton Towers), a market square with pub, restaurants and speciality shopping and a 50-bed hotel. Development should be nearing completion by mid-1990s.

Mr Viv Astling, Dudley MBC's new chief executive, who is also the Black Country boroughs' lead officer on tourism, says that Phase 1 will increase visitor numbers from 500,000 to 750,000 annually and should create some 1,500 jobs in the town. It will begin

Dudley

The open air museum

to reposition the area in tourist terms and stimulate interest in hotel building.

However the proposals are seen as a mixed blessing by Mr Ian Walden, director of the Black Country Museum. His trust stands to benefit from a £1m mining exhibit, but increased numbers could upset the delicate balance between conservation, education and pure enjoyment both on the part of visitors and the local workers whose enthusiasm at the museum is so evident.

The museum's origins lie in the early 1970s, when worries about the fast-disappearing artefacts of traditional Black Country life led to the trust being formed, and supported by West Midlands County Council as well as Dudley. In fact, says Mr Walden, local

industry had been so busy over the years that not a great deal remained of the early days. But pieces were set aside in readiness for the move onto site in 1975.

Since its establishment the Black Country Museum Trust has raised £3.5m, reclaimed and landscaped a difficult site dotted with 40 mineshafts, as well as a former brickworks and lime kilns.

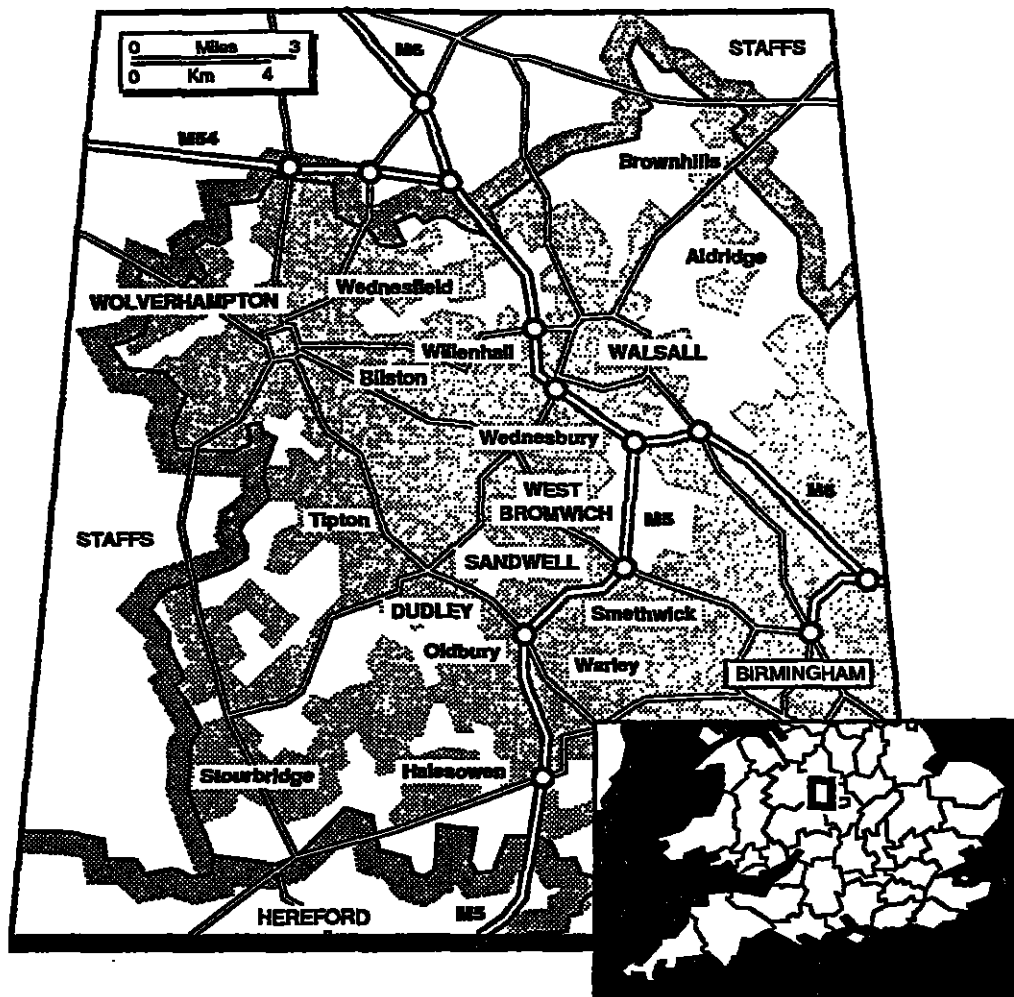
It has recreated the nucleus of a period working village, with shops, a pub and Methodist chapel, and housing. Most buildings were re-assembled brick by brick from other sites in the Black Country. The village incorporates a small rolling mill from the Birchley works in Oldbury (donated by British Steel), a steam hammer, a chainmaker's forge and

other ironworks, all demonstrated by staff. The museum's canal boats form a natural link with the canal trust.

Without the museum, Black Country World lacks authenticity. Equally, the museum needs visitors. Revenue from its current annual pull of some 250,000 still does not quite meet running costs, and there are ambitious future schemes beyond the mine.

One proposal is to extend the museum tramway system into Dudley's bustling town centre. That way, the real world will keep tabs on Black Country World in a way that even Disney could not fabricate.

Robert Waterhouse



Park Lane, Wednesbury

an exciting regional development by Triplex Lloyd plc

Alongside junction 9 of the M6 motorway there is a 75 acre derelict site. The site is within the boundary of the Black Country Development Corporation. Triplex Lloyd plc is now promoting its comprehensive redevelopment.

Proposed uses include:

- 65,000 sq ft superstore and petrol filling station
- 11 acre retail park for non-food retail warehousing
- 120,000 sq ft of industrial units and flexible business units on a 10 acre site
- 20 acres of residential accommodation and community facilities
- public house • multi-screen cinema • fast food outlets

Junction 9, in the south east corner of the site, gives immediate access to the M6 Motorway. Junction 10, one mile north, provides alternative access to the M6, the M54 and the Black Country route to the West Midlands.

The British Rail main line passes through the site, providing road/rail interchange potential.

The immediate population catchment of Sandwell and Walsall is 570,000. Birmingham, with a population exceeding 2.3 million is 12 miles away.



Francis Henry Lloyd established the James Bridge steelworks in 1879. It was once the largest single foundry in Europe. Today, Triplex Lloyd plc proposes to return over 750 jobs to the site.

The site is well served by local schools and convenience shopping and local services are available in Walsall and Wednesbury.

Park Lane has long been an important site to Wednesbury.

In 1879 Francis Henry Lloyd established his James Bridge steelworks on the site.

At the peak of production the James Bridge steelworks was the largest single foundry in Europe.

Triplex Lloyd plc is conscious of its role in Wednesbury and its responsibilities to the local community.

The comprehensive redevelopment of the site includes uses which are environmentally acceptable to the area, which are commercially sound, and which help regenerate the local economy. That's the Triplex Lloyd way. To serve the interests of shareholders, customers, suppliers, employees and the community.

Triplex Lloyd is proud to promote a development that will return over 750 jobs to the Black Country.

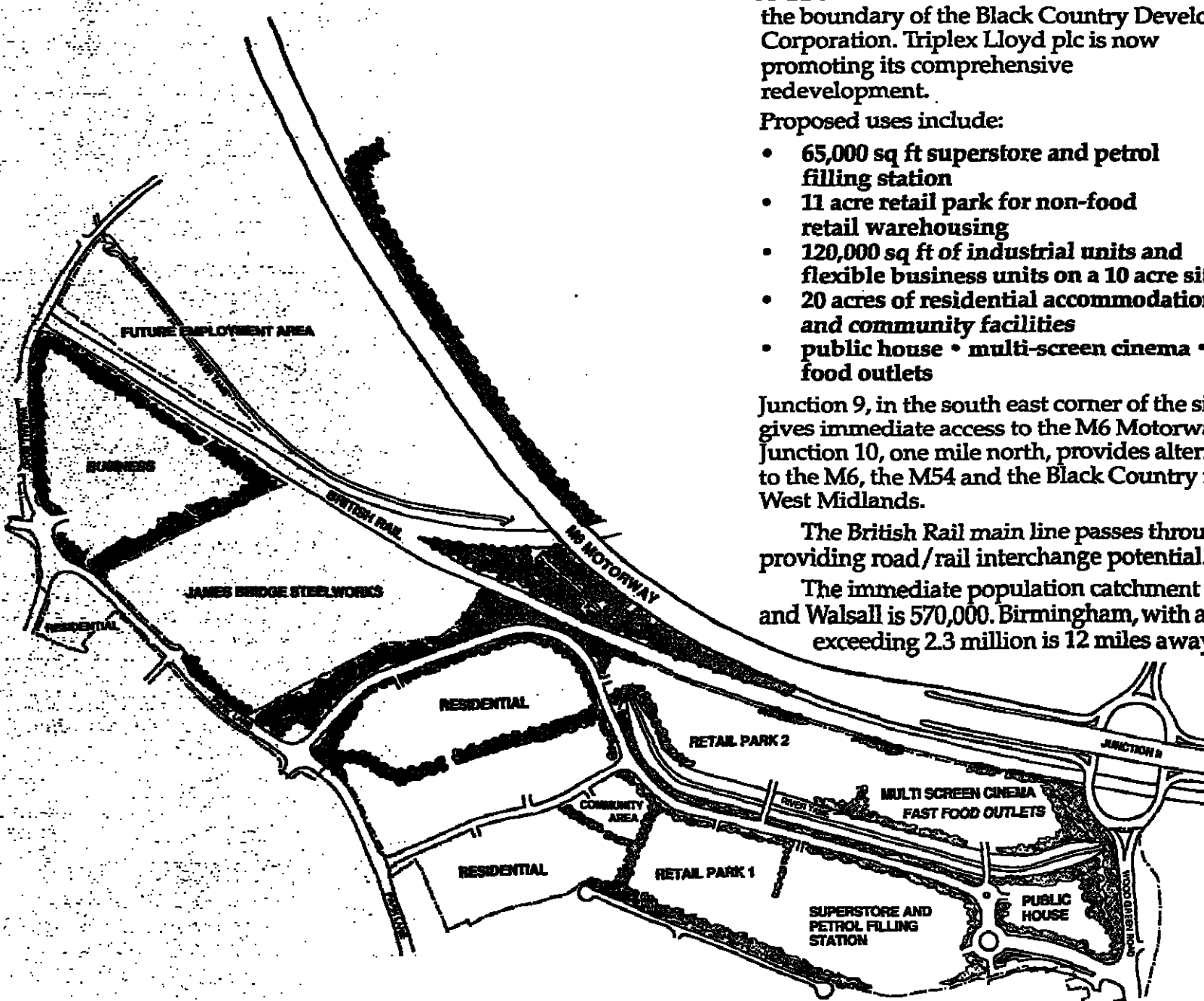
For further details of the Park Lane development contact:

David Yeates
Development Director
Park Lane Property
Developments Ltd
Tel 021 557 6211

Malcolm Gloster
Development Partner
Grimley J.R. Eve
Tel 021 236 8236

TRIPLEX LLOYD

Triplex Lloyd plc
Upper Church Lane, Tipton,
West Midlands DY4 9PA
Tel 021 557 6211 Fax 021 520 8776



THE BLACK COUNTRY 4

European Community assistance

A bid for £196m

THE West Midlands has allies in Brussels, but for unenviable reasons. According to the European Commission's synthetic index of regional problem areas, it emerges as Europe's most deprived industrial conurbation, just ahead of Merseyside. In UK terms, only Northern Ireland ranks lower. On a 100 per cent norm, the West Midlands scores

integrated operations programme with the European Regional Development Fund. Now the Black Country is putting in its own £196m bid, half to be funded from Europe.

The bid is a working example of Black Country Co-operation, the semi-formal grouping of Walsall, Wolverhampton, Dudley and Sandwell boroughs. In fact, it is

Mr John Jones, the Black Country's Mr Europe, has to carry Brussels alongside Whitehall without playing off one against the other

68 per cent compared to Greater Manchester's 93 per cent and Greater London's 135 per cent.

While some may dispute the index's validity, it offers the solid prospect of project funding. Closing regional disparities within the Community takes on a fresh urgency in the run-up to the integrated market. Birmingham has already secured £113m for an

the first joint attempt by local authorities to obtain National Programme of Community Interest money.

Its background report, commissioned in July 1987 from Roger Tyn and Partners, was half-funded by Brussels - another first, and a sure indication of European interest.

Mr John Jones, a former polytechnic lecturer, is the Black

Country's "Mr Europe," who is becoming as well-known in the Brussels directorates as in Wolverhampton, the lead authority on Europe. Mr Jones, a multi-lingual, believes that the secret of successful negotiation (given the good case he represents) is two-way involvement and a high profile for ERDF infrastructure cash.

Between 1984 and 1987 the fund approved £32m of grant aid, including £16m for utilities, on an ad hoc basis. The present aim is to put together a five-year rolling fund of projects which, including European Social Fund backing for training initiatives, will help transform the investment climate in what remains one of Britain's most important manufacturing areas.

Integration, however, depends on joint action not only between the boroughs but with the DoE, the public utilities and other public agencies like the Black Country Development Corporation.

Their endorsement of the proposals will be sought before Brussels can make a response (this October at the earliest) followed by approval next spring, with cash backdated one year.

The matter is complicated by the Commission's additional rulings which try to ensure that Whitehall does not simply substitute EC funding for its own, and that both local and central government play their part.

Two major infrastructure projects are excluded from the bid. The £50m Black Country spine route already has full funding secured from the DoT; the £95m Wolverhampton-Birmingham first phase of the proposed West Midlands Light Rapid Transit system is the biggest single economic generator, but bids are likely to be entered as the project gets under way.

Road schemes account for more than half of the £196m. But other major areas are utility services (£20m), tourism development (£13m), derelict land treatment (£10m), improving public transport (£9m) and small firm creation (£9m).

"I have every confidence that we will in the main win approval for our bids," says Mr Jones. "They are anything but fanciful. They allow necessary infrastructure spending to be brought forward on an agreed timetable."

And, he notes, they have the advantage for ratepayers of reducing local authority debt-repayment liabilities. Like every other British operator on the European stage, Mr Jones has to carry Brussels alongside Whitehall without being thought to play one off against the other. But he has no doubts that the Black Country case is sound. In European eyes, the economic and social shoddiness so apparent, from observation as well as statistics, is crying out for cure.

"We're moving rapidly the other way from much of Europe," Mr Jones claims. Brussels does not like that in a member state which increasingly, by reputation, favours private affluence at the expense of public squalor.

Robert Waterhouse

TRIPLEX LLOYD

Park Lane commitment to region

THERE ARE uncanny resonances between the North-East and the West Midlands when it comes to looking at private sector schemes to turn dereliction into development.

Though there is nothing in the Black Country - yet - as ambitious and audacious as the Gateshead Metro shopping complex, it can only be a matter of time, for there are plenty of companies and individuals poised to bring about the same kind of transformation.

With land available at low but rapidly rising prices, enthusiastic local authorities and capital looking for a new role, the trend has a natural logic.

Last month, Triplex Lloyd applied for planning permission to develop a 75-acre business, leisure and research complex on land it acquired when it took over F.H. Lloyd a year ago.

The application for the site - the old James Bridge steelworks beside the M6 at Darlaston - is almost certain to be approved.

The Black Country Development Corporation has been closely involved with preparation of the plan, which coheres with

The property market in the West Midlands is moving fast

the BCDC's wish to breathe some life and loveliness into a worn-out landscape.

The project would cost around £60m and could create some 750 jobs in the region.

It makes sense for TL, which, after massive reorganisation over the past five or six years, has been steadily adding property and land management to its basic business, now divided into the three main divisions of factories, building components and engineering.

The company turns over £110m a year and has 3,600 on its payroll. A new subsidiary, Park Lane Property Developments, has been set up to organise and establish the complex. Mr David Yeates, its managing director, sees it as a perfect exemplar for public-private partnership in run-down urban areas.

"Local authorities have been desperate for genuine development. Here, they've welcomed our proposals with unusual warmth," he says.

The Park Lane plan has some inevitable components - a superstore and filling station; public house and multiplex cinema; warehousing and modular business units. But it will also accommodate TL plc's international head office, currently situated in a shabby building near Tipton; and there will be a housing scheme covering 20 acres, with associated community services and parkland.



Mr David Yeates, managing director, property division, Triplex Lloyd

Mr Jim Doel, chief executive of the TL group, says the plan reflects the buoyant state of the company and its commitment to the region: "The West Midlands is geographically right for us. The workforce is right. We want our base here."

"And we can be part of the process of removing all that is ugly and replacing it with developments every bit as attractive as those elsewhere in Britain."

This is not an empty notion, either in general or in substance. The Park Lane project, carried out on what is the largest single derelict site in the West Midlands - will have a substantial and beneficial impact on the environment well beyond the immediate locality.

For the company, there will not only be the prospect of secure profits on its share of the costs, but a tangible expression of these concerns listed among its current published objectives: "To promote the good name of Triplex Lloyd and its subsidiary companies to stakeholders, customers, suppliers, staff and the community."

The funding of the Park Lane project will come from three main sources: initial capital from the local authority for land reclamation; cash from TL and a development partner; and finance from an end-user of the site, probably a superstore operator.

Part of the site may eventually be sold by TL to raise cash for additional developments. As Mr Doel notes, the property market in the West Midlands is now moving fast, and business space has doubled in price in less than a year.

In pure commercial terms alone, the project could not be better timed - and seems likely to satisfy the aspirations of all concerned.

Ian Breach

Glassware

The Brierley look

ROYAL BRIERLEY Crystal is a direct industrial descendant of the Huguenot glassmakers who left southern England in the 1600s on the last leg of their search for abundant fuel and fire-clay. They found what they wanted near Stourbridge, and a community of flint and lead-crystal glass manufacturers has been applying more or less the same mix of practical and artistic skills ever since.

It is a quintessentially Black Country business - relatively small in scale but high in product volume and quality. For just over two centuries, Stevens and Williams - founders of Royal Brierley - have quietly dominated that business.

The firm operates two factories, one at Dudley Port near Brierley Hill, where tableware and ornamental glassware are made; and the other at Tipton, where lighting glass has been manufactured for the past 60 years.

Their regally warranted products can thus be seen on tables in the Prince of Wales's household or in the electrical department of every Woolworth B&Q superstore.

A few days ago Brierley Crystal opened a showroom in Madison Avenue, New York, complementing its presence on the sales counters of Tiffany's. In Japan, Brierley competes with that country's Hoya glassware in shops like Mitsukoshi and Isetan. It faces rivals from the Black Country in Harrods and Selfridges. And everywhere the company fights off the competition from Spanish, Portuguese, French and Scandinavian products. Not bad for a company with 600 employees and a modest turnover of £10m annually, even more so seen from the environment in which it operates.

This heart of the Black Country is unimposing to the point of dreariness: potholed roads and congested local towns make access tiresome; the local urban scene is pinched with signs of poverty surrounding the old, traditional bottle kilns in this part of the West Midlands.

But Brierley Crystal is a beacon of industrial vigour and optimism. Having survived recession with only a brief though painful cutback two years ago, when the company shed 30 employees, it has just taken on 11 young workers. They will embark on a career in which almost everyone has an expert and an enthusiast.

New technology has made controlled inroads, and Brierley Crystal is currently preparing the purchase of capital equipment for its next phase of expansion and modernisation. But lead crystal glass still depends for its sparkle - and therefore its appeal - on skilled working by hand both in the shaping of molten glass and the decoration and engraving of stem and other ware.

The firm operates a training scheme supported by the National Film Glass Workers, a non-TUC-affiliated union. Most of the skilled employees are young: several have benefited from the glass training course at Dudley Technical College. Indeed, the Stourbridge Crystal Glass Manufacturers Association has strong links with education and training bodies.

According to Mr David Williams Thomas, managing director, work experience youngsters have found their time with the firm "much the same as an extended interview, during which we all learned a lot from each other."

Apart from craft training, there is now a steadily growing emphasis on the acquisition of keyboard

skills and computer literacy, and there is positive encouragement to design students outside the area to contribute to the Brierley Crystal pool of talent. An annual award is made to a pupil

who has responded to fashion in gift and stem ware and can compete as comfortably with Nordic simplicity as it can with the florid ornamentalism of the southern European glassmakers.

But there is no doubt that the competition, overall, is as stiff as it has ever been.

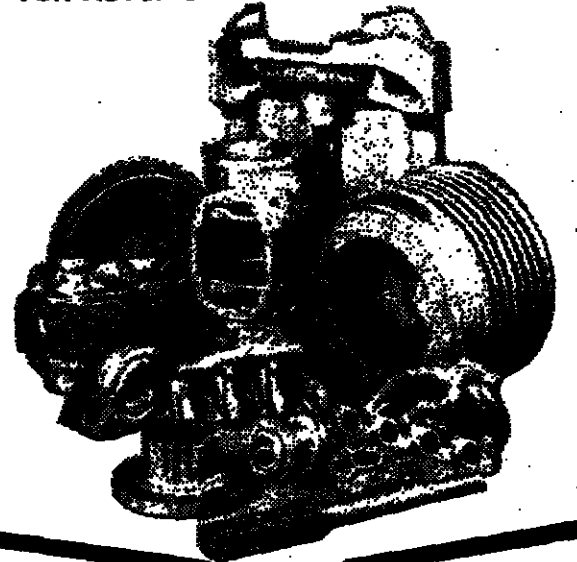
There has to be, in Mr Williams Thomas's words, "a Brierley look that justifies the royal warrants we have held from each monarch since George V."

The company seems the very model of that success which is so easy to formulate by development agencies and industrial advisers but which is nonetheless so rare: manning levels in equilibrium with productivity; excellent shopfloor relations; the right mix of manual competence and modern technology; and flexibility of response to market demands on quality and quantity.

From Brierley Crystal, the mood of the Black Country is a very positive and hopeful one.

Ian Breach

DUPORT HARPER FOUNDRIES
STRONG & RELIABLE
CASTINGS OF QUALITY
IN GREY, SPHEROIDAL AND ALLOYED IRONS
FOR AUTOMOTIVE AND ENGINEERING



Duport Harper Foundries Limited
Sedgley Road East, Tipton, West Midlands DY4 7UX England
Tel: 021 557 3963 Telex: 336845 Telefax: 021 557 7090

GREEN BELT LOCATION. BLACK COUNTRY BENEFITS.



An attractive business location at the thriving heart of the Black Country, with all the financial advantages of being situated on the Dudley Enterprise Zone. Custom built attractive modern premises to suit any type or size of business, in a pleasant waterfront location. Call us today for the facts on how Blackbrook can work for you.

Blackbrook
Blackbrook Valley Developments (Dudley) Limited
Telephone: (0584) 45525

DESIGNED FOR BUSINESS

The name to build with.

Your project, whatever its size, whether civil engineering or building is allocated highly trained and motivated teams who bring a specific expertise to your individual needs.

Behind each team is Tarmac's substantial resources, enterprise and considerable local knowledge.

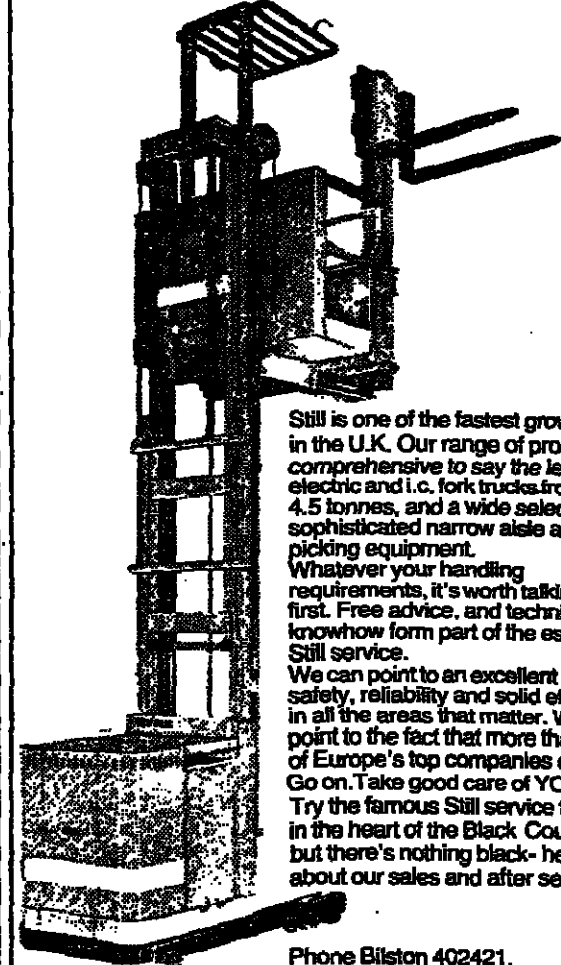
It's our vision, care, understanding and massive experience of all aspects of the construction process that has made us the most respected name in the business.

If you're thinking building. Think Tarmac.

Tarmac CONSTRUCTION

Tarmac Construction Limited Construction House Wolverhampton WV1 4HY
Tel: 0902 22431 Fax: 0902 316430

TOTAL WAREHOUSE CAPABILITY



Phone Bilston 402421.

STILL

Still Materials Handling Limited
Oxford Street Industrial Park, Bilston,
West Midlands B15 2JF. Tel: 0902 402421/2 Telex: 335891 SARG

LOST PROFITS.

To cut this out,

Whatever your line of business, whatever manufacturing process you employ, we can give you useful advice on how to run things more efficiently, more economically and more profitably.

And what's more, all our advice is absolutely free. MEB Service to Industry teams have the latest technological information at their fingertips. And MEB supply over 20,000 Midlands businesses.

Last year alone the 30 finalists in our coveted Power for Efficiency and Productivity (PEP) Awards saved over \$1m in operating costs, after acting on our specialist advice. For full details of how you can make the most of energy, ring Bill Watson on 021-422 4000.

Alternatively, spend a little energy now to save a lot more later by clipping the coupon below and returning it to MEB, FREEPOST, Halesowen, Birmingham B62 8BR.

cut this out.

Yes, I am interested in greater energy efficiency and productivity. Please send details/ask an engineer to call.

Name _____
Title _____
Company _____
Address _____
Tel. No. _____

FT 65385

MEB

SERVICE TO INDUSTRY

THE BLACK COUNTRY 5

Risk capital and advice for region's companies

Help on hand from all sides

ABOLITION OF the Metropolitan County Councils in 1986 followed interminable criticism by the Conservative Government of what it saw as unrealistic and extravagant spending policies. Whether their successor authorities have secured better value for money on a parallel range of services to the ratepayers is a moot point and undoubtedly depends on the way the figures are analysed.

Before their disappearance, most of the Met counties had made some long-term commitments to their regions which can be measured. In the case of West Midlands CC, a major obligation which survives its passing was the setting up of an enterprise board, constituted as a limited company to raise risk capital for local companies.

By the time the old council had been dismantled, £15m had been vouchsafed, through the Enterprise Board and its subsidiary companies, and between 40 and 50 local firms were being given assistance. Today, seven of those firms have been sold at a profit, seven disposed of at a loss, and 27 are still on the WMEB project books.

Currently, around £9m is invested in these undertakings. They range from steel foundries to textile manufacturers, printers to brewers, general engineers to springmakers. Half of them are in the Black Country. What they have in common is the link to a set of financial and technical packages so successful that WMEB is now regularly asked to provide the same kind of help to institutions way beyond the boundaries of its region - Oxford, Swindon and Leicester have approached the board on the basis of a reputation for solid and shrewd management established in only six years.

WMEB has a lot to offer. For regional credibility, it has a list of directors - largely drawn from highly qualified professionals who are also councillors - who have unrivalled collective knowledge and understanding of the West Midlands and its problems. The board has a wide remit but tight control over all the investments, drawing on an economic development team largely taken over from the Met county and therefore familiar with the complex and sometimes conflicting objectives of local authorities and the industrial sector.

At an early stage, WMEB set up, with Lazard, a regional unit trust fund, with a £10m portfolio that can be managed inside or outside the region from cash raised through unlisted and unquoted securities, local authority pension funds and charities. Generally, the unit trust fund offers between £75,000 and £750,000 for start-ups and established businesses with sales in the £1m-£10m range.

The fund takes a minority stake, appoints a non-executive director, and provides advice and back-up from relevant professionals and through its other activities.

These include West Midlands Technical Transfer Limited (jointly with Aston University), WM Co-operative Finance, WM Training, WM Clothing Resource (the region has more textile workers than West Yorkshire) and WM Welfare Rights Agency. It is a formidable assembly of financial, industrial, political and social strengths, in many ways a model of what a non-government organisation can and should be doing for regional revival.

The spread of interests now means, for instance, that very small firms, turning over less than £75,000 and in need of only modest financial aid, can call upon the same pool of skills and advice as the biggest companies. Community lawyers can get welfare benefits training; manufacturers can tap into national R&D know-how.

The WM training centre can advise on industrial relations and shopfloor management for the many companies in the area with limited experience of these skills. Similarly, a high proportion of firms has little or no knowledge of exporting; again, WMEB can guide and propose planning for selling overseas. It is also ideally placed to make recommendations on management buyouts.

Mr Vincent Young, chief executive of WMEB, says he is seeing ever-growing links between the CBI, local authorities, chambers of commerce and marketing agencies. Of all the institutions charged with helping the West Midlands out of recession, he sees the Enterprise Board and its subsidiaries, as "part of the change, and not the response to what went before."

Ideally, what the WMEB is doing should integrate naturally with the work of the Department

of Trade and Industry, though it is too soon to see how the links will develop. Having made a takeover bid for the word "enterprise," the DTI is certainly making its presence felt in the West Midlands. Since it was granted Assisted Area status in 1984, the region has seen its DTI grow in size to 120 employees with a much higher profile, enhanced by copious advertising in all local media.

And the response has been huge. Following the launch of the department's new range of schemes in January this year, more than 7,000 inquiries have come to the DTI offices in Birmingham - many of them from the Black Country and a large proportion interested in the consultancy service, where the DTI offers to put in temporary consultants in key business areas like marketing, design, quality assurance and high-technology manufacturing systems.

This is in addition to the Regional Selective Assistance scheme, which has already made 1,200 grants available in the past four years: a total of £112m is reckoned to have generated investment of £18m and created or safeguarded more than 50,000 jobs.

Mr John Brown, DTI manager responsible for the new Enterprise Initiative, perceives strong recovery signs in the Black Country, with the DTI helping to sustain and revive the traditional entrepreneurial spirit that once prevailed among the thousands of small companies in the region.

He notes four key stimuli to reconstruction of the economic base: demanning, improved industrial relations, higher productivity and quality, and a raising of market expectations.

The DTI schemes are intended to be a key ingredient in creating the climate of response to these factors. Black Country firms qualify for a larger proportion of assistance than others in the West Midlands and this, together with the emphasis on rapid and simplified application procedures, has meant a quick take-up from many companies.

Typically, firms receive professional counselling within 24 hours, and a report and review are issued within three weeks. Then, if it is thought appropriate, a resident consultant, drawn from a panel of 50 or so semi-retired professionals, is contracted to them at a subsidised fee. The consultants' work is complemented by advice from the Production Engineering Research Association at Melton Mowbray, the Institute of Marketing at Warwick University, the Council of Industrial Design, and 31's Enterprise Support Initiative.

By the end of 1988, the DTI expects to be responsible for 5,000 consultancy and counselling contracts. The tone and terms of all the department's overtures in this strongly suggests that there will be a genuine marrying of the Government's new long-term strategy for industrial renaissance with the more immediate and very urgent needs of Black Country business.

Ian Breach



The Crown shopping centre, Stourbridge, Dudley

Traffic bottlenecks

A quicker way from A to B

EVERY INDUSTRIAL development agency throughout the land claims that its region has unsurpassed communication links by road and rail with the outside world.

For the West Midlands in general and the Black Country in particular, that boast is an honest and verifiable one: by geographical definition, it sits astride and at the centre of the nation's major routes. All the better, in theory, to move the raw materials in and the finished articles out of an area that produces 40 per cent of Britain's manufactured goods.

But just as good electrical wiring will not of itself prevent an overload, so the West Midlands transport network is pressurised to the point where the circuit-breakers are increasingly tripping out. So busy are the major routes with international traffic that the region has become a victim of its proximity to them.

Routinely, and even without roadworks, contraflows and lane closures, it can take an hour to travel the first 10 miles northwards, southwards and eastwards out of the towns adjacent to the M5 and M6.

The kind of vehicular thrombosis one now sees regularly where the two motorways merge will be cured only by massive road development that separates local-only traffic from the long-distance.

But even partial relief here is a long way off: the new major three-lane dual-carriageway planned to take vehicles from the

west of Birmingham section of the M6 up to Cannock on that motorway's northbound lanes will not start construction before 1991 and will probably not be completed much before the end of the century.

Until then, and in addition to all the indigenous traffic, 100,000 vehicles a day are competing for passage within, to, and through the region, with a backwash that impedes movement on the roads and streets around Wolverhampton.

Two major road schemes here should provide much needed relief in the shorter term: the Black Country Route (already begun), which connects Coseley on the Birmingham New Road with the M6 at Junction 10; and the Spine Road, which will take traffic from Junction 1 on the M5 through to the Black Country Route, reducing pressure in the West Bromwich area. Both are 250m projects.

On the face of it, this is an expensive solution, especially in the case of the Black Country Route, which is only 7km in length. Partly that is because very considerable civil engineering problems have to be overcome, with disused mine workings riddling the route, 10 major bridges to be constructed, several watercourses to be diverted, and special drainage measures to be taken.

But the completed road will be more than a mere connection: it will open up more than 1,000 acres of development land which, at the moment, is an industrial wasteland. It will also re-route traffic away from the centres of Willenhall and Darlaston.

One of the abandoned Rubery Owen works near Willenhall has been taken over by Verson Wilkins, which makes the world's largest vehicle-body presses. When the Black Country Route is complete, in two years' time, these will be low-loaded direct onto a new slip road less than two miles from Bentley Junction on the M6.

The Black Country's road building programme is an ambitious part of the overall strategy to revive both industry and the environment in a worn-out and desolate area.

It goes together with a long-term goal of truly fulfilling those much-vaunted claims about access and freedom of movement. For it ties in with an overall plan

for improved local and regional communications which, notably, includes the Midland Metro Light Rail Transit system, an £800m network, the first phase of which will be the subject of a Parliamentary Bill due to be deposited in November.

This will be for a 20km route, mostly on a disused BR line, from Snow Hill station in Birmingham to Wolverhampton town centre. It is intended to be financed through a public-private partnership involving the EC Regional Development Fund, the British Government, seven local councils, two development bodies and private sector consortia.

The Midland Metro is an about-turn for an area that chokes on the motor car

For their money, they will be getting the first leg of a rapid-transit web that will be spun to the western edge of the Black Country, south to Stourbridge and east towards Birmingham Airport.

An earlier attempt to get such a system in place was dropped just before the abolition of the metropolitan county of West Midlands. Now revived and technically reviewed, it is modelled on the pattern used in Grenoble - two-car rail-and-trolley units carrying around 170 passengers at five-minute intervals and between stops that are 1½-2 minutes apart.

Continental Europe has more than 70 such systems running: the Midland Metro would be Britain's first and would benefit not just from the lessons learned across the Channel but from the experience of the Tyneside heavy rail Metro in its interchanges with car parks, BR stations and major shopping centres.

The West Midlands Passenger Transport Authority looked at several possible solutions to the problems of saturation and congestion on the roads, examining the performance and cost-effectiveness of American rapid transit systems, the London and Glasgow undergrounds, dedicated busways like those operating in Ramoarn and Redditch, and driverless systems like those in Lille and London's Docklands. The

PTA plumped for a twin-rail network, with articulated cars on a partially segregated network.

But the Metro will be about far more than the efficient movement of the region's 24m residents, half of them workers, from place to place. It will represent success for two radical strands of transport planning in the West Midlands.

The first is a positive and coherent determination to make communications planning a logical complement to the objectives of environmental renewal, industrial development, the encouragement of tourism and the boosting of badly needed self-confidence.

The second is practically an about-turn for an area that chokes on its major product - the motor car.

For three decades, Birmingham and - to a lesser extent though just as significantly - the towns of the Black Country, have designed and successfully built their environment according to the principle of giving free rein to motor traffic. In the centres, pedestrians have been confined to windswept canyons or consigned, like some sort of urban contagion, to bleak, filthy, crime-ridden underpasses.

A recent conference in Birmingham, the very shrine of this faith, concluded that the car was indeed too dominant and that people, instead of being flushed into subterranean oblivion, should be given key priority in future transport plans.

Mr Bob Tarr, director of the PTA, sees the Midland Metro as part of the breakaway from ideological pitting of private versus public transport. The first Metro link, to Wolverhampton, will be a 200m start to an eventual £800m-£1bn project. It will, besides taking some of the overload out of the system, be a source of jobs and inward investment - and the evidence from more than 120 rapid transit schemes around the world is that it will have a profoundly beneficial effect on local urban conditions.

Wolverhampton, where Mr Malcolm Reid, assistant chief engineer for the borough, is looking for a similar spin-off from the Black Country Route, can only get better in every way from this new and integrated philosophy in the business of getting goods and people from A to B.

Ian Breach

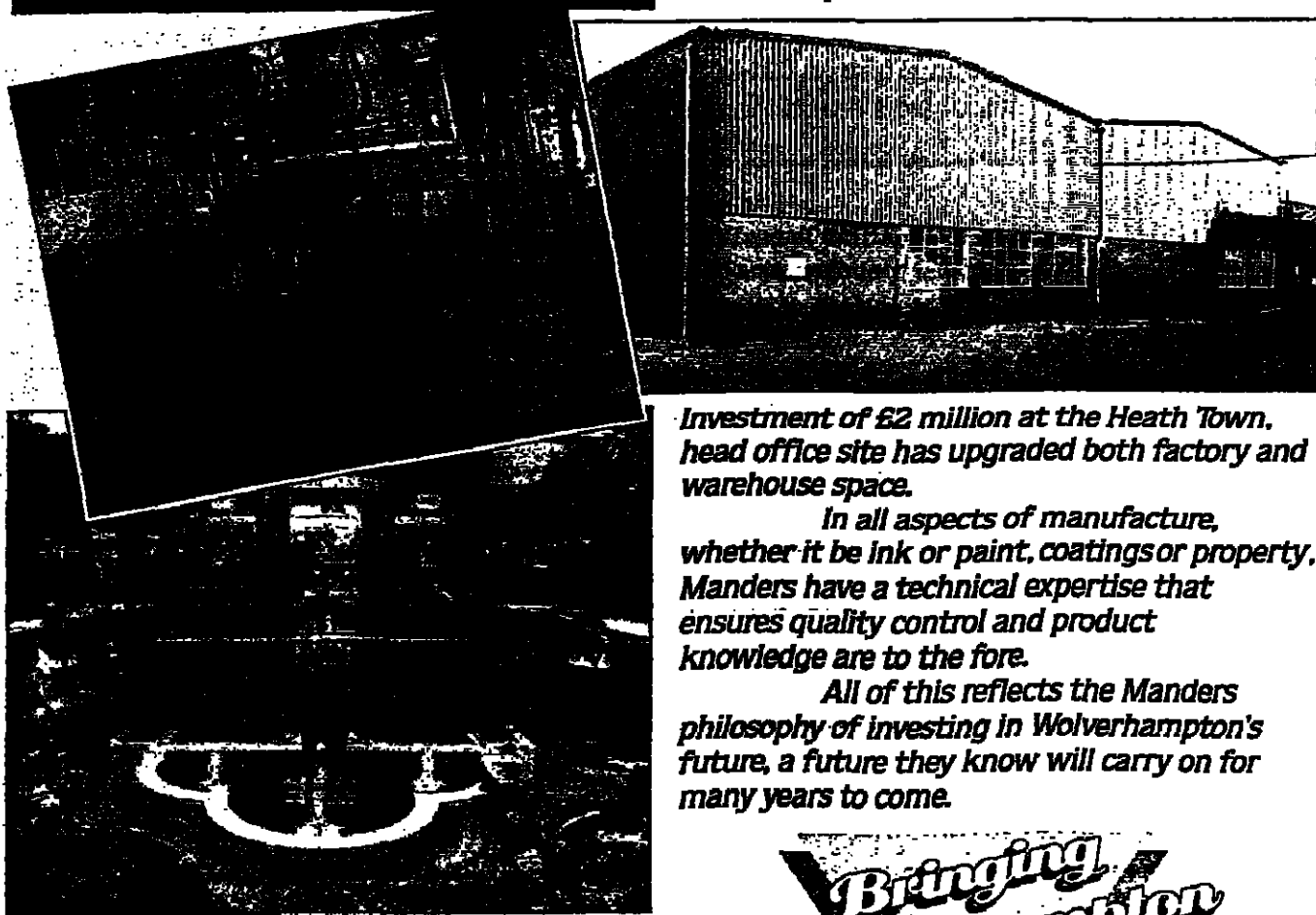
Manders

INVESTING
IN THE
FUTURE OF
THE
MIDLANDS

The Manders Group of companies are standing the test of time with a pioneering spirit that has made them the independent company they are today.

With a multi-million pound turnover incorporating Decorative Paints, Industrial Coatings, Printing Inks and Property Markets, Manders offer professional products with an enviable reputation for quality and service.

Manders recent £4 million refurbishment of the Mander Centre development in Wolverhampton, has given townspeople a shopping centre which is architecturally attractive, practical and the hub of the town.



Investment of £2 million at the Heath Town, head office site has upgraded both factory and warehouse space.

In all aspects of manufacture, whether it be ink or paint, coatings or property, Manders have a technical expertise that ensures quality control and product knowledge are to the fore.

All of this reflects the Manders philosophy of investing in Wolverhampton's future, a future they know will carry on for many years to come.



Manders Holdings plc.
P.O. Box 186, Old Heath Road,
Wolverhampton WV1 2QT.
Telephone: (0902) 53122.
Telex: 338354.
Fax: (0902) 58163.
A BSI Registered Firm in accordance with BS 5750.
Certificate No. FM 836, QAS 2551/202.

"Everybody wants to help me..."



...help!"

Whatever business service you require, cut the hassle and talk to Dudley Economic Development Department.

- Financial Advice - government assistance schemes, finance for industry, Enterprise Zone benefits.
- Property - computer compiled listings of all property available within the Borough - quickly and accurately crossmatched to meet your specific requirements.
- Advice on specialist help available to the small businessman.
- Information on Council land and property.

For professional advice contact us direct on Dudley 453780 or 24 hour answer phone Dudley 232807.

DUDLEY
METROPOLITAN BOROUGH

Economic Development Department, 7 St James's Road, Dudley, West Midlands DY1 1HP

THE BLACK COUNTRY 6

Robert Waterhouse profiles property developers Roy and Don Richardson

A tale of two citizens working in tandem

TWO PEOPLE won the 1987 Midlands Businessman of the Year award. Two people who look alike, work together seven days a week, and combine to set the entrepreneurial stakes.

The Richardson twins, Roy and Don, are property developers whose millions were made without recourse to bank borrowing or direct government subsidy. Born in 1930 in the parlour of Round Oak steelworks at Brierley Hill, Roy and Don Richardson left school in 1944 to enter their father's truck sales business. In the post-war reconstruction years they fuelled the growing demand for heavy vehicles to service local industry.

By 1960, when recession hit the Black Country with sudden ferocity and nobody bought trucks any more, the Richardsons had built up what Roy modestly describes as probably the biggest private dealer network in the country. But they had also dabbled in industrial property for almost 20 years, turning surplus depot buildings into a profitable sideline. So, when they were forced to reassess their business, land seemed an obvious substitute for trucks. And land, in the Black Country of the early 1980s, was there for the taking.

The Richardsons' biggest venture, the one which has made them respected throughout the West Midlands, proved also to be nearest home. They bought the site and surrounds of the former Round Oak steelworks, which had the lure of being within the infant Dudley Enterprise Zone. They planned a mixed industrial area (and to prove it they have 70 commercial tenants on site).

But, testing the relaxed planning arrangements within the zone, they also persuaded MFI to open a retail warehouse. Roy Richardson notes that it wasn't a particularly profitable deal, but it established retail demand in the area and retail use for the site. When the Merry Hill Centre, as it is now known, is completed next autumn it will offer almost 2m square feet of retail activity. Its retail warehouse tenants - MFI, Jolly Giant, Halfords, B&Q etc - lead on to a 110,000sq ft Carrefour superstore and shopping mall.

Then came the second-generation freestanding warehouses like Allied Carpets, ELS, Shoecity and Children's World, along with a Pizza Hut and a drive-through McDonalds. The final phase, called the regional mall, is drawing quality high street names, including a Debenhams department store, set around an indoor plaza and wet garden.

To complete redevelopment of the 300-acre site, the Richardsons propose a leisure park, linked to

shopping by a monorail system, which could, says Roy Richardson, be extended to Dudley town centre, where the council has an ambitious Black Country World Leisure project, then through to the Light Rapid Transit line and even Sandwell Mall, a retail development of similar size to Merry Hill in which the Richardsons are taking a "relaxed" interest.

Official attitudes to Merry Hill vary between hand-wringing and reluctant admiration. Enterprise zones, it is argued, were not created to spawn monster retail complexes. The retail sector has proved buoyant enough elsewhere without rate holidays and capital write-downs against tax. More than that, Merry Hill has made nonsense of regional planning measures to protect existing towns and cities and control the development of out-of-town centres.

Yet, Roy Richardson claims, the very existence of Merry Hill has led a film investment spree in West Midlands retail development. Put the Bull Ring renewal in Birmingham, improvements to Wolverhampton's Mander Centre and a £20m P&O/Bovis scheme for Dudley town centre together with Merry Hill and the proposed Sandwell Mall, and they all seem to be propelling each other.

Although it is within striking distance of the M5, Merry Hill is not particularly well served by roads (another reminder of its unconventional planning genesis). The Richardsons make up for this by generous, well-patrolled ground-level car parking, and are about to start a minibus service linking the local suburbs. A development the size of Merry Hill will force the roads to be done, suggests Roy Richardson. "We built the major road on the site, and are contributing heavily to other road costs which will diminish overall profitability."

He claims that during its final year of operation, Round Oak steelworks, which once employed 10,000 people, lost £37m. "You can understand why it shut, but it was a catastrophe for the area at the time. The banks, the Government and other bodies have taken considerable funds out of the area, so they should be putting something back. We aren't seeking handouts. What we want as businessmen is opportunity."

"We were born and bred here. We know what the area needs better than some of those southern-based politicians. We

talk the people's language here and we act like the people here. We've never deserted the area. Every site we've developed here we've left in a better condition than before."

"My brother and I work seven days a week. We haven't taken any holiday for three years, except possibly two or three days at Christmas. When we express our views we are taken seriously by any political party, no matter what its colour, because there is very little on which they can criticise us."

"We're not politicians, we're businessmen. But we're businessmen who have a heart in the area. And we're proud of what we do. Not only that, profit isn't everything. We meet our social responsibilities."

Mr Richardson defines these by the local charities which benefit



Roy (left) and Don Richardson: "Still the same fellows"

from donations - charities like the Dudley Venture, which was started by a £5,000 donation, and the Darby and Joan clubs. On the question of pride, he describes a daily routine:

"I walk round Merry Hill every night. Sometimes two or three times a day, and on Sundays. I want to know why certain things aren't being done. If I have to shout and swear and make

myself unpopular I do it. It's my name on the line. You don't get a policeman or a planner acting like that. That's why city centres are uncared for."

chief cleaner at the shopping mall who recently won Merry Hill's monthly cup and cash prize for employee care. "He's probably the best worker on the site. He's a former steel worker, and was without a job for six years. That's what gives you pride."

Planners and other professionals don't evoke the same respect in Roy Richardson's book "Planners plan jobs away. The businessman can do without planners. People come in, especially from down south, who think you know nothing. We have employed some very expensive professional people who frankly

have lacked commercial and practical experience."

But it amuses Roy Richardson when he meets groups of planners visiting Merry Hill on guided tours to learn from the experience. "We found at the beginning that the planners had no idea at all what would happen in the enterprise zone. In effect we became the planning authority ourselves, and we dealt with complaints personally."

Merry Hill's success, Mr Richardson says, has surprised a lot of people - politicians, the business community, even the twins themselves. "But we're still the same fellows. If some opportunity came up in the next five minutes we'd still do whatever we thought was right."

The Richardsons believe that their combination of track record, local knowledge and ability to move quickly makes them

the natural operators for land in the Black Country Development Corporation area. Though their approach tends to provoke strong reactions, most who deal with them - even the spurned planners - praise their personal integrity and commitment. They are accepted by the business community as playing a key role in restoring confidence to the area.

Their financial interests extend to publicly quoted companies, including a couple which they control. Roy Richardson's Stock Exchange ventures reflect the caution of a man who has never risked more than he could afford. He hints that he took gains before last October's crash.

The centre of this multi-million empire is a former truck showroom (they still deal in spares) on Dudley Road East. Union Jack flags line the road frontage, aluminium slumber outside kennels ready to guard the compound at night. The Richardsons have embarked sophisticated security at Merry Hill; back home, they prefer it more direct.

Youth education and employment

The search goes on for serious vacancies

THOSE WHOSE responsibility it is to prepare young people in the Black Country for their first job have a bewildering set of conflicts to resolve.

In the first place, they are looking to fit entrants into an industrial economy which is marked by a very large number of small firms. In one borough alone - Sandwell - there are about 3,500 companies and nearly twice that number of individual employees.

Few have what the local education authority calls "serious" vacancies - jobs that will carry a training or apprenticeship. Still fewer require the higher skills and qualifications necessary for a professional career.

More than half the graduates emerging from the region's four universities (Birmingham, Aston, Keele, and Warwick) have science or engineering degrees. Where they find jobs is not clear, but it is not predominantly in the West Midlands engineering industry, where exactly the same proportion (51 per cent) of the workforce comprises unskilled operatives.

Common awareness of this is an obstacle to any educational policy that tries to break the traditional mould of leaving school at the earliest opportunity. If you

know it is going to be hard to get a job, then better try at 16 than stay on acquiring qualifications that are not wanted.

Where there is already high unemployment, family pressure to leave school early and at least bring in some money - from a job or a "scheme" - increases the reluctance of many to stay on.

In the short term, new technology makes little difference: the small businesses which have re-equipped with modern machinery, microprocessors and so on, are in large part using available trained or trainable employees to operate them.

In the mid-1980s, however, such firms are going to be short of staff as the patterns of retirement and the effects of the late 1970s "baby trough" collide. These firms will be complaining if there is a prolonged shortage of educated young people.

Several initiatives are being used to address these problems. In Sandwell, the education authority has been looking at the American concept of "compacts", pioneered in Boston nearly a decade ago. The basis of the Boston compact was that companies endowed schools according to their success in reducing the drop-out rate; in return, the spon-

soring firms would offer preferential consideration to these students when they eventually left high school.

Adapting this to British circumstances would mean some reappraisal of existing Youth Training Scheme-style bridges between school and employment, but it is an idea which Mr Rose Maden, industry-schools co-ordinator for Sandwell LEA, believes could prove fruitful.

A student on a company bursary, he suggests, would spend four weeks a year with that company on unpaid work experience which might include academic projects, work-shadowing and vocational education. Through-out the period of sponsorship, the company would pay £500 a year for each youngster.

In a discussion paper which has now gone to trade unions, chambers of commerce, and other institutions, Mr Maden argues the case for seeking 500 such bursaries, with an eventual target of 2,000.

Mr Geoff Brinsdon, director of education, points out that Sandwell already sends 50 per cent of its children on work experience programmes. "Many LEAs send only their less able youngsters on these schemes. We want all ours

to have the opportunity to be enthused by industry."

"Sandwell is one of the most undernourished LEAs in Britain, but it is making much of the region's innate industrial strength, with redundant industrial employees in teaching posts and on the authority itself. It makes much of factory visits - and not only to look at products and processes, but people too."

"It is very helpful to take children to a firm like Lucas or GKN and be met by people who have degrees in classics or English literature," says Mr Brinsdon. For the last thing he and his colleagues want is an industry-led reformulation of teaching curricula that excludes non-vocational subjects.

"All we want to do, and must do, is to break down barriers," he says.

While schools like the ones in Sandwell press ahead with work- and business-related activities as an adjunct to their more orthodox studies, other authorities and institutions in the West Midlands are facing the same problems with other solutions.

Walsall, also in the Black Country, has just conducted a survey of its employment and training needs. Among its conclusions are that significant num-

bers of companies eligible for assistance with training costs are missing out; that the image of industry, especially the engineering sector, is still distastefully unattractive to young people; and that there is a pressing need for management and supervisory training for small firms.

The outsider might conclude that these are statements of the obvious or well-known. But what is well-known is not always what is acted upon in a long-term and explosive area like education. Perhaps it would have been precipitate to have been thinking along these lines, say 10 years ago, even though many did entertain these very thoughts well before recession hit in the region.

What is needed now is a courageous and uncommonly well-researched overview that takes in the broad-grain, large-scale implications as well as the more urgent needs for lifting the present poor levels of job opportunity in the West Midlands.

To an extent, that is what Wolverhampton Polytechnic is doing by setting up its Unit for Industrial and Commercial Collaboration, for this is more than a mere vehicle for selling the fruits and facilities of higher education to industry. The unit is designed to

anticipate and embrace the changes that are taking place in almost every social and industrial sector.

From a relatively modest base, Wolverhampton Poly may stand a better chance of achieving this than many colleges which have been grappling with the problems elsewhere in Britain. It is sometimes an advantage to be a late starter in these matters, free to acknowledge and react to facts of life that seemed theoretical only a few years ago.

After talking to educationists and representatives of industry, one conclusion clearly emerges. It would be in everyone's interest for a person to be appointed in each LEA whose job it would be to market the most vital commodities of all - the skills, imagination, and enthusiasm of most young people before they leave school and - so often - progressively lose the will and the ability to give industry what it so badly needs.

In the West Midlands, it is a crying matter that what the schools, colleges and LEAs are so good at goes largely unseen by their potential customers.

Ian Breach

Helping the Black Country climb out of the Red.

Arthur Young are proud to be playing a part in helping the Black Country to recover from the economic problems of the early '80s. We provide a range of services that make a positive contribution to the creation of jobs, the improvement of business efficiency, and the accumulation of economic wealth in the area.

If you are, or would like to be, part of the new march of the Black Country to prosperity, call Simon White on 021-233 4050. Or complete the coupon below for free brochures on the subjects that interest you.

Installation of state-of-the-art Information Systems contributing to faster management response to opportunity.

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Assistance in local Acquisitions totalling over £88m and safeguarding numerous jobs.

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Actively helping foreign investment in the region with a virtual turnkey service resulting in the formation of 5 companies and the creation of over 50 jobs, and potentially many more.

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Assistance in the successful application of Grants by 70 Companies totalling over £4.8 million. Jobs created: 1,250.

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

The provision of top quality audit and tax advice to some of the fastest growing businesses in the Black Country.

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Countless seminars to improve management knowledge of subjects ranging from Customs Duty Planning, to Grants, Fraud Prevention, MBO's, International & Corporate Tax, Pensions, and Office Automation.

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

To: Simon White, Arthur Young, P.O. Box 1, 3 Colmore Row, Birmingham B3 2DB. Please send further information on Arthur Young's experience and capabilities in the following subjects of interest to me.

- ☐ Grants ☐ Customs Duty Planning ☐ Fraud
☐ Management Buyouts ☐ Information Technology ☐ Tax Planning
☐ Corporate Restructuring ☐ Acquisitions ☐ Franchising

NAME _____ POSITION _____

COMPANY _____

ADDRESS _____

POSTCODE _____ TELEPHONE _____



Arthur Young

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

We take business personally